



1979

CONTINENTAL SELLING PRICES: AUSTRIA Sch 15; BELGIUM Fr 25; DENMARK Kr 3.5; FRANCE Fr 3.5; GERMANY DM 2.0; ITALY L 800; NETHERLANDS Fl 2.0; NORWAY Kr 3.5; PORTUGAL Esc 25; SPAIN Pts 50; SWEDEN Kr 3.25; SWITZERLAND Fr 2.0; EIRE 15p



NEWS SUMMARY

GENERAL BUSINESS

Trident
rash
ills
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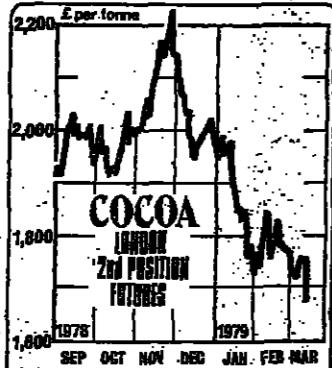
Equities
up 3.3:
Cocoa
falls

• **EQUITIES** rose as institutional demand revived, but, on reports of possible industrial trouble ahead, the FT ordinary share index closed below its best with a gain of 3.3 to 509.9.

• **GILTS** fell after hours with the Government Securities Index 0.35 down at 72.29.

• **STERLING** fell 25 points to \$2.070 and its trade-weighted average fell to 65.1 (65.3). The dollar's depreciation widened to 8.4 per cent (8.3).

• **COCOA** futures fell sharply in London with the May position



of 200 people were feared dead when a British-built four-aircraft crashed in the town outskirts of Peking yesterday shortly after take-off, according to witnesses the raft, with 12 crew members passengers aboard, crashed a factory near the city's airport. Japan's Kyodo news service reported from Peking.

A Jordanian Airlines Boeing crashed in a thunderstorm at an airport in Qatar, killing 45 people and injuring 19 others aboard. Page 4

ry caution

ervative leaders have led not to commit themselves at present on Scottish National Party moves to press vote of no confidence in the government because of delays in Scottish devolution. Back

ture claim

Robert Irwin, the forensic medical officer whose statements alleged police maltreatment of Northern Ireland prisoners challenged by the Ulster Constable, has called for dependent inquiry into his assessment of the Vietnam conflict. Page 4

king deaf

and Portugal have settled pacts over the renewal of a fishing agreement following Portugal's newly signed 200 miles fishing zone. Page 9

stectomy hope

en needing mastectomy for cancer can have cosmetic on the National Health, Ulster Hospital at Dundonald, Co. Down, announced. A new "gel" will be used under skin during the operation. Page 6

ies peace bid

Society of Graphical and Trades executive joined print unions in backing a strike for resuming talks on Times Newspaper dispute, resuming by April 17.

odesian raid

esian jets bombed the African town of Chokwe for second time this week, killing 16 people and injuring 10. Mozambique reported. Page 4

sport held

Africa has impounded passport of General Hendrik van Bergh, former chief of security police BOSS. Page 4

efly ...

raeli soldier was freed change for 66 Palestinian prisoners, including six women, deal arranged by the Red Cross. Page 4

clashes between Afghan

units and rebel Moslems were reported in province. Page 4

ales of the Unexpected,

een sold in the U.S. for ree-year-old boy missing his home in Harmondsworth, Middlesex, since Sunday found drowned in a nearby

rong earthquake rocked Mexico, killing at least person and destroying a er of buildings. Page 31

EF PRICE CHANGES YESTERDAY

as in price unless otherwise indicated)

RIESSES:	
hmo. Latham 170 + 10	116 + 7
407 + 24	158 + 6
ord (S. W.) 207 + 12	136 + 4
i (J.) 494 + 18	100 + 6
onian Hides 170 + 8	98 + 5
(Matthew) 265 + 5	98 + 9
Samuel Wrts. 250 + 150	167 + 7
one Brne. End 133 + 16	116 + 7
ys 42 + 5	158 + 6
s Bank 313 + 8	136 + 4
Furniture 350 + 28	100 + 6
s 158 + 10	98 + 5
De Beers Defd. 442 + 23	98 + 9
Union Corp. 358 - 11	116 + 7
FALLS:	
Treas. 12% '83 A. £100/- 1	116 + 7
Treas. 13% 2000-03 (150 pd.)	158 + 6
Britannic Assurance 178 - 4	136 + 4
Fisons 317 - 6	100 + 6
Hazleman Estates 280 - 6	98 + 5
Anglo Amer. Corp. 357 - 16	98 + 9
Entertain. Guids 358 - 11	116 + 7

Middle East peace treaty terms agreed by Israel Cabinet

BY RICHARD JOHNS, MIDDLE EAST EDITOR

The Israeli Cabinet yesterday approved U.S. proposals for overcoming the remaining obstacles to conclusion of a peace treaty with Egypt and will endorse the draft in its entirety at its meeting next Sunday.

Only two members of the Cabinet abstained in the vote. Ratification by the Knesset (Parliament) is considered virtually certain now, although it will be bitterly criticised by its opponents.

In Beirut, Mr. Yassir Arafat, Chairman of the Palestine Liberation Organisation, has warned of intensified efforts to undermine Mr. Sadat's regime. Within the Palestinian resistance movement, increased discussion was reported of plans to attack American interests in the region.

Riots and strikes on the Israeli-occupied West Bank emphasised how slim the prospects are for its inhabitants to participate in plans for a future of a Palestinian autonomy in the territory. Such plans are one of the essential parts of the yet unpublished treaty. They are also central to the hope expressed by President Carter that the pact will be the cornerstone of a comprehensive peace settlement in the Middle East.

Within a month of the signing of the Egyptian-Israeli treaty, negotiations will start on the future status of the West Bank and the Gaza Strip. But yesterday West Bank mayors who had

• GOLD fell \$1 to \$239.1 in London.

• WALL STREET was 8.35 up to 847.25 just before the close.

• MIDLAND and Barclays banks will be founding members of the London Enterprise Agency, to be set up in a month's time to channel lending to small companies. Page 7

• NEW MONETARY measures proposed by the big banks to control building societies have been opposed by the chief general manager of Nationwide. Page 9

• BRITAIN'S wool textile industry had overseas earnings of £402.9m last year, £13.5m up on the previous year. Meanwhile, a Hong Kong government official has attacked EEC textile trading policies. China is trying to treble its sales of textiles to the Community. Page 6

• OIL-EXPORTING countries' total estimated revenues rose strongly in the final three months of last year—up £2.7bn to £32.8bn compared with the previous quarter. Page 10

• LABOUR

• ICI is planning to cut its 16,800-strong organics division workforce by nearly 2,000 over the next two years. Back page; News Analysis Page 8

• COMPUTER operators at the main RAF supply base at Staverton, are expected to strike from midnight as part of a new wave of selective strikes due to be announced today by Civil Service unions. Page 11

• AKZO CHIMIE UK, part of the Dutch chemicals group, plans to close its Kirby PVC additives plant with the loss of 100 jobs. Page 7

• METAL BOX has dropped plans to close its Portsmouth plastic film factory while it gives a three-year strategy plan, prepared by unions, a monitored trial. Page 8

• COMPANIES

• F. W. WOOLWORTH, the multi-national retailer, reports record earnings for 1978 of \$130.3m against \$85.5m on sales up from \$5.547bn to \$6.11bn. Page 30

• BTR, the UK-based engineering group, reports record pre-tax profits for 1978 of £12.5m, an increase of £1.8m. Page 33 and Lex.

• BERGEN BANK, Norway's second largest commercial bank, is cutting its dividend for 1978 to 6 per cent from 9 per cent. Page 31.

• LEISURE

• CLASHES between Afghan units and rebel Moslems were reported in province. Page 4

• TELEVISION's suspense, Tales of the Unexpected, seen sold in the U.S. for

• RECENTLY, British Leyland, reduced its net loss from £51.5m to £37.7m in 1978. Mr. Michael Edwars, the group's chairman, said yesterday that the group was "midway through the recovery exercise," with considerable progress made in the restructuring programme.

He said that BL was raising a further £85m from a group of seven foreign and British overseas banks, taking the total of seven-year, unsecured loans raised from the private sector to £15m in three months.

"This is clearly a vote of confidence in the long term future of BL from the international banking community," Mr. Edwards said.

Between the beginning of 1978 and the start of this month the BL workforce had been reduced by 15,000. "At a wild guess," Mr. Edwards said, this could rise to 18,000 by the middle of the year.

The benefits of restructuring would not come through until late in 1979 and in 1980.

BL's trading profit, up from £56.7m to £71.3m last year, The shut-down of the

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AMERICAN NEWS

مکانیزم العمل

U.S. atom plant closures raise oil requirements

BY DAVID SUCHAN IN WASHINGTON

THE EAST COAST nuclear units, totalling 4,200 MW of electrical capacity, are to shut down today on the orders of Nuclear Regulatory Commission (NRC) because their systems may not operate safely, but that it was not sure of their safety. There had been an error in a computer formula used to design the plants seven years ago.

The design error was discovered last December by engineers at the Beaver Valley plant in Pennsylvania. Senator Gary Hart told Mr. Hendrie at a Congressional hearing on Tuesday that it was highly disturbing that the fault had been discovered accidentally by the industry itself, and not by the NRC.

This week's closure is the largest since 1975 when some 20 U.S. nuclear plants were closed for inspection of another possible safety problem.

Mr. Schlesinger, the Energy Secretary, has urged that the U.S. in the wake of the cutback in Iranian oil should accelerate the building of nuclear power plants. At present, nuclear power generates about 12 per cent of U.S. electricity.

Earthquake safety fears

BY DAVID FISHLOCK, SCIENCE EDITOR

FIVE U.S. reactors shut on the instructions of U.S. nuclear safety officials are expected to have safety systems which are undermined and might break down under the stress of an earthquake.

One, however, is in a regionally associated with earthquakes. Nuclear Regulatory Commission said yesterday that it would take "weeks" to design and install enclosures to bring these reactors up to current national standards of earthquake resistance.

The Beaver Valley reactor is about to be refuelled, an operation which normally takes from one to two months, and the necessary modifications may be made during this period of shutdown.

Another reactor, Surrey 1, is already shut down for replacement of its steam generators.

NEW PRESIDENT FACES INDUSTRIAL UNREST

Gen. Figueiredo takes over in Brazil

BY HUGH O'SHAUGHNESSY, LATIN AMERICA CORRESPONDENT

GENERAL Joao Baptista Figueiredo (right), a 62-year-old cavalry officer, takes over here today as the President of Brazil from Gen. Ernesto Geisel, amid signs of widespread industrial unrest which underline the multiple problems he will be facing during his six-year term.

Some 160,000 workers in the industrial capital of Sao Paulo are reported to have stopped work in support of a demand for a 7.7 per cent wage increase and no victimisation of shop stewards.

Union spokesmen claimed that 35,000 workers were out at the Volkswagen plant, 17,000 at Mercedes-Benz and 8,000 at Ford. Among others hit are Rolls-Royce, Phillips, Alcan, Chrysler and numerous Brazilian-owned plants.

Police on Tuesday used tear gas against pickets. Strikes of bus drivers and teachers in and around Rio de Janeiro were

declared illegal on Tuesday but not ended.

The unrest comes at a time when inflation is inching up past the 40 per cent annual rate and there is some impatience that progress towards full democracy promised by both the incoming and outgoing generals should be speeded up. The Brazilian armed forces took power in a coup d'état in 1964 and have ruled since.

Gen. Figueiredo, who made his mark in military intelligence, was selected personally by Gen. Geisel to be his successor. Gen. Geisel's choice was then given formal approval by the electoral college.

Dr. Simonsen this week predicted that the Government would be unpopular this year because of the slow progress in the fight against inflation, but added that its popularity would recover in 1980.

Talking to Lord Carrington, Conservative leader in the UK House of Lords, who is in Brazil on a Latin American tour, Senator Jose Sarney, the leader of Arena, the Government party,

predicted that Brazil would return to full democracy within two years.

Gen. Figueiredo is expected shortly to announce a relaxation of the system of two artificial political parties decreed by the military shortly after their coup d'état.

While Arena, the party bound to support the military, may continue much as before, the opposition MDB or Brazilian Democratic Movement, may split into two or three parties each of which would reflect different degrees of radicalism.

Gen. Figueiredo, who is not seen as a man of great intellectual powers, has indicated he will rule with the loose collaboration of Gen. Golbery do Conto e Silva who has been the eminence grise of a succession of military presidents.

An officer on the retired list, associated with Brazil's slow move away from extreme



Fourteen warheads for Soviet missile

THE SOVIET Union has carried out a test showing that its biggest nuclear missile, the SS-18, can be adapted to take 14 separate warheads instead of the present 10, according to U.S. intelligence.

The test was carried out at the end of December, but the results have only just become public. They will undoubtedly provide ammunition for congressional opponents of the proposed SALT-II treaty.

A key feature of the draft treaty puts a limit of 10 on the number of warheads on any one nuclear missile.

U.S. SALT negotiators, who are hoping to complete the protracted negotiations by early April, said yesterday that the Russian test was not helpful.

But they saw no reason why it should unravel that part of the SALT agreement. There would be no harm, they said, if the extra four "warheads" on the SS-18 were dummies designed to baffle missile defences. The U.S. has itself done this sometimes.

Earthquake hits Mexico City

MEXICO CITY — A severe earthquake damaged buildings and sprayed broken glass over the streets in the centre of Mexico City before dawn yesterday. The Red Cross said there were a number of injuries, but no immediate reports of deaths.

The Seismological Institute in Mexico City reported the quake measured 7 on the Richter Scale and that the epicentre was about 198 miles southwest of the city. The U.S. Geological Survey in Golden, Colorado, called it a major quake with a Richter reading of 7.9 and the epicenter 100 miles northwest of the resort city of Acapulco, on the Pacific Coast or a short distance at sea. Scientists were said that reading would make it the strongest quake in the world this year.

No damage was reported in Acapulco, but the highway to it from Mexico City was blocked by landslides.

Lights were out in several sections of the capital of 13m people when a strong aftershock hit an hour after the main shock.

Taiwan Bills endorsed by Congress

By Our Washington Correspondent

BOTH HOUSES of Congress have overwhelmingly endorsed President Jimmy Carter's plan to maintain unofficial relations with Taiwan, without adding words to the legislation that the Carter Administration had feared might endanger its new diplomatic ties with Peking.

To appease conservatives who felt that Taiwan had been sold short by the Carter Administration, the Bills passed by the Senate and the House of Representatives broadly state that the use of force against Taiwan would be a threat to the peace and stability of the Western Pacific area and of grave concern to the U.S.

President Carter, who must now sign the legislation, had specifically warned that any attempt by Congress to resurrect a defence treaty relationship by Taiwan would jeopardise normalisation with Peking.

Attempts to do this were defeated in Congress, partly because Mr. Carter had made it clear that the U.S., even after the expiry of its defence pact with Taiwan next year, would continue to sell defensive weapons to the Taiwanese.

Kahn attacks businessmen over price rises

BY JOHN WYLES IN NEW YORK

MR. ALFRED KAHN, President Carter's chief inflation fighter, has launched a blistering attack on business for failing to comply satisfactorily with the price curb guidelines.

Mr. Kahn's attack came in a speech which marks an important change of emphasis in his public campaign for pay and price restraint.

Mr. Kahn, chairman of the Council on Wage and Price Stability, argued for the first time in Chicago that recent large increases in corporate profits allied to the present unacceptable rate of price

increases was jeopardising the anti-inflation policy's prospects of success.

This is likely to cause some resentment in the business community which is extremely sensitive to populist attacks on corporate profits.

Businessmen have argued that profitability has been inadequate in recent years, and that last year's estimated 17 per cent rise in corporate earnings should be welcomed.

Not, it seems, by Mr. Kahn, who chose to employ one of his favourite hyperboles to characterise recent reports of record

corporate profits as "almost as much of a catastrophe as the January producer price index."

The 13 per cent rise in that index underscored, Mr. Kahn went on, "a strong belief that the business community hasn't been doing its share in the anti-inflation fight."

Before the publication of the index, Mr. Kahn and his colleagues were claiming widespread support and compliance for the guidelines requiring individual companies to limit their cumulative price increases this year to half a per cent below

their average annual rate of increase during 1976-77.

The decision to go on to the attack is obviously prompted by sensitive pay talks going on in the transport and rubber industries and the public hostility of organised labour.

"How long will labour be willing to demonstrate restraint while prices are rising at a rate several points higher than the one at which we are asking labour to settle, and while every indication is that profit reports are going to be extremely high in the months ahead?" Mr. Kahn asked the Chicago businessmen.

Canadian refiners was "very disappointing."

Last month, Mr. Gillespie angrily told Imperial to bypass its parent company when he discovered that Exxon was reducing Canadian supplies of Venezuelan oil because of shortages in Iranian crude for other customers.

"Mr. Armstrong reported that the chairman of Exxon International in New York was unwilling to allow Imperial to comply with the Canadian Government's request to buy crude oil directly from . . . the national oil company of Venezuela," Mr. Gillespie said.

In anticipation of this type of response from Exxon, Petro-Canada, our national oil company, has already had discussions with its Venezuelan counterpart."

The Minister has told Petro-

Petro-Canada to seek oil from Venezuela

BY VICTOR MACKIE IN OTTAWA

THE CANADIAN national oil company, Petro-Canada, has been told to negotiate directly with Venezuelan oil, following refusal by Imperial Oil to bypass its U.S. parent company.

Attempts to do this were defeated in Congress, partly because Mr. Carter had made it clear that the U.S., even after the expiry of its defence pact with Taiwan next year, would continue to sell defensive weapons to the Taiwanese.

He said that a meeting this week with Mr. Jack Armstrong, president of Imperial, to discuss the supply of crude to Eastern

Canada to negotiate the purchase of 100,000 barrels of oil a day, the same amount as Imperial was to supply to Canada from Venezuela through its purchases arranged by Exxon.

"Petro-Canada is also negotiating with Mexico for another 100,000 barrels of crude oil," the Minister said.

Imperial Oil in Toronto has declined to comment on the controversy.

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The ups and downs and ins and outs of construction

The breadth of experience built up over the years within ARC Construction stretches far and wide.

Firstly there's civil engineering. ARC's involvement with motorways began with the very first stretch of the M1 and has expanded over the years with major contracts throughout Britain, the Middle East and Africa.

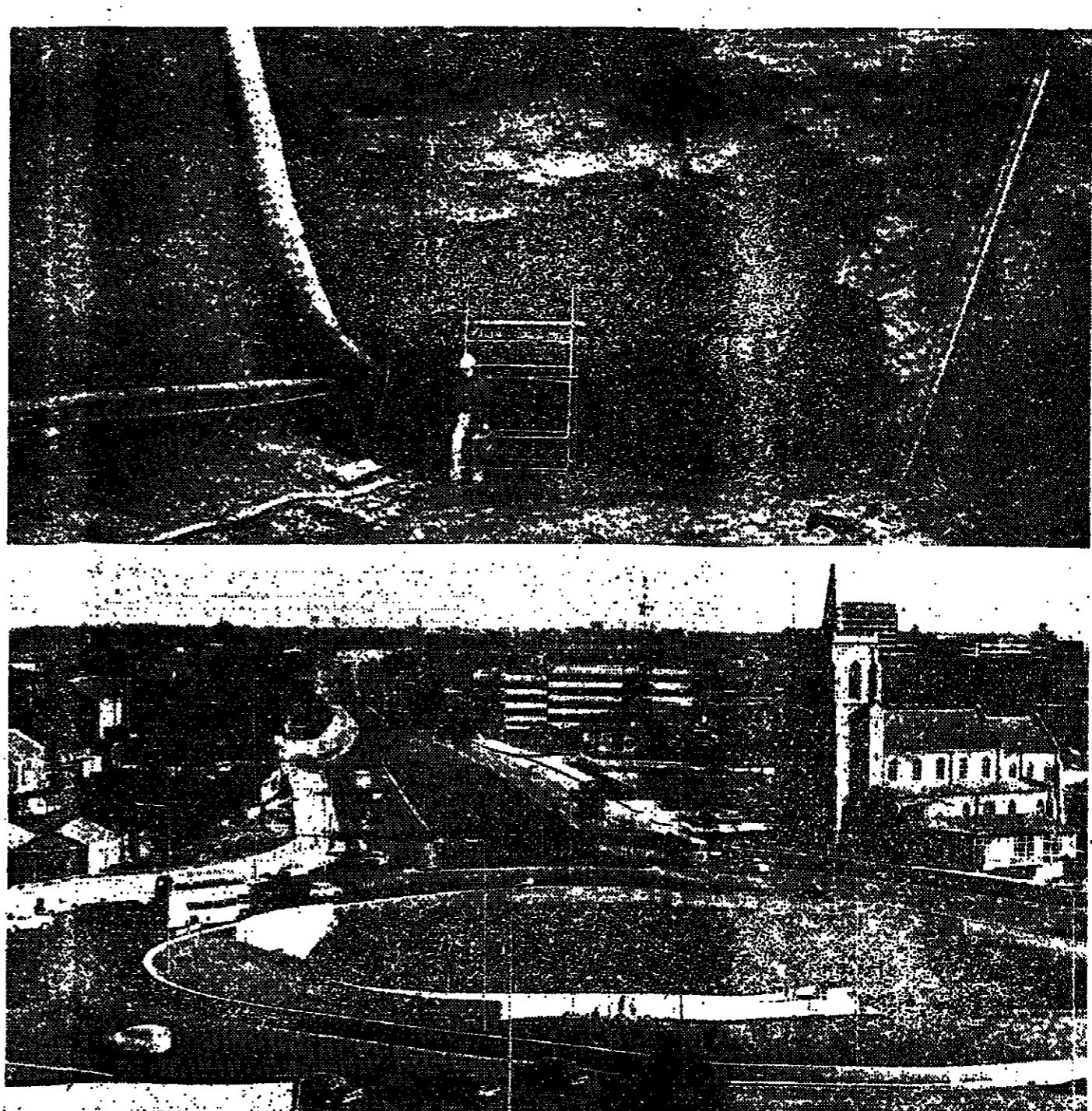
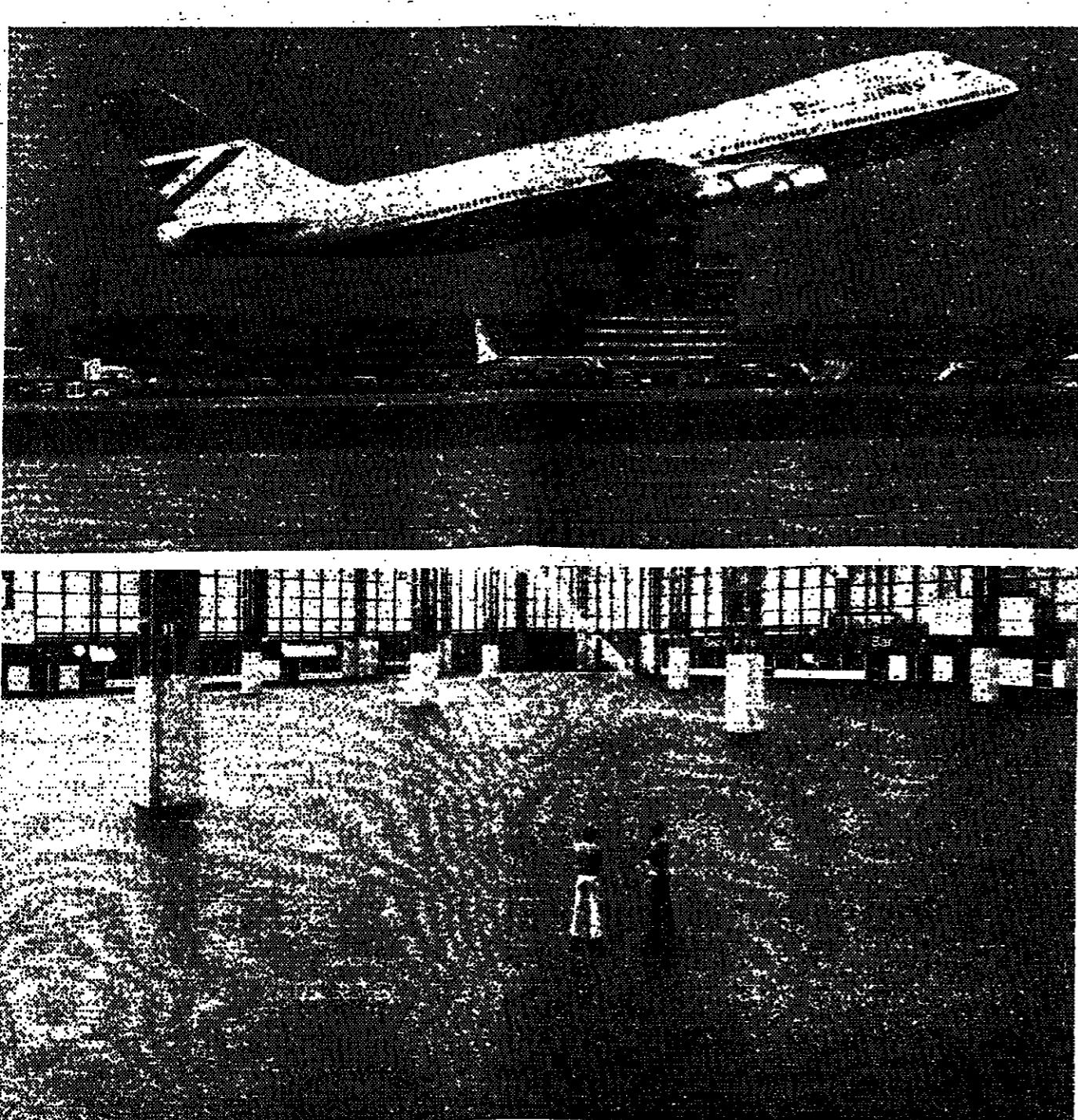
ARC also have vast experience in building civil and military runways around the world: one project actually required them to reclaim land from the North Sea to provide an airstrip for vital connections with the oil rigs.

More conventional building projects recently

undertaken range from a complete trading estate to a concert hall, laying 90,000 square metres of seamless flooring in the National Exhibition Centre to a low rise development specially designed to house old folk at Oxford.

ARC Construction are a large and diverse concern, providing management skills and technical know-how in every aspect of the industry from design right through to completion.

But the policy we follow on every project is very simple. Build with care.



OVERSEAS NEWS



Israelis receive the news cautiously

By David Lennon in Tel Aviv

THERE WAS no public Israeli reaction to the news of the pending peace treaty with Egypt. Asked their opinion most people said cautiously. "Let's wait and see." Most were in favour of the treaty.

Many explained that they could not get excited after the ups and downs of the past 15 months. The feeling of anticlimax was matched by doubts that the treaty would bring genuine peace.

The psychological barriers of mistrust which President Anwar Sadat had hoped to break down by his dramatic visit to Jerusalem are clearly very much intact.

The squabbling, walk-outs, and harsh accusations hurled by both sides during the negotiations have robbed the occasion of the joy which a peace treaty with the country's strongest neighbour should warrant.

The reaction of the rest of the Arab world has also increased the suspicion of the average Israeli that the peace treaty is being made with just one Arab, President Sadat. They fear that when he ceases to rule Egypt, Cairo's new leaders might reject the peace agreement.

Israel's leaders have also contributed to the soured atmosphere by making every concession a point of principle vitally affecting the security of the nation and the value of the treaty. Now that the concessions have been made, the population is left to wonder whether they were too great.

Adding to public anxiety is the knowledge that talks must now start on the future status of the occupied West Bank and Gaza Strip. Israelis are well aware that there is a total contradiction between their aspirations for these areas and the aspirations of the Arabs who want to see a Palestinian state created there.

Nevertheless, the Israelis are adaptable. They have learnt to live with wars which would have sapped the resolution of many others. Now they will slowly have to learn to live in peace with at least one neighbour.

Prisoner exchange

GENEVA—An Israeli soldier was exchanged for 76 Palestinians yesterday in the first exchange of war prisoners between the two sides.

The operation, conducted by the International Red Cross, took place at Geneva Airport where 65 of the Palestinians, including six women, were handed over for Abraham Amran, a 33-year-old Israeli reservist. He had been held for almost a year by the Popular Front for the Liberation of Palestine.

Two other Palestinians were released by the Israeli authorities in the occupied territories. AP

TRAVELLING WITH the U.S. President, much like working the campaign trail, is akin to living in a moving cocoon. From the steel tube of the Pres aircraft to the metallic downstairs bar of any international class hotel, the eyes always are blinder; they see the narrow details of issues, not the broad sweep of emotion: they focus on the short-term impact of policy positions, not the lengthier implications for peoples; they dwell on the achievable, rarely on the desirable.

They tend to reinforce all the perceived realpolitik evidence of deep divisions inside Israel and of broad schisms in the Arab world, the latter made all the more disturbing in the wake of the religious revolution in Iran. Thus it has to be pointed out what has not been achieved in the past exhaustive week of negotiation. The status of Jerusalem, for example, has not even been addressed: indeed what can only be described as the Israelification of the Holy City has and is proceeding so fast that a solution which would restore Arab rights to the Muslim shrines may be beyond the wit of man.

Moreover, the Arab commitment to accommodation with Israel remains that of one man, President Sadat, who is increas-

ingly isolated in the Arab world and who conceivably could face resistance at home. There is simply no assurance that Mr. Carter can give to allay the well founded fears of Israelis for their own security should the Egyptian President depart from the scene.

Nor do this week's achieve-

ment offer any cast-iron guarantee that Israelis and Palestinians

can learn to live cheek-by-jowl with each other with a measure of Palestinian autonomy. This is much more true on the West Bank, so close to the heart of Israel, than in Gaza: this week demonstrations against the proposed settlement broke out and were severely suppressed by the Israeli army. It is clear that President Sadat does not command the allegiance of Palestinians willing to march to a different, more aggressive drummer.

To his credit, Mr. Carter has never promised that he could solve all the fundamental differences with a wave of his presidential wind. Nor has he claimed that he could allay the profound opposition in the rest of the Arab world to an Israeli-Egyptian rapprochement. The administration is braced for Egypt's disapproval of Saudi Arabia's disapproval of being of exchange of ambassadors and

the sale of oil to Israel by Egypt from the Sinai fields after Israel had withdrawn.

Mr. Carter flew to Cairo, briefed President Sadat and, at Cairo Airport, won the Egyptian President's approval. The rest is now history.

Flying back to Washington overnight, Administration officials emphasised that so consuming were the trilateral negotiations on details that broader security arrangements for the Middle East were pushed into the background: The U.S. clearly has made specific commitments to both Israel and Egypt on military and financial assistance but these should be seen in the context of the matter at hand rather than in the overall strategic sense.

It was decided it would be too discourteous to Mr. Begin and Israel to leave that night, just all that appeared to remain was to work out something that put the best face on failure even when Mr. Dayan, the Israeli Foreign Minister, put in what turned out to be his critical telephone call to Mr. Vance at 7 o'clock that evening asking for another meeting. There was little hope that anything could be salvaged.

The Vance-Dayan session did not in itself produce Israeli concessions but if offered just enough for the Secretary of State and three aides to spend most of the night back at the drafting board devising for the umpteenth time variations on sticky themes for Mr. Carter to put to Mr. Begin over breakfast on Tuesday. It worked.

In their climactic last 90-minute meeting, and in the limousine carrying Mr. Carter to Tel Aviv Airport, the Prime Minister accepted the U.S. proposals on the last three issues: the economic impact of Saudi Arabia's disapproval of being of exchange of ambassadors and

the problem again, looking for every angle, drawing away at the bone; with the same relentless determination shown over the past week.

A group of Israeli settlers

raided Ramallah on Tuesday, shooting in the air, chasing residents, breaking into homes and beating up local Arabs. They said this action was in reprisal for the stoning by Palestinian schoolchildren of buses serving Ofra, a new Jewish settlement nearby.

Bir Zeit College, a centre of Palestinian nationalism, was closed by the military Government, as were many schools in the region.

Various levels of disturbances were reported throughout the West Bank, with school strikes, demonstrations and road blocks in Jericho, Hebron and many other towns.

Yemen aid attacked

MOSCOW—The Soviet press yesterday described as an invention U.S. estimates that there are 800 Soviet advisers in South Yemen and that about 300 to 500 Cuban advisers are helping the Aden regime in its conflict with North Yemen.

The newspaper Sovetskaya Rossiya, a publication of the Communist Party Central Committee, said that every time the U.S. wished to interfere in the internal affairs of another country it manufactured a Soviet or a Cuban threat.

The paper was commenting on U.S. plans to send 300 military advisers and arms to North Yemen.

PLO plans moves against Sadat and U.S. interests in the region

BY ISMAN HIJAZI IN BEIRUT

IN RETALIATION for the prospective Egyptian-Israeli peace treaty the Palestinian Liberation Organisation (PLO) plans to intensify its efforts to undermine President Anwar Sadat's regime.

Speaking to a meeting of the secretariat of the Arab People's Congress, Mr. Yasser Arafat, the PLO chairman, said that the movement was studying ways of escalating popular resistance against Mr. Sadat.

The Congress was launched early last year after Mr. Sadat's original peace mission to Jerusalem. Three months ago it set up a "People's Court" in Baghdad, which condemned Mr. Sadat as a traitor.

Mr. Arafat also called for an oil embargo by Arab producers against Egypt, suggesting that Mr. Sadat would "receive the oil with one hand and turn it over to Israel with the other."

In practice, this threat may not amount to much as Egypt produces far more oil than it consumes although it imports certain refined products.

Egyptian oil exports in 1978 were worth £3.47m (£501.8m) compared with imports of 9.1m tons exceeded consumption of products estimated at 9.5m tons.

Mr. Arafat, underlying the guerrilla movement's determination to maintain the struggle, disclosed that he snubbed a warning from Israel delivered

to him recently by an unnamed European country.

Palestinian strategists are calculating on confronting not only Israel but the U.S. as well. In any such campaign they may receive at least moral support from Damascus.

The Syrian semi-official newspaper Al Thawra yesterday directed its editorial guns against Washington and accused it of using Mr. Sadat as a means of obliterating the rights of the Palestinian and Arab people.

Palestinian strategists may lay down operational plans to try to carry out an earlier threat by Mr. Arafat to strike at American interests.

Hardline Left-wingers have already taken a first step by sending some men to Aden to fight on the side of the Marxist régime in South Yemen against US-backed North Yemen.

If Fatah, with its big strength and resources, should choose to undertake foreign operations, the damage to Western interests could be tremendous," one informed observer commented.

However, striking at U.S. interests would mean hitting the interests of the oil-rich Arab states, the PLO's main financiers. For Mr. Arafat, in particular, the relationship with Saudi Arabia is essential.

Saudi Arabia's relationship with Washington served a purpose in the past when Riyadh with Israel.

acted as go-between in contacts between Washington and the PLO.

The guerrillas have the necessary physical strength for a wider campaign. There are at least 10,000 heavily armed guerrillas in Lebanon, a force which could be doubled. Their morale has been boosted by the support they have received from the new regime in Iran, and they could be used to help bring about radical changes in the rest of the Middle East.

South Lebanon, where the guerrillas are concentrated, may become an arena of concentrated struggle with Israel, but the PLO's current plans are to escalate resistance in the West Bank and Gaza as well as among the 400,000 Arabs living in Israel proper.

At the same time their concentration in the south of Lebanon makes them a relatively easy target for the Israelis. They may, therefore, be reluctant to push matters too far before Iraq and Syria have completed preparations for military co-ordination.

Reuter adds from the United Nations: Mr. Abdalla Bishara, ambassador of Kuwait, the only Arab member of the Security Council, and Mr. Zehdi Terzie, a PLO representative, yesterday predicted that Egypt would be ejected from the Arab League if Cairo made a separate peace

with the start of a long campaign to win Arab support and could now stress the positive achievements of the past 18 months negotiations.

But he warned that the sign of the peace treaty was only the first step towards a comprehensive Middle East settlement and the next stage—the negotiations of the setting up of a Palestinian authority on the West Bank and Gaza—would present difficulties greater than those already overcome.

During President Carter's six-day visit to the Middle East it was agreed by both Egypt and Israel to postpone some of the critical West Bank and Gaza issues until the autonomy negotiations that will start a month after the signing of the peace treaty.

The issues include Egypt's demand for a permanent presence in the Gaza Strip to oversee the run-up to elections to a Palestinian authority. Dr. Ghali confirmed that the United States would be participating in the negotiations on Palestinian autonomy and shared Egypt's view that East Jerusalem—an exclave by Israel after the 1967 war—had to be breached.

considered as part of the West Bank. He hoped those who opposed the Egyptian initiative could eventually be persuaded to participate.

A parallel campaign within Egypt starts on Saturday when President Sadat addresses the parliamentary faction of his majority National Democratic Party. Senior officials claim that 95 per cent of the population will support the peace treaty and the remaining 5 per cent—comprised of Nasserites, left-wingers and intellectuals—pose no threat to the regime.

The Government's line is that it gave nothing away on points of principle and, instead, the Arab world should concentrate on making the best possible use of the Egyptian achievements.

Ministers and the media can also be expected to warn the public against becoming too optimistic about any immediate economic gain flowing from the peace treaty. There is barely disguised anxiety that Arab financial assistance will at best be seriously curtailed but very optimistic comments about how the U.S. will step into the breach.

OTHER OVERSEAS NEWS

Ex-BOSS man's passport seized

BY QUENTIN PEEL IN JOHANNESBURG



New Republic Party, as that of a chicken running around without a head."

Mr. Van Zyl said earlier this week that he was planning another trip to see Dr. Rhoadie, but it is not clear why the Government should see this as a threat.

But Government sources have said they believe General Van Den Berg's involvement is not so much out of patriotism, but as an effort to reinstate his own good name after being implicated in the information scandal.

In another development, the international professional golfer, Gary Player, admitted having accepted payment from the Department of Information for inviting a group of American businessmen on a golf tour of South Africa in 1975. He denied a newspaper report that he was paid R30,000 (£17,800). Subsequently the costs of similar tours, in which Mr. Player played against his guests, were paid by Finansbank. Mr. Piet Liebenberg, the chairman of the bank, said the tours were an example of an excellent government initiative which had been taken over by the private sector.

Mr. Alwyn Schlebusch, the Minister of the Interior, who ordered the confiscation of their passports, refused to comment yesterday. The action was described by one opposition spokesman, Mr. John Malcomson of the

Visas likely for UK, Iran travellers

By Anthony McDermott in Tehran

INTRODUCTION of visas regulating travel between Britain and Iran is the likely outcome of disagreements between the two Governments over alleged mistreatment of Iranian students at Heathrow Airport, London.

Some 1,500 people took part yesterday in a protest demonstration outside the British embassy in Tehran. The demonstrators were prevented from breaking in by the local militia and no damage was caused.

The demonstration followed the delivery of a Note from the Foreign Ministry and the appearance of Mr. John Graham, the British Ambassador, on Iranian television. The note, which was confined in polite terms, drew the British Government's attention to reports of mistreatment and asked for action to be taken.

Mr. Graham, who received a deputation of 12 from among the demonstrators, said on television that only 324 out of an estimated 40,000 Iranian students arriving in Britain had been detained.

There has been a gradual increase in anti-Western feeling over the last few weeks, but, until the Heathrow complaint, the U.S. has been the main target.

With nationalist feelings running high, resentment has been inflamed by somewhat exaggerated coverage in the Iranian Press of Iranian students' experiences at Heathrow.

Russia and India sign aid pact

BY K. K. SHARMA IN NEW DELHI

LONG-TERM economic cooperation agreements between India and the Soviet Union, signed yesterday, are thought to be part of the heavy pressure Mr. Alexei Kosygin, Soviet Prime Minister, is exerting on his Indian counterpart, Mr. Morarji Desai, to agree to the Russian assessment of the situation in South-East Asia.

In unscripted talks lasting more than five hours, the two leaders met without aides and are thought to have spent almost all the time discussing the China-Vietnam conflict.

Apparently, Mr. Kosygin wants Indian support for the Russian approach, in a bid to woo the non-aligned group of countries. How far he has been successful will be known today when a joint statement on the Soviet Premier's six-day visit is issued.

Mr. Kosygin accused Peking last night of " falsehood" by claiming that it is withdrawing its troops from Vietnam. "In

fact it is consolidating its hold of Vietnamese soil and continues its intervention," declared.

Earlier, Mr. Kosygin and Mr. Desai signed a number of bilateral agreements, of which the 10-15 years pact on economic and technical co-operation is the most important, since it draws the economies of the two countries closer. The agreement covers a much wider range of industrial, agricultural and trade activity than expected.

Russia is to help India develop its vast deposits of nickel, cobalt, copper, tin, titanium, magnesium, silicon diamond and other non-ferrous metallic resources.

India-Soviet trade between 1981 and 1985 is to double from the existing Rs 10.2bn (£about \$1.2bn). This will include imports by India of technology-intensive items, to expand the Indian economy.

The Russians will also draw up a plan for exploring and exploiting oil and natural gas reserves from 1981 to 1990.

The capacity of Soviet-aided steel plants at Bhilai and

Bokaro is to be raised to 4m and 5.5m tonnes respectively. A new steel plant is to be set up in Visakhapatnam in Andhra State, which with a new 800,000-tonne alumina plant in the same State, will cater to Russian needs.

Russia will help India develop its mineral resources through exploration and production of coal and oil, apart from expanding the capacity of three refineries to 6m tonnes each.

The Russians will also provide continued supply to India up to 1990 of raw materials and manufactured goods, including petroleum products and crude oil, fertilisers, metals, newsprint and sulphur.

Aircrash in Doha kills 45

DOHA—An airline of Royal Jordanian crashed while trying to land here during a sudden storm early yesterday.

Of the 64 people on board, 45 were killed in the crash, according to Qatar officials.

A witness at the airport said the plane was making its third attempt to land "when it appeared to fail while over the runway."

The Boeing 727 burst into flames, but rescue services managed to pull out 19 people. Seventeen of those rescued were Arabs and the other two were British, one of whom, a woman.

One official said the pilot had told the control tower that he would fly on to his next stop, Muscat, if he was unable to land on his third attempt.

AP

Afghan army clashes again with rebels

BY CHRIS SHERWELL IN ISLAMABAD

NEW CLASHES between Afghan army units and rebel Moslem villagers were reported yesterday in Paktia, province in the country's

Made in Italy.

In other words, made in Europe.

To build together a common European language. That's what Fiat has been trying to do in its field all these years.

For example, by investing more than 200 billion lire in the research field each year. The Fiat Research Centre, employing 1200 people, is comparable to the largest European and American complexes. The Automobile Group sells 50% of its production abroad. One model, the 127, has been the most sold car in Europe for years.

The Ritmo, introduced

in 1978, is the first model of a new generation of Fiat automobiles; it puts together and sums up all the work done in recent years in technology and production plants, techniques, and planning and experimental methods.

The strong points of the Ritmo are: its aerodynamics, the use of interior space, comfort, safety and the high standard of component engineering.

Fiat truck production is spread, through a sophisticated system of productive integration, over

a series of plants not only in Italy, but also in France and Germany. Moreover, important European construction firms have contributed to the development of Fiat factories in Italy for diesel engine production.

Fiat also takes part in the important programmes of the European aeronautics industry, along with English, French and German specialists.

At the same time, with other international firms, Fiat Engineering prepares and carries out

projects for the necessary infrastructures of developing countries.

Fiat-Allis constitutes one of the world's largest companies producing construction machinery, while Comau automated production systems and machine tools are used by Europe's and the world's main mechanical industries.

These then are the parts of the dialogue Fiat has helped to establish between Italy, Europe and the rest of the world, showing, by its commitment to progress, its own will to carry on.

F/I/A/T

WORLD TRADE NEWS

Japan and Iran negotiate on long-term oil contracts

BY RICHARD C. HANSON IN TOKYO

JAPANESE TRADING companies are negotiating a contract with the National Iranian Oil Company (NIOC) on the direct import of a reported 400,000 and 500,000 barrels of crude oil from April to December this year.

Until now the only oil contracted from Iran after exports were cut off in December last year was a spot purchase recently made by Mitsui. It is believed that if the long-term contract with Iran can be finalised, the problem of supply arising from Exxon's decision to stop supplies to non-affiliated Japanese companies can be overcome.

The trading companies, including Mitsui, Mitsubishi, Marubeni and C. Itoh hope to complete the negotiation soon. The Ministry of International

other major oil companies are planning actions similar to about the impact on Japan's oil supply of only Exxon withdrawing as a supplier to 13 non-affiliate oil companies here.

Exxon is to cut its shipments to them over the next six months by 50 per cent and thereafter stop completely.

Anthony McDermott adds that Exxon and its affiliates supplied about 14 per cent of Japan's oil last year. The portion that went to non-affiliates was around 4.6 per cent, or 235,000 barrels a day.

MITI is concerned over the effect that the Exxon move will have on the price of oil to Japan, already soaring because of the disruption in Iran. Mitsui reportedly paid about \$13.20 (29.10) per barrel for the spot oil deal it made.

Officials said there had been no indication so far that the

W. European terms of trade now worsening

By BRIG KHANDEHAR IN GENEVA

INDUSTRIAL OUTPUT should grow at a rate of about 3.5 per cent for the 12 countries of Western Europe this year and imports should rise faster than during last year, according to a report by the economic commission for Europe (ECE).

Trade and current account balances should weaken slightly for the region as a whole because of stagnation in export growth and a worsening of terms of trade.

A part of the worsened terms of trade will arise from unfavourable movements in the prices of Europe's commodity imports. With small increases in productivity, the course of inflation in Western Europe will depend largely on the development of wages and unit labour

efficiency. The Community was able to persuade the developing countries to negotiate multilateral agreements, limiting the growth of their textile exports, only by promising them that they would enjoy a guaranteed share of European markets.

It is feared in Brussels that if the supplier countries were now to lose out to Chinese competition, considerable damage would be caused to the Community's relations with the developing world.

As well as resisting China's demands for a trebling of its annual exports, EEC negotiators also believe that the planned textiles agreement will have to embody several safeguard mechanisms to ensure an

China seeking to treble sales of textiles to EEC

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

CHINA IS pressuring the EEC to agree to a trebling of the annual level of its textiles exports to the Community to almost 80,000 tonnes. It would like to fill half this total with exports of cotton yarn, one of the most sensitive categories of textiles.

The Brussels Commission, which is in the process of negotiating a multilateral textiles agreement with Peking, believes that the Community cannot accept more than 40,000 tonnes of Chinese exports a year without risking serious disruption of European markets.

EEC officials are concerned that even an increase of this magnitude would curb the EEC export opportunities available to developing countries, particularly India and Pakistan, faced with China's aggressive marketing techniques and production efficiency.

The Community was able to

orderly development of bilateral trade.

These would be likely to include a fixed minimum price for the sale of Chinese textiles in the EEC. If this threshold were breached, the EEC would be entitled to restrict imports of the products concerned.

Another safeguard may be a formal undertaking from China that the current balance of its textiles trade with the Community would not deteriorate further. Last year, Chinese exports to the EEC totalled for about \$320m, while its textiles imports from the Community amounted to about \$60m.

The Chinese may also be asked to guarantee the EEC supplies of raw silk, cashmere and angora.

The Commission believes that it will be possible to accommodate some increase in Chinese textiles exports out of the unused portion of the EEC's global internal import ceilings. For example only about 70 per cent of the 220,000 tonnes allocated for cotton yarn imports last year was in fact filled.

Britain, moreover, is understood to have reserved a portion of its own import ceiling under the EEC arrangements for eventual imports of cotton yarn from China. This reserve is understood to amount to about 2,500 tonnes annually, on top of the 4,000 tonnes which the UK is already buying from the Chinese.

This deal brings to \$60m the value of Harpoon contracts placed by McDonnell Douglas in the UK, and the US company expects to place contracts worth another \$90m in the UK soon.

Lucas wins \$35m U.S. missile order

By Michael Donne,
Aerospace Correspondent

LUCAS AEROSPACE has won a contract worth more than \$35m (over £17m) to build capsules for the U.S. McDonnell Douglas Harpoon anti-ship missile which is being acquired by the Royal Navy.

The UK announced plans in 1977 to buy the Harpoon in its submarine-launched version for the Navy. Lucas Aerospace won an earlier contract to build actuators for the fins of the missile.

Delivery of the capsules—the missile casings—will begin in October 1980, and continue until July 1986. The contract includes tooling and other non-recurring costs.

This deal brings to \$30m the value of Harpoon contracts placed by McDonnell Douglas in the UK, and the US company expects to place contracts worth another \$90m in the UK soon.

Rolls' deal for gas turbines

By Our Aerospace Correspondent

COOPER ROLLS, jointly owned by Rolls-Royce and Cooper Industries of the U.S., has won orders worth £12m for the supply of nine gas-turbine systems for the oil and gas industries in the North Sea and the Gulf.

The North Sea contract covers the supply in 1980 of two Cooper Rolls Coberra gas compression systems to Worley Engineering (UK) for operation by AMOCO (UK). Exploration on their gas production platform in the Rough Field.

A second offshore contract covers the supply of two Coberra units to the Oil and Natural Gas Commission of India in 1980 for use in the Arabian Sea.

On land, the Japanese Gas Corporation, acting as contractor for the Kuwait Oil Company, has chosen a Coberra system to drive a crude oil pump at the tanker loading terminal near Mina Al Ahmadi.

In addition four Coberra compression systems will be installed by the Abu Dhabi National Oil Corporation at Bu Hassa and Asab in 1979-80. All the gas-turbine systems ordered will be powered by Rolls-Royce industrial Avon gas-turbine engines.

West bids for major GDR deals

BY LESLIE COLITT IN LEIPZIG

EAST GERMANY is preparing to award a series of large contracts to Western companies for the construction of new factories and the purchase of know-how.

The most important of the deals expected to be concluded in the near future is for the modernisation of East Germany's truck industry centered at Ludwigsfelde. The project to equip a new factory and provide the license for new trucks is estimated to be worth as much as DM 2bn (£545m).

Citroen has been asked to submit an offer and other Western companies including Volvo and Fiat are also being approached. Chrysler of the UK is said to be involved in the Citroen bid and Kloeckner Humboldt Deutz (KHD) is understood to be involved in the Fiat offer. Citroen won a contract earlier this year worth some DM 740m for the modernisation of the East German Wartburg car factory.

The second largest project is for the construction of an ammonia fertilizer plant near Rostock worth approximately DM 730m. Creusot-Loire is one of the Western companies bidding on that project.

East Germany is also negotiating with a number of companies from Belgium, Italy and West Germany on the construction of a steel rolling mill at Unter-

weinborn. Belgium's Coker and Kloeckner of West Germany are said to have submitted bids with the West Germans acting as sub-contractors. An East German delegation is said to be preparing to visit Italy next month, heightening hopes among the Italians that Finsider might land the contract. However, the crucial point is expected to be which Western company is prepared to accept the most East German payment in the form of products from the mill at a time when Western companies are finding it a challenge to sell their own steel.

Italy is reported to be

securing by an Austrian company.

The Austrian motor concern, Steyr-Daimler-Puch also hopes to sell large trucks to the Czechs while other cooperation deals are under discussion. However, Austrian officials who are accompanying the President on his visit say that the Czechs still show no interest in obtaining large credits so that any deal will have to be awarded in some way to Austrian purchases from Czechoslovakia.

For 1978 as a whole, Western Europe's trade deficit with the oil exporting countries could amount to \$6 to \$7bn.

This major shift resulted from an expansion of Western Europe's exports to those countries to \$40bn in 1977 from \$4.5bn in 1970.

Average wage rates and incomes in Western Europe have fallen faster during the last two years than the slow down in inflation rates measured by consumer price indices. There was no noticeable increase in employment in 1978 in Western Europe although employment increased in Canada by 3.2 per cent and in the United States by 4.2 per cent.

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UK NEWS

Computer groups may soon face liquidity snags

BY COLLEEN TOOMEY

THE COMPUTER equipment industry may face short-term liquidity problems in the near future, it was stated yesterday.

Because of the structure of this high-technology industry, a downturn in the fortunes of one or more of the computer giants would have serious repercussions on the rest, says an analysis of 80 leading companies.

Overall liquidity in the ratio report shows that only 16 out of 47 companies have a generally accepted safe level of 2 to 1, while the average level in the survey is 1.6 to 1.

Two factors emerge to illustrate why the analyst believes there is a danger of short-term liquidity problems.

- Stock levels have increased in 32 out of 47 companies, and as stock is the least liquid of current assets the loss to these companies in an industry characterised by very rapid rates of obsolescence could be great.

- The average credit period of 73 days for the computer equipment industry is higher than the average for the whole UK economy, 70 days. The survey shows that 24 companies had a collection period longer than 100 days. Bur-

roughs managed to reduce its credit period from 138 to 98 days last year while IBM's remained at 38.

Sales growth in the three-year period to mid-1978 shows an impressive increases, particularly in 1977-78.

Sales that year increased by over 20 per cent to £1.6bn, of which IBM contributed 36.8 and ICL 26.6 per cent. In the same period 45 of 47 companies increased their sales with IBM from £493.9m to £578.8m.

One important feature of computer equipment is the high percentage of output exported. In 1977-78 exports of £480m amounted to 30.5 per cent of output, of which IBM contributed 34.9 and ICL 17.3 per cent. Britain is still a net importer of computer equipment.

Profits in the same three years improved markedly. Pre-tax profits rose by about 50 per cent overall, to £191m.

The survey points to Burroughs' improved performance. In 1977 it converted a £2m loss into £13m profits and improved margins from 2.7 to 12.2.

Report on Computer Equipment by ICC Business Ratios, 81 City Road, EC1 1BD, £4.

Code of practice for funerals

A CODE of practice covering 80 per cent of all funerals was launched yesterday by the National Association of Funeral Directors. It was produced in consultation with the Office of Fair Trading and covers all services provided.

It also sets out common principles for association members

Metal Box plant reprieved

BY PAUL TAYLOR

UNION PRESSURE has led Metal Box to drop plans to close its Portsmouth plastic film factory for the time being. The closure would have cost 560 jobs.

The company said yesterday that it would test an alternative plan, prepared by the seven unions at the factory, for a year, then review results.

Details of the conditions for the reprieve will be discussed by the group's management and union officials on March 23.

The unions, informed in January of the plans to close the plant, formed a joint working party to prepare the alternative plan.

It involves 70 voluntary redundancies over three years, reduced manning levels, the re-introduction of a site union committee and "certain industrial relations assurances."

They said that it might save about £450,000 in wages and ensure the future viability of the plant.

The Portsmouth factory, which produces plastic laminates and wrappings for food packaging, is understood to have been losing up to £100,000 a year in recent years in spite of a turnover of about £47m. The company blames stiff competition from overseas at the cheaper end of the market and slower growth in expected frozen and packaged foods.

Metal Box said yesterday that it was willing to give the plan a trial. In a full review after a year, the success or failure of

the scheme would be judged mainly against the achievement of union's target figures for sales and profitability.

The company believes that the figures may be optimistic.

Metal Box's original plan involved expansion at its other plastic film factory at Speke, Merseyside. It gave a warning that the Speke plant might now face "volume problems" but said the unions had agreed to set up a working party to examine them.

Air Canada will fight UK over Gatwick move

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

AIR CANADA intends to resist the UK Government's efforts to move the airline from Heathrow to Gatwick Airport. The Canadian Government can retaliate against British airlines if the UK persists in its plans.

That was made clear in London yesterday by Mr. Claude Taylor, president of Air Canada. He told the Canada Club that all elements of Canadian life—Government, Parliament, Press and people—were united against the UK Department of Trade.

"We have a substantial physical plant at Heathrow. It helps us to earn valuable revenue from other airlines and it would have to close."

Air Canada had long-service staff at Heathrow. "Many would lose their jobs. At Gatwick we have no choice but to hire a contractor to handle most of our ground services. Cargo for the bellies of our passenger aircraft would have to be handled between Heathrow and Gatwick by lorry."

Congestion was not unique to Heathrow. "Gatwick has its peaks which are bound to get worse. It is largely a charter and stand-by airport and crowds will grow. Both London airports have problems, but it is not for us to solve them. Nor ought they to be solved at our expense."

We reject the proposal. We can't move; there is too much at stake. The cost to customer and airline alike is immense."

Air Canada had 100,000 passengers a year who changed flights in London. "They cannot conveniently do so at Gatwick or transfer to Heathrow. Many would be driven to travel on US airlines," Mr. Taylor said.

"Gatwick is a one-runway airport, and the runway is too short for our purposes. At certain times of the year our aircraft would have to depart with smaller loads than they would otherwise carry or make a re-fuelling stop en route to Western Canada."

Airliner noise rules to be extended

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

TOUGHER REGULATIONS on airliner noise are to be introduced by the UK Government, increasing the types of aircraft to which the rules apply.

Under the new Air Navigation (Noise Certification) Order, laid before Parliament yesterday, by Mr. Stanley Clinton Davis, Under Secretary for Aviation, propeller-driven airliners will for the first time become subject to noise rules, while small jet aircraft (below 6,700 kg) will also be affected.

The new Order will also allow the Government to prohibit from January 1, 1986, all subsonic jet airliners which have not been modified to meet the noise rules.

New types of jet airliner which have applied for Certifi-

cates of Airworthiness after October 6, 1977, will also be required to conform to the stricter noise rules.

Trans World's quick check-in

TRANS WORLD AIRLINES is introducing on all its London flights to the US a fast check-in method. Up to a month in advance of departure from London passengers can reserve a particular seat and obtain their boarding passes for onward and return flights.

The system enables passengers to bypass the check-in desk, which may be crowded.

Why the unions dispute motives for job cuts

BY SUE CAMERON, CHEMICALS CORRESPONDENT

TRADE UNIONISTS have responded angrily to reports that Imperial Chemical Industries is thinking of reducing its organics division workforce by nearly a fifth.

ICI emphasises that no final decision has been taken. It has proposed the cut in jobs because of the comparatively poor performance of the organics sector over the past few years.

It points out that its organics workforce has been declining by about 4 per cent annually since the mid-70s, when the boom in dyestuffs and organic chemicals ended abruptly, thus any such move would be an acceleration of a trend that has been noticeable for some time.

The article says ICI's proposal to lay off 2,000 or so jobs from the present 10,800 as "much more than that."

Perhap more importantly, they demand "much more detailed and confidential evidence of ICI's assertion that the organics business is under pressure."

The Association of Scientific, Technical and Managerial Staffs, for example, said yesterday that it was not prepared to accept the group's facts and figures at face value.

It emphasises that ICI should have consulted employees much earlier about difficulties in the division. The present proposals to reduce jobs showed what a "sham" ICI's much vaunted consultative procedure were.

The company announces the solution to a problem it has not discussed before and expects trades unions to accept it," the association said. "ICI seems to think we will be prepared now to sit down and help decide which employees should go and whom."

"What we want is to get back to the beginning and look at all the available information—in confidence—to see if there is an alternative and less unpleasant solution."

However, although the association is ready to contest what it calls "ICI's homework," trade union leaders appear to accept that organic chemicals have been suffering in the market-place in the past few years.

ICI's organics division includes dyestuffs, probably its most important business area; pigments, used to colour printing inks, plastics and paints;

performance on biocides last year, if not exciting was at least comparable with 1977."

Its specialty chemicals should have presented few difficulties. Most of ICI's production in that area is for internal use, and a report published in January by the specialised organics sector working party (set up as part of the Government's industrial strategy) said that that sector of the UK chemical industry was expected to reach an imports and exports trade balance several years earlier than first forecast.

It is difficult to compare ICI's performance in organics with those of such other principal producers as Hoechst or Bayer of West Germany, or Clariant of Switzerland. That is because ICI has taken an idiosyncratic line over the definition of "organics."

Most main European chemical producers include commodity products such as aromatics under the heading of organics, but ICI includes those under petrochemicals.

However, ICI's competitors are also suffering from the rise in naphtha costs that has been accentuated by the Iranian oil crisis. Naphtha, the most important feedstock in the petrochemical industry, ultimately provides the raw material for such products as dyestuffs.

Yesterday, ICI was prepared to give only scant information about its organics division. That, it explained, was because plans for job reductions were still under discussion.

It added that if jobs were cut, it would be through natural wastage. There would be "an enforced redundancies except as a very last resort."

It is understood the proposed job cuts would be made over two years. Most are thought likely to be in the division's headquarters at Blakely, Manchester. However, the group will be hard pressed to convince the unions of the need for job reductions of the order being considered.

The union said: "There must be some slight of hand in the accounting when a company that operates on a worldwide basis, a company as profitable as ICI says the staff in a single one of its divisions must carry the can for a downturn in that sector's performance."

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Please send me full details of the benefits available in the Areas for Expansion, as I have indicated above.

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FT12/3G

Industrial Expansion

Department of Industry

London

NEDO study critical of brewers' efficiency

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

PRODUCTIVITY of British brewers was criticised yesterday by the National Economic Development Office's brewing sector working group. A study of investment and efficiency in the brewing industry, the group says that "it is content with the industry's productivity record." The study noted that overall productivity remained broadly unchanged between 1968 and 1975. "There is therefore plenty of scope for improvement and the group is attaching importance to its work on productivity and going on to identify and solve specific individual property problems," the group said.

The study was carried out in response to criticisms made in the old Price Commission, shortly before it was

replaced by the present Commission.

These criticisms included charges that large breweries had higher prices but had lower profit margins than smaller brewers. "This coincidence of higher prices and lower profit margins gives rise to fundamental questions about the trade and its organisation," the Commission's report had commented.

However, the NEDO group argues that "it would be impossible to isolate the difference in performance that are attributable to size and that comparisons of performance based simply on size are likely to be misleading."

The Price Commission was also critical of the effectiveness of the brewers' investment in the 1970s which had "not im-

Building society controls rejected

By Eamonn Fingleton

PROPOSALS FOR new monetary measures to control building societies were rejected yesterday by a leader of the movement.

Mr. Leonard Williams, chief general manager of the Nationwide, said any new controls were unlikely to be more acceptable to the movement than existing arrangements for voluntarily restricting lending when mortgage funds are abundant.

But the study emphasises that the group will continue to pay attention to productivity in the industry because "of its importance in determining the level of wages and profits that can be earned."

Investment and Efficiency in the Brewing Industry. NEDO Books, 1 Steel House, 12 Tottish Street, London, SW1; free.

"I think we can view the delivery of our contract tender to China as an exciting step forward..."



Instead of letting opportunities go west... hand over to IML SkyData

In these early trading days, even the most confident of exporters will probably admit that the vast face of China can appear as inscrutable as ever! Which means that, while Eastern opportunities become increasingly full of promise, East-West communications become increasingly beset by problems.

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The IML SkyData Service, for example, delivers urgent non-dutiable paperwork, such as contract tenders, anywhere in the world—person-to-person and deadline fast. And when your business does take you to China, you can be sure that IML are already one step ahead—having an IML Air Centre in Hong Kong and every facility for co-ordinating transport and delivery throughout the People's Republic.

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Court decision on Penthouseaming licence

PENTHOUSE CLUB cannot engage the Gaming Board's proposal to let it apply for a licence for its casino in London's Mayfair, three High Court judges ruled yesterday.

Louis Blom-Cooper, QC, Penthouse Club (Internal), told the Queen's Bench Divisional Court that they had to apply for an order from the Gaming Board's decision not to grant the company a certificate of consent to apply for a licence.

The decision was null and void and the board should be urged to reconsider the company's application, said counsel. The Lord Chief Justice, Lord Denning, sitting with Lord Cullen-Bruce and Mr. Justice Neill, said that the club was an arguable point of law and should be considered by court.

The Gaming Board of Great Britain was not represented at today's hearing.

Mushroom farm close

The largest employers of workers in the seaside town of Great Yarmouth, Norfolk—Middlebrook rooms—is to close its doors with the loss of more than 100 jobs.

Redundancies will be laid off and the 11-acre farm produces nearly 3.5m lbs of mushrooms a year will close within 30 days.

A statement from the company said that the farm needed modernising at a cost of more than £1.5m and the Board could not approve further capital expenditure.

Business from the farm will be transferred to the group's centre at Selby, Yorkshire where expansion plans are under way.

Airmail service suspended

AIR LETTER and parcel services between the UK and Africa have been suspended since March 23 due to the re-opening of Accra Airport, the Post Office said yesterday.

TRACTS

Standard Telephones wins £6m Trimphone order

POST OFFICE has awarded an order for more than 200 Trimphones to the audio division of STANDARD TELEPHONES AND CABLES. The order for both the rotary dial and the new pushbutton Trimphone that the Post Office has recently made available.

South of Scotland Electricity Board has placed a £3.4m order with International Computers for 10 computers and a dual 3972 inter for a custom-built water centre at the Board's

Agents has placed contracts worth over £500,000 with NEWELL to upgrade a £6 large-scale computer system.

Europe Inc. has ordered a large switching system valued at £70,000 from ITT BUSINESS SYSTEMS. The computer-based ITT 6404 ADX system will be built at Enfield and Cockfosters.

HBT CIVIL ENGINEERING, a subsidiary of Wight Construction Group, has been awarded contracts totalling over £10 million by the South of Scotland Electricity Board for work at the power station, Tor Ness, and Lothian Regional Council for the Meadowhill

Direct Labour Bill backed by builders

BY PAUL TAYLOR

WASTEFUL USE of direct labour by local authorities is costing ratepayers and tax-payers millions of pounds a year, claimed Mr. Frank Gostling, president of the Federation of Building Trades Employers, yesterday.

Mr. Gostling launched his attack on council construction departments at a meeting of the federation's eastern region in Cambridge, linking the issue with the high level of rate increases facing many ratepayers in April.

He said it had always been important to ensure that local authorities provided value for money but that the level of proposed rate increases for 1979-80 made it even more important now.

Council direct labour departments should compete fairly with free enterprise concerns to arrive at the best price. There

had been too many cases where overspending and poor accounting in this area had been "spectacular." This was a waste of ratepayers' and taxpayers' money.

Mr. Gostling urged support for the Direct Labour Bill introduced by the Earl of Kinnoull in the Lords which seeks to ensure, among other things, that council building departments keep detailed accounts to demonstrate their true cost and competitiveness.

The Bill also seeks to establish direct labour organisations as "trading undertakings for certain limited purposes" and to ensure that they compete for at least 50 per cent of the value of new construction work they undertake.

Mr. Gostling said the Bill "cut right across party lines" and was long overdue.

Inner city policy has fallen short

FINANCIAL TIMES REPORTER

THE GOVERNMENT'S policy on inner city areas has "fallen far short" of the necessary long-term commitment to resolving urban problems, says the Town and Country Planning Association.

The association, in a powerful policy statement published today, calls for a rethink on inner city policy and suggests a series of radical measures which are needed if the policy is to succeed.

The paper, presented to Mr. Peter Shore, Environment Secretary, sets out the failings of the existing policy and examines seven inter-related aspects of that policy—planning, participation, new institutions for development, land, employment, resources and infrastructure.

The association identifies two basic objectives for the policy. First, providing a planning framework, and second, providing the right development tools to enable the objectives to be achieved.

A big "imaginative leap forward" is needed if local authorities are to co-ordinate and match requirements, for example for jobs and houses, to a realistic target. The association urges the preparation of local plans for all inner city areas "as soon as possible."

The seven partnership areas—the foundation of the Government's existing policy—involve both local and central government—have created bureaucracies and have failed to tap local initiative. Instead, the association suggests the revival of neighbourhood councils.

In areas where there is a considerable amount of under-developed land such as London's Docklands, the Eastern area of Glasgow and Everton in Liverpool, the association proposes a modified form of new town development corporation with a greater degree of local authority involvement.

In other urban areas it favours the establishment of public development companies.

Lack of home loans—agents

ESTATE AGENTS claimed yesterday that Britain is suffering the worst mortgage shortage for decades.

The National Network of Estate Agents rejected a claim by the Building Societies Association that there is no "mortgage famine."

Mr. Laurence Barbet, the network's secretary, said he had never known a worse situation.

People buying a house in March are likely to find that

mortgage money is not available to them until possibly July.

Chlor-Chem in £1.6m expansion

Financial Times Reporter CHLOR-CHEM, a company jointly owned by Fisons and FMC Corporation, is to spend £1.6m expanding its chlorinated isocyanurates plant at Widnes.

Chlorinated isocyanurates are used in the making of treatment chemicals for swimming pools, detergents, wool shrink-proofing processes and disinfectants.

Chlor-Chem said that most of its additional production would be exported.

Severn Bridge road repairs

REPAIRS TO the road surface on the M4 Severn Bridge will begin on Monday, the Department of Transport said yesterday.

The work will be carried out on a 24-hour basis and should be completed before Easter.

In order to minimise interference with traffic, repairs will be confined to small areas of the road surface at any one time.

This will enable most of the bridge to remain open to two lanes of traffic in each direction.

The wrong photograph

YESTERDAY'S Financial Times carried in some editions a photograph of Lord Kearton, chairman of the British National Oil Corporation, captioned "Lord Stokés, no pay-only expenses". We apologise for the mistake.

Firm fiscal stance urged to curb inflation

A FIRM fiscal and monetary stance, including cuts in public spending, is all the more necessary now to prevent inflationary pressures from turning into an indefinite extension of inflation, according to the latest quarterly bulletin from the Bank of England, published this morning.

This is the main conclusion of the assessment section which starts by saying that "more than temporary harm" has been done as a result of recent industrial disputes.

"The financial position of companies, now too strong in the first place, will inevitably have been worsened—probably with consequences for their ability to finance investment. And the standing of this country as a supplier of goods to foreign markets must also have been further damaged. The most serious result may, however, prove to be the effect of inflation. For it has for a long time been clear that this—together with the UK's poor productivity performance—was the major problem facing the economy; and it was apparent that progress in other directions de-

pended on continued progress in reducing the rate of inflation."

The bulletin says it is not yet possible to make any definite assessment of the average rate of wage settlements. But a somewhat faster pace of inflation is inevitable for a time. "Even if, as still seems likely, the acceleration remains moderate, the prospect of inflation now showing some increase represents a major setback," the bulletin says.

"The prospects for expansion, as a result, now look less favourable than earlier. For some time it has seemed probable that rate of growth next year would be no more than moderate."

The Bank says it seems likely that output will grow by no more than 2 per cent between the first halves of 1979 and 1980, compared with projections last December of a 3 per cent underlying rate of expansion.

"For faster inflation is likely, on balance, to weaken consumer demand though for a while higher wages may increase real purchasing

power, this effect can only be relatively short-lived; and the savings ratio is likely to rise again, as it has in previous phases when prices have accelerated."

"Faster inflation is likely, too, to hamper exports and to make it more difficult to resist pressures from imports, and by reducing profits, to discourage investment. In addition to these automatic effects, faster inflation forces policy to be more restrictive than it otherwise would have been."

The bulletin says that keeping the growth of sterling M3 to the 8 to 12 per cent target limits, in face of a faster growth of money incomes than previously seemed probable, "will exact a price in terms of higher interest rates than would otherwise have been necessary. It will clearly remain appropriate to provide for a continuing monetary expansion. But to accommodate inflation now by relaxing the thrust of monetary policy would be a signal that reduced priority was being given to containing inflation."

"The stance of fiscal policy is also now

bound to be particularly cautious. One element—in fact very relevant, even if apparently outside the central field—would be to ensure that higher costs incurred by the public corporations are not reflected in higher borrowing, so that their financial situation is not impaired."

"The operation of cash limits in general, as recommended in last month's announcement by the Government, should result in some trimming of expenditure programmes, depending on how fast pay and prices rise."

"Given the need both to contain the size of the public sector borrowing requirement, and to reduce the necessity for adding to the tax burden, there appears to be a clear case for containing more strictly the rise in public spending."

After stressing the need for a firm stance of fiscal and monetary policy in present conditions, the bulletin says: "It seems equally clear, however, that monetary control alone will be insufficient to prevent a powerful surge of wage inflation from working itself out in higher prices."

"The recent course of wage negotiations and the industrial action that accompanied them point clearly to the need for changes in the present methods of wage negotiation. It would be widely agreed on all sides to be desirable that the next wage round should be less disruptive than this year's."

The bulletin gives a warning about the need to improve productivity.

"The consequences of failing to arrest this country's industrial decline are likely to become even more pressing and obvious as time goes on. Now condemned to very slow growth, we might later even have to accept, if present trends continue, in real living standards. To break out of this situation seems bound to become a dominant concern over the next five years."

"Sustained increases in living standards can only come from higher productivity. The need, then, is not simply to arrest inflation, necessary though that is, but radically to improve both efficiency and thus also real wages."

Output growth for year 'could be less than 2%

TOTAL OUTPUT in the UK now seems likely to grow by no more than 2 per cent over the next 12 months—or by little more than 1 per cent if North Sea production is excluded.

This is suggested by the Bank in the economic commentary section of the bulletin, which contains a fairly gloomy assessment of the short and medium-term prospects for the UK in view of the likely acceleration in the inflation rate.

The bulletin notes that at this stage "it is hardly possible to gauge the eventual outcome of the pay round. There have been more encouraging signs recently, but earlier hopes that settlements this year would not be far from last year's increase in retail prices (8 per cent) seem unlikely to be realised."

The bulletin notes that in 1978 as a whole, manufacturing production was only about 2 per

"With renewed growth in real incomes, consumer spending—flat towards the end of 1978—is likely to pick up again, at least temporarily, but will probably not rise as fast as in 1978. Spending on durable goods in particular is not expected to rise by nearly as much this year as last, partly at least because of the increased cost of credit."

"There seems little prospect that consumption will be boosted by a reduction in saving this year. The savings ratio in 1978 was on average 14 per cent (although it probably rose to around 15 per cent in the fourth quarter) and is expected to be little changed on average during 1979."

The bulletin notes that in

OUTPUT AND PRODUCTIVITY GROWTH IN MANUFACTURING INDUSTRY

Per cent per annum	Output 1960-73	1973-78	Productivity* 1960-73	1973-78
United Kingdom	3.0	-0.9	3.6	0.6
United States	4.9	2.5	3.4	2.2
Canada	5.9	2.8	4.0	3.2
Japan	12.0	0.8	4.8	3.7
Western Germany	5.3	0.8	5.0	2.3
France	5.9	1.4	5.6	2.7
Italy	6.1	2.2	5.2	1.4

*Defined as output per man not output per man hour.

changing industrial composition of the workforce—for instance in the year to last September, the financial, professional, scientific and other service industries increased employment by 1½ per cent, while in the manufacturing sector, which is of a similar size, employment fell by more than 3 per cent.

The sharp increase in unemployment over the last couple of months probably owes more to severe weather conditions and the effects of industrial disputes than to any sudden reversal of the underlying downward trend of last year. Nevertheless, with no appreciable growth in output since last summer, it is quite likely that unemployment will begin to rise later this year.

The bulletin also discusses the UK's poor productivity performance and the deterioration in the last few years, setting out various possible explanations.

Over 1978 as a whole, the real pre-tax rate of return for non-North Sea companies was probably about 4 per cent, much the same as in 1977, and still very low by comparison with rates of return up to 1973."

Company liquidity declined quite sharply in the third quarter of last year. "In the early part of this year, companies have faced additional cost inflation, and their output

has in some cases been

restricted by strikes and bad weather which can only have had a damaging effect on profits.

Some companies, particularly

in the retail sector, may have experienced a temporary boost to liquidity as their stocks were run down, but this improvement will be reversed as stocks are rebuilt."

The bulletin also notes that

the extent of stockbuilding

during 1978 (probably around £1bn at 1975 prices) was

largely unexpected and, even in retrospect, is difficult to explain. About one-third of it occurred in the stocks of other industries including construction.

Of the remaining increase,

time before a clear indication

of any downward adjustment of stocks emerges. The industrial disruption of early 1978 prob-

ably distorted the normal

pattern of stock holdings, and

the after-effects may persist for some time."

Despite the cut in the fourth

quarter, the ratio of stock to

sales of finished goods remains

historically high, though survey

evidence suggests that manage-

ment is becoming more efficient.

On the overseas side, the

bulletin suggests that in spite of

the expected slowdown in the

U.S., faster growth of imports

is likely to continue.

The bulletin also notes that

the rise in work-in-progress in

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UK NEWS — PARLIAMENT and POLITICS

CAP reform wins support

BY IVOR OWEN

SPITE the lack of public port at the Paris EEC limit, Britain is not isolated pressing for radical reform. The Common Agricultural Policy, starting with a freeze on union prices, the Prime Minister told the Commons yesterday.

It was revealed that, in private conversation in Paris, "a sober" of other heads of government had expressed agreement with the general line of Britain's case that it would be wrong to move more resources from the Community budget to agricultural products in deficit in surplus.

Amid Labour cheers, Mr. Callaghan who was enthusiastically cheered from the benches for his determined stand in defence of British interests, described the port he had received in as "significant and useful".

He stressed: "So far from us being in isolation, there was an agreement with our friends on the situation and need to re-order priorities I have even known."

The reaction from Mrs. Thatcher, the Tory leader, was to reinforce Labour backbenchers' belief that the one Minister's insistence that port for agricultural efficiency in other EEC countries at end will prove a valuable asset.

Benn seeks nationalised energy

BY OUR LOBBY STAFF

ANTHONY WEDGWOOD BENN is trying to insert a commitment to further wide-ranging nationalisation in energy into the party's manifesto for next election.

A document that he submitted in his capacity as Energy Secretary to a meeting this week to discuss the contents of the manifesto, he recommended the power plant manufacturing industry should be nationalised and the National Nuclear Corporation taken completely into public ownership.

He also asked for a committee from the party to enable Gas Corporation to gain control of certain gas fields in the sea and repeated the idea of a National Executive's draft manifesto that British Petroleum and the British National Corporation should be fully nationalised.

Proposals were originally put forward by a sub-committee of the executive's home policy committee, which Mr. Benn has. They have not been

She declared: "It would be more to Britain's advantage if you and your colleagues dropped the abrasive and critical attitude towards our Common Market partners and behaved genuinely as partners in which case we might get most of the problems solved."

Mrs. Thatcher emphasised that the conclusion reached by most commentators was that it had been a "disappointing" summit, and she felt this had been reflected in the official communiqué and in the Prime Minister's statement to the House.

Amid Labour cheers, Mr. Callaghan retorted: "It was not disappointing for Britain. For the first time, the arguments that we were advancing seem to have gone home."

British ministers, he added, did not need to adopt an abrasive attitude because the logic of their case was so compelling.

According to Mrs. Thatcher's challenge to explain why the problems associated with Britain's contribution to the Community budget had not been overcome by the Government's "renegotiation" of the terms of entry in 1975, Mr. Callaghan said that assurances had been given at that time that agricultural surpluses would not be allowed to build up.

But they had built up and it was only now that the Com-

munity seemed ready to face the fact that when it reached the ceiling on its resources it would no longer be able to pursue this rate's progress."

Mr. Enoch Powell (U.D. South) asked: "Can common prices be increased if the UK does not agree?"

The Prime Minister replied that proposals on prices were made by the EEC Commission under Article 43 of the treaty. The Council of Ministers decided on such proposals by qualified majority.

But under Article 149, the Council of Ministers could modify the Commission's proposals only by unanimous vote.

"Thus, provided the Commission does not change its proposals for a price freeze, it would require all nine member states, including the UK, to force an increase in prices."

Mr. Callaghan reaffirmed that Britain's attitude had been made clear at the summit, and by the passage in the communiqué which acknowledged that the existence of market imbalance in agriculture required a "prices policy appropriate to this situation."

Backed by a roar of approval from the Labour benches, Mr. Callaghan said that he made it clear that for the UK, this wording meant "that we should not agree to increases in common prices for products in surplus at

forthcoming meetings of agricultural ministers."

If the Commission were to change its proposals, the UK would continue to oppose any increase and discussions would continue until an agreement that was satisfactory to all member states could be found.

A leading anti-marketeer on the Government backbenches, Mr. Tom Torney (Lab., Bradford S.) pressed for an assurance that, if necessary, Britain would use her veto to stop any increase in common prices.

Mr. Callaghan preferred to avoid using this "ugly word" and hoped that the new spirit of conciliation and understanding which he had found in Paris would enable the agricultural ministers to "talk through these things and reach an agreement."

Labour's hopes of securing an electoral bonus from the Government's resolute handling of Britain's financial contribution to the Community soared when Mr. Ivor Stanbrook (C., Orpington) accused the Prime Minister of indulging in a bit of "risky dancing" when he well knew that there was no hope of reforming the Common Agricultural Policy.

With a gleeful smile, Mr. Callaghan countered: "If that defeatism is typical of the whole of the Conservative Party, heaven save the British people from them."

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EEC 'the despair of its friends'

By EINOR GOODMAN, Lobby Staff

A DISCORDANT note in the general strongly pro-Common Market line adopted by the Shadow Cabinet was struck yesterday by Mr. John Nott, Opposition trade spokesman.

The EEC, he said, was fast becoming the despair of its friends, with its obsession with trivialities and needless bureaucracy.

"Tax more, redistribute more" was the order of the day, rather than "Tax less and spend less."

What was needed, he said, taking up a point more often made by Labour politicians than Conservatives, was a reduction in Britain's contribution to the Community budget.

Leaders of all nine Civil Service unions met Department officials for further talks on a pay settlement for 800,000 civil servants based on a comparability study. The outstanding issue is a timetable for staging the increase and details of the amounts based on the study's findings.

The unions were keen, too, to try to clarify a Commons statement by Mr. Bruce Milian, Scottish Secretary, who, when announcing emergency measures to ease the effects of strike action in outside staff to do their work.

Court officials doubted that even solicitors would have the specialised knowledge to take over their work, and a union spokesman warned that if outside staff were brought in, the courts strike could spread to England.

Both unions yesterday wrote to Mr. Edward Du Cann, chairman of the Public Account Committee, and Sir Douglas Henley, Comptroller and Auditor General, saying the Ministry of Defence contingency plans to pay contractors whose payments have been held up by a strike by Liverpool computer operators flouted the requirements of Government accountability of expenditure to Parliament.

LABOUR

RAF computer staff likely to join strike

BY PHILIP BASSETT AND PAULINE CLARK

COMPUTER OPERATORS at formal representations to Minsters by the union.

Further extensions of the strike campaign by the Civil and Public Services Association and the Society of Civil and Public Servants to be announced today by Britain's two largest civil service unions.

At the same time, public service union leaders who have accepted a 9 per cent pay offer to

250,000 hospital ancillary workers yesterday increased pressure on the National Union of Public Employees to call off its long campaign of industrial action.

The EEC, he said, was fast becoming the despair of its friends, with its obsession with trivialities and needless bureaucracy.

"Tax more, redistribute more" was the order of the day, rather than "Tax less and spend less."

What was needed, he said, taking up a point more often made by Labour politicians than Conservatives, was a reduction in Britain's contribution to the Community budget.

Leaders of all nine Civil Service unions met Department officials for further talks on a pay settlement for 800,000 civil servants based on a comparability study.

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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

• COMMUNICATIONS

Phone call starts up a plant

OPENING UP new possibilities in remote control is a machine from Shipton Communications which can be used to control virtually any electrical or electronic equipment via a telephone call.

Users call System '80's number from any telephone, including public call boxes—and hear initially the usual announcement of a telephone answering machine. At this point they can use it as a telephone answering machine, leaving a message which can be played back later for attention.

Instead of leaving a message, however, code can be dictated for example a sequence of numbers. This causes the machine to respond with call tones for extra codes to be spoken. The number depending on how difficult users want to make it for unauthorised people to access the circuit. Codes can be changed at any time by rotary switches on the machine itself.

On completion of the pre-amble, another spoken code will cause System '80 automatically to monitor and/or operate whatever equipment is connected.

The system has been designed with industrial applications in mind. For example, one code could cause it to switch on a piece of equipment and to switch it off again. Three

different items of equipment can be connected in this way. In addition, System '80 can be programmed to feed back to the caller information about the equipment to which it is connected. In a simple case this would be to relay a "functioning normally" signal from the control circuit of some automatically operating plant.

Should a malfunction be detected, however, a further spoken code could cause the plant to be switched off or adjusted.

Engineering groups which have satellite unmanned plant locations could benefit from this remote control facility. Gas, water and electricity services, for example, need constant remote supervision of automatic plant.

Installation is simple, all interface connections being already part of the system's hardware. Full Post Office approval has been obtained by Shipton.

System '80 is available on rental from Shipton at costs which vary according to the facilities to be included, but as a guide, a three year rental starts from £310 including installation and maintenance for the basic interrogation machine function.

Shipton House, Frogmore Road, Hemel Hempstead, Hertfordshire, HP2 4JL.

Calling in the key staff

PRIVATE wide-area radio paging—first of its kind in the UK—is being operated by Micro Consultants, in and around Newbury, Berkshire.

Installed by Multitone, the system ensures that key Micro Consultants personnel at any of the firm's seven establishments in Newbury can always be contacted, even if they are travelling between sites.

Three member companies of the group have facilities at Newbury: Micro Consultants, which specialises in the design and manufacture of computer interfaces and complete digital systems; Quantel, which concentrates on the design, development and marketing of TV broadcast equipment involving digital techniques; and MC

Computers, which is engaged in producing electronic assemblies for members of the group and also the manufacture of an intelligent portable logging system.

Control centre for the paging system, which is seen as a logical extension of the telephone network facilities, is adjacent to the switchboard and supervised by the telephone operator/receptionist. The UHF transmitter and aerial for the system are located on the roof of Maidenhead House, a central office block housing the firm's R&D unit, and also the second tallest building in Newbury.

Pocket paging receivers are issued to key staff and carried by them at all times while they are on duty. Paging calls can be initiated by the operator

• TEXTILES

Twist to make a fine yarn

BRITAIN, home of fine woollens and worsteds for generations has, over recent years, seen a steady decline in textile machine building for this sector of the trade. Now an attempt is being made to reverse the trend.

For some years L. Rogan (Textile Machinery), Peel Park Works, Orlay Road, Bradford BD3 0LP. Tel. 0274 636324 has been supplying parts for British equipment and has been active in reconditioning equipment.

From these operations, it became obvious that there is in Yorkshire a growing need for a domestic supplier of wool spinning machinery. As a result the company is now entering the original equipment business to meet this requirement.

First piece of equipment to be built by Rogan is the type 15 ring twister which is designed for twisting both natural and man-made fibres which have

• CONFERENCE

On solving problems

NOT JUST another computer show, but more a way of life is the theme of Info/Europe, an exhibition and conference to be held next year, February 18-21, at the Wembley Conference Centre, London.

It is said that, on average, British industry invests £5,000 per employee on factory plant and machinery, but less than £500 per office worker. One aim of the exhibition is to point the way here towards office automation that leans heavily on computers, linked to dictating, duplicating, typesetting, copying, telex, facsimile trans-

mission, microfilm and other forms of information storage, and to distributed access to these facilities either from local or branch offices.

A show for corporate management with the emphasis on applications, it will exhibit what applied technology can do for the end user, says organiser Clapp and Pollak Europe, 232, Action Lane, London, W4 DL (01-995 4806)..

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The new BMW 6 Series range.



The choice isn't necessarily automatic.

For those who wish to enjoy the most civilised and powerful motoring BMW offer a new Coupé, the 635CSi. Together with the established 633 CSi, these BMW Coupés offer the driver two brilliant and dynamic alternatives. Which one you choose is a question of taste.

The automatic choice is the BMW 633CSi with its ZF 3-speed automatic transmission. Power is from a 3.3 litre, six cylinder, fuel injected engine. Maximum speed is in excess of 130mph, but this, for obvious reasons, is largely unimportant. What is so pleasing about the 633CSi Coupé is the way it behaves when you drive it, the feeling of pleasure it gives. With its true four-seat capacity, its standard option of leather or velours upholstery and its feeling of refined purpose the 633CSi is one of the most civilised Coupés you can have.

The new BMW 635CSi offers something extra in sheer performance terms. Its engine is larger, 3.5 litres. It produces 218bhp and has a top speed of 140mph. 0-60mph time is 7.3 seconds and the suspension is uprated. The graphite, henna and polaris models come with front and rear aerodynamic spoilers whilst all other colour variations come with standard exterior trim. Moreover, the 635 offers you the delights of an engine of incredible torque and power matched to a five speed gearbox. Luxury refinements remain

the same as the 633.

So the choice between the two BMW Coupés is not simply automatic. May we suggest you try them both so you can determine precisely what balance of civilised performance pleases you most.

Specification Résumé.

BMW 633CSi Coupé (Automatic).

Engine: 3210cc, six cylinder, fuel injected producing 200bhp. Automatic transmission. Performance: Maximum speed 134mph. 0-60 in 10.1 secs. Price: £15,999.

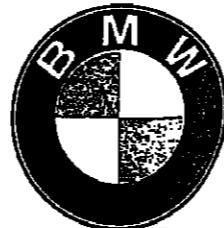
BMW 635CSi Coupé.

Engine: 3453cc, six cylinder, fuel injected producing 218bhp. 5-speed gearbox. Performance: Maximum speed 140mph. 0-60 in 7.3 secs. Price: £17,199.

(Prices correct at time of going to press. Source of figures, BMW.)

Insurance. Our new exclusive 'Sureplan' Insurance Scheme guarantees, under normal circumstances, to quote, offer competitive rates and fast approval of accident repair estimates. Your local BMW Centre will be happy to introduce you to the scheme.

Leasing. Your local BMW Centre can also provide comprehensive advice and assistance on leasing arrangements for your BMW.



For the joy of motoring.

THE JOBS COLUMN, APPOINTMENTS

Fresh view on the pay of 482,000 workers

BY MICHAEL DIXON

IT IS not only as taxpayers that most readers are concerned with whether 482,000 State school-teachers in England and Wales are currently worth, on average, an extra £1,883.15 a year per head. Those of us who work in the private sector of the economy are also prone to be used as standards in any official calculating of relatively just salary-levels for schoolteaching.

The teachers' unions generally have no doubt, of course, of the justice of their claim that an increase of 36.5 per cent, raising the average salary to £7,079.87 a year, is the result of April Fools' Day to restore teachers to the pay-levels relative to those of "comparable workers" which were recommended by the Houghton committee of inquiry in 1974.

Most certain of all is the National Union of Teachers, which has an absolute majority on the unions' side of the Burnham pay-negotiating committee. Indeed, so certain is the NUT of the obvious justice of its case that it lost no time after the opening of talks with the education authority employers last week, in declaring publicly: "Teachers and their employers today reaffirmed their commitment to restoring 1974 Houghton pay-levels."

As it happened, however, the education authorities were not aware that they had joined in the said re-affirmation, and swiftly said so. In particular,

Different

Hence what the employers seem to imply by their statement on "professional commitment" is that they believe the working conditions of teachers are now different from those which formed the basis of the 1974 Houghton inquiry's recommendations of proper, relative salary-levels.

In that case, it looks possible that the fate of teachers' pay in case of need.

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There is, however, another difference between the two kinds of work which is plain for all to see—in the length of the holidays allowed. So to be right, it would seem necessary to recalculate the survey's figures on a weekly basis.

Although there is undoubtedly room for argument about the precise length of the working year in the case of either type

of work, I am for the moment assuming that the average professional chemist in industry puts in 46 weeks, whereas the counterpart in school-teaching puts in only 40.

The result, in the 41-45 age group is an industry figure of £200 a week, and a schools figure of £171.25. The teacher's disadvantage is thus reduced from 25.5 to 14.4 per cent.

In the 36-40 age group the weekly figure in industry becomes £173, compared with £163.50 in schools. Again there is a reduction of the teachers' disadvantage, from 18.8 to 6.6 per cent.

The result for the 31-35 age group is slightly different. Here the weekly figure for the average professional chemist in industry comes out at £143.91, whereas that for the counterpart in school-teaching is £147.25. So what is apparently needed in this age group to restore comparability is a salary cut for the teachers of about 2.3 per cent.

Obviously I would not expect these calculations to be accepted on their face value by the teachers' unions. But I feel sure that all taxpayers' standard-setters, who work outside education will agree that the survey has certainly established one thing. It is that the union's claim that a 36.5 per cent rise is needed to restore school-teachers' just salary-levels, is bald-faced.

Perks

The Royal Institute of Chemistry's report on its salary survey provides no information about how relatively well off its members in industry are in terms of fringe benefits, or how comparatively more secure members in school-teaching are in their jobs. All I can do until such information becomes available, therefore, is to assume that such variances are roughly self-cancelling.

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THE JOBS COLUMN, APPOINTMENTS

Fresh view on the pay of 482,000 workers

BY MICHAEL DIXON

IT IS not only as taxpayers that most readers are concerned with whether 482,000 State school-teachers in England and Wales are currently worth, on average, an extra £1,883.15 a year per head. Those of us who work in the private sector of the economy are also prone to be used as standards in any official calculating of relatively just salary-levels for schoolteaching.

The teachers' unions generally have no doubt, of course, of the justice of their claim that an increase of 36.5 per cent, raising the average salary to £7,079.87 a year, is the result of April Fools' Day to restore teachers to the pay-levels relative to those of "comparable workers" which were recommended by the Houghton committee of inquiry in 1974.

Most certain of all is the National Union of Teachers, which has an absolute majority on the unions' side of the Burnham pay-negotiating committee. Indeed, so certain is the NUT of the obvious justice of its case that it lost no time after the opening of talks with the education authority employers last week, in declaring publicly: "Teachers and their employers today reaffirmed their commitment to restoring 1974 Houghton pay-levels."

As it happened, however, the education authorities were not aware that they had joined in the said re-affirmation, and swiftly said so. In particular,

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Orion is an international investment bank with six of the world's major banks as shareholders. Orion is a successful organisation with a young and progressive management team which creates a stimulating working environment. It has recently ordered the latest IBM 4341 Computer System to provide a central database to serve on-line applications to replace other systems.

Orion requires a Systems Analyst to lead a specialist team in the development of a money market foreign exchange system, from feasibility study to implementation. It offers an excellent opportunity to join a professional team at an important phase of the overall development.

The successful candidate will be aged 28-35 years old, probably educated to honours degree standard, display strong leadership qualities and must be able to communicate effectively at all levels within the organisation. Proven experience in the design of a successful system in foreign exchange is essential.

An excellent remuneration package includes a competitive salary, mortgage facilities, at 7½% interest per annum, non-contributory pension scheme, 7.5p Luncheon Vouchers daily, and free medical insurance.

Applications, which will be treated in strict confidence, should be accompanied by a curriculum vitae and addressed to:

The Personnel Manager,
Orion Bank Limited, 1 London Wall, London EC2Y 5JX
Tel: 01-600 6222



MANAGEMENT ACCOUNTANT

£7,000 - £7,500 ESSEX

Our client, one of the largest independent fuel distributors and supplier of ancillary services to the UK requirements, Management Accountant required. Applications accepted from men aged 25-30 qualified ACA or ACCA. Responsible to the Group Accountant. The Management Accountant will be involved in the preparation and finalisation of financial and management accounts, budgets, cash forecasts and numerous ad hoc exercises. Experience in computerised accounting will be an advantage. He or she must be ambitious, enthusiastic and enjoy working in a challenging environment.

Applications by telephone or in writing to:
B. G. Linton, Mervyn Hughes Group
2/3 Cursitor Street, London EC4A 1NE. Tel: 01-404 5801
Ref. No. 6354

Taxation Executive (Europe)

London

A major USA based multinational corporation wishes to establish a taxation department in London, to deal with all corporate taxation matters, including tax planning, for the UK company and other European companies located in twelve countries.

A senior Taxation Executive is required to set up the new department and head the taxation function, reporting direct to the Vice President (Legal). Considerable freedom of action will be accorded to the right person, who will obtain the stimulation of exposure to a wide range of international taxation.

This is an important and demanding position which offers excellent prospects. Age is flexible but suitably qualified candidates, either from public practice or commerce/industry, with experience of UK corporate taxation, and preferably also international tax, must possess the ability to interface with senior management of European companies.

Salary is negotiable. Benefit package, which includes a non-contributory pension, is exceptionally attractive.

Please write or telephone to D.G. Muggendge, quoting reference No. 6356.

This appointment is open to male or female candidates.

Mervyn Hughes Group

2/3 Cursitor Street, London EC4A 1NE
Management Recruitment Consultants

01-404 5801

Marketing Director

London based

Our Client is a progressive unit trust management company which specialises in property investment and development. Its current requirement calls for the appointment of a senior executive to strengthen the marketing and sales effort.

This position will appeal to positive yet mature individuals, preferably in their early 30's, with a strong investment background probably gained from within a financial institution.

Candidates must demonstrate personal qualities of initiative and self-motivation, and possess the ability for effective communication at all levels together with a detailed knowledge of unit trust management.

A highly competitive and flexible salary will be offered, together with a car, and career development will be in line with personal achievement.

Contact Norman Philipot, who is advising on this appointment, on 01-248 3812.

NPA Recruitment Services Ltd

60 Cheapside, London EC2. Telephone 01-248 3812/3-415

Top Finance/ Administration Director

Preferably with Retail Experience

A top-level vacancy has recently arisen for a FINANCE/ADMINISTRATION DIRECTOR in charge of our company's planning, internal administration and systems analysis. Applications are welcomed from candidates with relevant experience and a proven track record in all these fields. Experience of the retail trade would also be a definite advantage.

This is an important and demanding position and the salary offered is fully commensurate with its seniority (negotiable c. £11,000 p.a.). The successful applicant can also expect a company car and excellent fringe benefits, including a generous company pension scheme.

Applications in writing giving full details of age, qualifications and career to date should be sent to: The Managing Director, P.O. Box A6700, Financial Times, 10 Cannon Street, London EC4P 4BY.

All applications will be dealt with in the strictest confidence.

MONTAGU, LOEGL, STANLEY & CO.

EXPERIENCED GILT EDGED SALES EXECUTIVE

An opportunity exists for a person with considerable sales experience to join our expanding Institutional Gilt Edged Department.

This challenging opportunity will appeal to someone with proven ability, who has the necessary drive to help this young but talented unit become a strong force in the market. The remuneration package will be attractive to the right applicant, who will probably be over age 24.

Persons who feel they have the required ability should contact the partner in charge, Mr. R. A. D. Froy.

MONTAGU, LOEGL, STANLEY & CO.
31 Sun Street, London EC2M 2QP
01-377 9242

ACCOUNTANT

Salary c. £5,500 p.a.

A well-known City Investment Trust requires a Finalist/Qualified Accountant/Banker as assistant to the Treasurer of its associated Banking Group of Companies which are involved in the hire purchase, leasing and commercial mortgage fields. The successful applicant will be aged between 21-30 and will preferably have some experience in banking and hire purchase accounting.

In addition to the salary there is a Non-Contributory Pension and Life Assurance Scheme; assistance on Mortgage Facilities; Permanent Health Insurance Scheme; Free BUPA cover and 75p Luncheon Vouchers per day.

Please apply in writing in strictest confidence to:
WALTER JUDD LIMITED Ref. L168
(Incorporated Practitioners in Advertising),
1a Bow Lane, London EC4M 9EJ.

INVESTMENT BANKER

Leading U.S. investment bank requires experienced international banker for its London office. Knowledge of Euro markets including syndicated loan market essential. UK corporate finance background highly desirable. Language ability an advantage. Preferred age around 30. Salary for negotiation but unlikely to be a limiting factor. Please reply with curriculum vitae to:
Box T5038, Financial Times
10 Cannon Street, EC4P 4BY

مكتب من الأفضل

Top Management Advisers

Earnings to £11,000

London : Birmingham : Edinburgh

We provide a range of consulting services to top management, from offices in London (Victoria and the City), Birmingham, Manchester and Edinburgh.

We look for men and women with managerial experience, and have made successful appointments in the age range from early 30's to early 40's, most people being graduates and some with second degrees.

At this time we are particularly interested to hear from similarly qualified people whose experience has been in banking (for the City), manufacturing line management or the personnel function (Birmingham and Edinburgh).

and the marketing or sales functions (London, Victoria office).

The men or women appointed will receive training and guidance on their personal development, using their previous experiences as the basis, rather than the definition, of their consulting contributions.

First year earnings will be up to £11,000, depending on experience, and there are excellent other benefits:

Please write briefly to:
D.S. Anderson, Managing Director,
HAY Management Consultants,
52 Grosvenor Gardens,
London SW1 0AU.



Econometrician

An Econometrician is required within BP's Corporate Planning Department.

Preference will be given to candidates with a post-graduate degree in Economics or Econometrics coupled with at least two years' experience in industry.

The position offers an opportunity to apply econometric methodology to practical problems. Programming capabilities and experience of interactive computing, though not essential, will be an advantage, as will the ability to communicate with both commercial and technical clients and understand the nature of their specific problems.

The work will entail the use of existing software incorporating the most advanced estimation methods.

Salary will be paid according to qualifications and experience.

Please write, giving age and brief details of qualifications, experience and current salary, quoting reference B.644, to The Manager, Central Recruitment, The British Petroleum Company Limited, Britannia House, Moor Lane, London EC2Y 9BU.



HEAD OF MANAGEMENT SERVICES

TI Domestic Appliances is a large and diverse Division of Tube Investments and comprises 21 operating companies manufacturing products under such famous names as Creda, Glow-Worm, New World, Russell Hobbs, Sunhouse and Tower. The Division has a combined turnover of approximately £150 million.

This is an important role, made vacant by internal promotion. It presents the challenge of developing and guiding the introduction and improvement of computer-based management information systems in the companies of the Division and an involvement in special accounting projects. The job holder will report to the Divisional Finance Director.

The successful candidate (ideally aged between 30 and 40) will have several years' relevant and broad-based executive experience in manufacturing industry in this field, including responsibility for the introduction of computerised

DOMESTIC APPLIANCE DIVISION

management information systems, and, in view of the degree of financial involvement, will possess an accountancy or business school qualification. He or she must have a proven record of success, the confidence, self-motivation and authority to communicate effectively with all levels of management, and will be responsible for a young and enthusiastic team of Management Services specialists.

Although based in North West London, this post involves travel throughout the UK. In addition to a highly competitive salary, a Company car and a comprehensive benefits package will be offered to the successful applicant. This position could lead to a directorship and there are excellent prospects of advancement within both the Division and the Group.

Please send a c.v. to:
J. G. Thwaites Esq., Divisional Finance Director, TI Domestic Appliances Ltd., Radiation House, North Circular Road, London NW10 0JP.

Unhappy Senior Executives Wanted

You can be frustrated for any reason at all, real or imagined. Over a salary you think is too low, and may well be. Over rewards or benefits that are too stingy. Over a lack of responsibility, lack of incentive, lack of opportunity, lack of recognition of your talents—over a lack of anything, including a future. We're here to help resolve the frustration. We can show you how good you

are—and at what. We can help you obtain the right job, if you're in the wrong one. With the right company and the right people. As for the right attitude, once you know yourself you will adopt it. You can manage your career. You will benefit from an initial confidential discussion with us. Simply dial 01-234 0752 and ask for Donald Ham. Or write to him at:

Royston Ridgeway career managing people

Kent House, 87 Regent Street, London W1.

£6,000 accountancy appointments £9,000

These appointments appeared in the Financial Times on 13th March. For full details see the FT of that date or alternatively telephone Julie Burgess on 01-248 8000 ext. 526.

JOB TITLE	SALARY	LOCATION	ADVERTISER
Financial Analyst Accountant/Partnership Sec.	c£8,000 c£9,000 + Benefits	C. London —	NAG/Letraset Personnel Appts.
Accounting Officer Finance Management	c£8,000	London SW1 Swindon, Wilt. Stockton- on-Tees	C.B.I. Plessey Microelectronics H. P. Inglede- w & Co. Ltd.
Manager—Finance & Administration Financial Accountant	c£8,000	Brentford	Lloyd Management/ Philip Morris Ltd.
Qualified Accountants Management Accountant Internal Audit	£7,000 + c£9,000	London/Ipswich East Midlands French/Swiss border	Guardian Royal Exch. AK Advertising General Cable Corp.
Accountants	£6,000 + Car c£7,500	London W8	Airfix Industries Ltd.
Ass. to Group Financial Controller Recruitment Consultants	—	London SW1	Personnel Resources Ltd.
Management Accountant Accountant A.C.A.	£7,7,500 c£5,750	Berks, Bucks, Herts.	Management Personnel
Financial Controller Chief Accountant/ Co. Sec.	£6,000 Neg.	London Chiswick	M & J Personnel Cons.
Qualified Accountant	—	Romford	F.T. Box No. A.6694
PART QUALIFIED Accountant	c£6,500 + Benefits	Crawley Watford/ Rickmansworth	Clemence Hoar Cummings Watck Bkg. Services
		West End	F.T. Box No. A.6693

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01-839 2271
140 Grand Buildings
Trafalgar Square
London WC2.

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NIGEL CHAPMAN.
I run a small Mayfair practice,
where the standards are high,
the atmosphere informal and the
experience first class.

Starting salary £6,000
01 629 5189/2531

Financial Controller

City c.£20,000 + substantial benefits

One of the largest international insurance groups writing non-life business, now wishes to appoint a Controller for its UK organisation. Responsibilities will include the implementation of corporate policy, the operation of all accounting, financial and internal control procedures, and the development of management information systems. The company has in-house EDP facilities and there is a supporting staff of 100.

This top management role calls for a Chartered Accountant aged between 40 and 50 who can demonstrate strong experience as a senior financial manager in a non-life insurance environment, including reasonable exposure to management information systems.

The remuneration package is negotiable but includes a subsidised mortgage, executive car and the normal benefits associated with a position at this level.

Please reply in confidence, quoting Ref. U816/FT, giving concise personal and career details to D.E. Shellard who is advising the company on this appointment.



Arthur Young Management Services
Rolls House, 7 Rolls Buildings
Fetter Lane, London EC4A 1NL

Chief Accountant

Cheshire, c. £10,000 + Car

Holt Lloyd International Limited, world leaders in care chemicals, require a Chief Accountant for their UK subsidiary, Lloyds Industries Limited. Turnover has doubled over the last three years and this new appointment is part of a controlled programme of further expansion in which the Chief Accountant, reporting to the Managing Director, will play a major role. The successful candidate

will be accountable to the Group Financial Director for implementing sound financial systems and will control the entire financial function in the UK division, through a staff of 20, employed in manufacturing and administrative locations. Applicants will be qualified accountants, probably in their mid 30's, with a proven commercial expertise gained in a marketing-oriented company.

C.G. Moores, Ref: 24766/FT.

Male or female candidates should telephone in confidence for a Personal History Form to:
MANCHESTER: 061-236 8981, Sun Life House, 3 Charlotte Street, M1 4HB.

Hoggett Bowers

Executive Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE and SHEFFIELD.

CHIEF EXECUTIVE

Due to the retirement of the present Chief Executive, The English Industrial Estates Corporation seeks a new one. The Corporation, with HQ in Gateshead, is responsible for developing and managing the Government's Industrial Estates in the Assisted Areas of England from Northumberland to Cornwall. It has over 200 sites and about 3.3 million square metres of factory space, which is growing rapidly.

The ideal candidate should have experience of financial control and of estate development and management. Familiarity with both the public and private sectors is desirable.

Salary about £16,000.

Please apply by 6th April, 1979, to:

Mr. Geoffrey Robinson, CBE, Chairman
English Industrial Estates Corporation
Team Valley, Gateshead, Tyne & Wear NE11 0NA

THE ENGLISH INDUSTRIAL
ESTATES CORPORATION

GROUP ACCOUNTANT

Lloyd's Brokers c. £10,000

A private, old-established firm of insurance brokers based in the City, is seeking an accountant, preferably qualified, to take charge of a small department and be responsible for all accounting.

First-hand experience of accounting for Lloyd's is essential but this could have been obtained with Lloyd's panel auditors. Familiarity with EDP systems would be useful as the group accountant will need to update systems. Personal qualities are important to facilitate communication with management at every level.

Please apply to:

Timothy Horne,
Chichester House,
Chichester Rents,
London WC2A 1EG.
01-542 5775.

Career plan
LIMITED

INSTITUTIONAL EQUITY SALES

Kemp-Gee & Co. are seeking another experienced young executive to work in one of their established equity teams servicing UK institutions.

Applicants must have had a minimum of three years' experience either as a broker handling institutional accounts or as a fund manager.

We are a research orientated firm, and the ability both to understand and to sell the research department's work to senior fund managers is essential. Remuneration for this important appointment will be fully competitive.

Please reply in confidence to:
Senior Institutional Sales Partner
Kemp-Gee & Co.

20 Copthall Avenue, London EC2R 7JS

Group Personnel Manager

c. £11,000 + car

A successful Personnel Manager is required to fill a new senior post in the UK operation of a fast-growing international group. Reporting to the Managing Director, the person appointed should provide a professional and progressive approach covering recruitment, training and development, appraisal and succession planning, remuneration policies, industrial relations and employment legislation. He or she will be expected to initiate policy and co-ordinate action through a small central team of specialists and through Personnel Managers at geographically dispersed sites employing a total of 2,500. The post offers career prospects. Graduates in their

thirties or early forties should have all-round senior personnel operating experience in manufacturing industry and be accustomed to negotiating with trade union officials. Salary is negotiable around £11,000 plus car. Assistance will be given towards relocating to the North-West.

Initial interviews are conducted by PA Consultants. No details are divulged to clients without prior permission. Please send brief career details or write for an application form, quoting the reference number on both your letter and envelope, and advise us if you have recently made any other applications to PA Personnel Services.

PA Personnel Services

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874



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The personnel consultancy dealing exclusively with the banking profession



EUROBOND EXECUTIVES

We are currently advising major international, merchant and investment banking clients on FIVE EXECUTIVE APPOINTMENTS in the Eurobond field:-

EUROBOND SALES

to £15,000
Three leading merchant and investment banks seek to appoint Eurobond sales executives. Successful candidates will maintain and develop the banks' relationships with institutional investors, with particular responsibility for obtaining mandates. A close knowledge of the international investing community, experience in fixed income institutional sales, and understanding of the C.D. market and of prospectus work, are essential.

ISSUE MANAGEMENT

Two major commercial banks, currently expanding the Eurobond business being transacted by their merchant banking divisions, each seek to appoint a Manager to take responsibility for the Eurobond Issue Management function.

These appointments call for candidates of recognized stature in the Eurobond market, and experience in all aspects of issue management including marketing, negotiation, structuring and pricing, and the supervision of documentation. Though not essential, knowledge of a European language would be advantageous.

For all these appointments, competitive salaries are negotiable in line with current market conditions. The fringe benefits are those associated with leading banking institutions.

Please telephone in confidence, or send a detailed Curriculum Vitae to: ROY WEBB or BRIAN GOOCH

First floor entrance New Street
170 Bishopsgate London EC2M 4LX 01-623 1266

Financial accountant

Brussels

Raychem is an expanding international corporation with a leading position in the field of heat shrinkable plastics. Our European headquarters in Brussels has a vacancy for a financial accountant to work in the consolidation/consultancy department of the European finance group. Reporting to the chief accountant the successful applicant will be expected to play an active role in the European consolidation, prepare critical analyses of the reported results, liaise with financial management in the various countries and contribute substantially to some interesting project work. Increased responsibility will depend on the candidate's initiative and progress. A certain amount of travelling within Europe will be necessary, usually on a short visit basis. Candidates, aged 25 to 30, should be chartered accountants with a university degree. As a minimum, knowledge of French or German is required and an ability to communicate with people of different nationalities is vital. Post-qualification experience in an industrial or systems environment would be an additional advantage.

Raychem offers an attractive salary (very favourable tax advantages are normally available to people recruited outside Belgium), a pleasant international work atmosphere and the additional benefits associated with an international corporation. Assistance will be given with relocation expenses.

Write in confidence to:
Mrs Odette Vermeir, Personnel Department, Raychem Corporation,
Leuvensesteenweg 31, B-1940 Sint-Stevens-Woluwe, Belgium.
Tel.: 02/720.80.40

Raychem

District Agency Manager

Life & Pensions

Do you have experience in life assurance and pensions planning and can you relate this to the development of sales through professional intermediaries? If so, we can offer you a challenging and rewarding career with Save & Prosper Group to provide information and guidance to professional advisers on its wide range of personal financial services.

We are looking for a District Agency Manager in our City Branch to develop sales through established connections.

This is an important position requiring a high degree of self-motivation and the ability to communicate at all levels. An attractive salary plus incentive bonus, company car and excellent employee benefits are offered.

Applications, which will be treated in strict confidence, should include brief career details and should be submitted in writing to I. S. McCullum, Director, Save & Prosper Services Limited, 4 Great St. Helens, London EC3P 3EP.

SAVE & PROSPER GROUP



Look upon your Accountancy qualifications as an overseas travel permit Corporate Audit

We are not just talking about the occasional trip. Before you read any further, we must establish that you are prepared to spend not less than 50% (and probably more) of your time travelling in Europe, Africa, and the Middle East.

As long as you are, we will give you the freedom to control your own operational and financial audits. You will be interpreting corporate policies for overseas operations, evaluate existing internal controls, and recommend operational improvements wherever necessary.

Aged at least 25 and a professionally qualified ACA, ACCA, or ACMA, you should have gained some sound practical auditing experience during qualification. Strong communication skills are essential and you should also be able to bring us a second European language.

The initial salary is negotiable, and will be supplemented by a substantial range of benefits, including generous travel concessions which will allow you to return to the UK every weekend whilst working in Europe.

Please write, with full details, to: E. J. Young, NCR Ltd, North Circular Road, London NW2.

NCR
Complete computer systems

Publications Editor

A leading firm of chartered accountants intends to appoint a publications editor.

The firm currently produces a variety of publications, ranging from booklets on professional topics and discussion papers on current issues to newsletters and a house journal.

There is now a need for a professional editor to co-ordinate the total programme, creating a publications policy and supervising its implementation throughout the firm.

The person we seek will be a fluent writer on business subjects, with a lively interest in accountancy and its relationship to broad business and economic issues and

with an ability to manage an active publications' programme.

The firm provides a stimulating environment, considerable scope for an innovative personality and excellent terms and conditions of service. Basic starting salary would depend on qualifications and experience but would be in the range £9,000 - £11,000.

You should send your career details to John Newton at the address below. All applications will be treated in strictest confidence.

John Newton & Partners,
207 High Holborn,
London WC1V 7BW.
Telephone: (01) 405 0714.

Investment Banking Officer Mergers and Acquisitions Germany

One of the world's most prestigious American-based financial institutions is seeking an Investment Banking Officer located in Germany, to be initially part of the Institutions Mergers and Acquisition Group with the ultimate opportunity to be in charge of this function, reporting to the New York based office.

He will advise domestic as well as foreign corporations on mergers and acquisitions and related investment banking activities. He must be able to demonstrate creativity, strong interpersonal skills, the ability to develop new business, handle negotiations and close deals. The ideal candidate will have a minimum of two years corporate finance experience with a German banking firm or a leading United Kingdom Merchant Bank or with similar institution on the continent. Perfect German and English are required and a third language would be desirable.

The position carries an excellent remuneration package including an attractive base salary and an appropriate fringe benefit programme.

Please reply with full career details, in strict confidence, stating the names of companies to whom your application should not be sent to:

Mr K Whinfield, (Ref: CRS/FF) Account Director,
Lockyer Bradshaw & Wilson Limited,
North West House, 119/127 Marylebone Road,
London NW1 5PU.
Fax: 299777 LBWADS C

LBW
LOCKYER, BRADSHAW & WILSON
LIMITED

FINANCIAL DIRECTOR

NORTH BIRMINGHAM CIRCA £10,12,000 PLUS CAR

Our client is an industry leader in the extraction of brass and copper. It is a major Company in a well established dynamic Group led by a small committed team of modern-thinking executives. The Group turnover exceeds £150m and it trades internationally.

Owing to internal promotion they now seek a Chartered Accountant with sound commercial experience. To perform duties the candidate must be capable of effecting changes to existing systems, and, extending the use of data processing. Exposure to commodity situations (preferably metal) is desirable. Must have successfully managed the financial function of a major company with computerised accounts. The Financial Director will be involved also with management development, acquisition investigations, the financial aspects of planning and other commercial decision making.

It is unlikely that anyone under 25 years will have had the experience or maturity to handle this appointment. Candidates must have the presence to command the respect of departmental staff of over 60, including other qualified accountants, and be able to communicate easily at Board level.

Please reply in confidence to:
A. T. Hughes,
who has been retained by McKechnie Metals Ltd.,
Executive Resources Ltd.,
City Centre House, Union Street,
Birmingham, B2 4SR.
Tel: 021-543 6071.

Chief Executive

SCC Ltd



Dublin

The Jefferson Smurfit Group is the largest and most rapidly expanding Irish-based multinational company and is engaged mainly in printing, packaging and related activities. The promotion of the Chief Executive, SCC Ltd, to Divisional Managing Director (UK) has created a senior management vacancy in the Corrugated Division (Ireland), which consists of nine vertically integrated companies engaged in waste recycling, paper manufacture, corrugated boxes and packaging systems.

Smurfit Corrugated Cases is the largest operating company in the entire Group and employs over 400 people at its two plants. A Chief Executive is required to lead the management team in the formulation of long-range plans and policies and in their day-to-day implementation and control. Candidates should have at least three years' experience as function head in a large company or Chief Executive in a medium-sized one. Familiarity with the paper/packaging industry is desirable. The appointment is located at Walkinstown, Dublin, will form part of the Divisional Management Committee. Remuneration will be well into the five-figure bracket and the fringe benefit package, which will include a car, will be entirely appropriate.

Ref: R2317/FT

REPLIES will be forwarded direct, unopened, and in confidence to the client unless addressed to our Security Manager listing companies to which they may not be sent. They should include comprehensive career details, not refer to previous correspondence with PA and quote the reference on the envelope.

PA Advertising

Hyde Park House, 60a Knightsbridge, London SW1X 7LE. Tel: 01-235 6060 Telex: 27874



PA International

Corporate Lending

Business Development Midlands

Our client, a major International Bank, is seeking an additional young executive to join their well established and successful Birmingham office.

He or she will be assigned their own group of existing and potential industrial clients in the Midlands and North of England. They will manage the overall relationship between each client and the Bank, and will be responsible for marketing the entire range of the Bank's services to these clients. The principle emphasis will be on short and long term finance, both sterling and currency.

Relevant experience will have been gained in either a Bank or similar financial organisation. Candidates must be confident, personable, self reliant and articulate; have a relevant graduate, professional or post graduate qualification, and be attracted to the Midlands where they will be located for several years as the first stage of their longer term development in the Bank.

Salary circa £5,000, supported by a wide range of benefits including low cost mortgage assistance, non contributory pension, life assurance, BUPA, profit sharing and car allowance.

Write to or call, in complete confidence, David Thompson, who is advising on this appointment, quoting reference 1035.

Odgers

MANAGEMENT CONSULTANTS
Odgers and Co Ltd, One Old Bond St,
London W1X 3TD (01-499 881)

North American Investments

A vacancy exists to join a small team concerned with American Investments. The position will involve research and investment advice as well as the management of American portfolios.

The successful applicant is likely to be between 25 and 30 and to have at least 3 years' relevant experience, probably in fund management, investment research or stockbroking with particular reference to North American markets.

An attractive salary with benefits and good career prospects is offered.

Applicants, of either sex, should write enclosing curriculum vitae to N. G. Prowse, Robert Fleming Investment Management Limited, 8 Crosby Square, EC3. Telephone 01-638 5858.

ROBERT FLEMING

CHIEF EXECUTIVE to £15,000 + Car

You will have responsibility for the overall performance of a well established, Midlands-based, packaging company, part of an international group.

Aged at least 35, you will be an experienced senior executive with in-depth knowledge of the pastries business.

For further information call Keith Diver

Personnel Resources Limited 01 248 6321

Financial Appointments Hillgate House, Old Bailey, London EC4M 7HS

APPOINTMENTS WANTED

INVESTMENT

Experienced and highly-rated analyst, head of research, seeks post with career prospects in analysis and/or management, 33, M.A., F.C.A.

Write Box A.6676, Financial Times,

10, Cannon Street, EC4P 4BY.

ENERGETIC, ENGLISH accountant (37) seeking position in stockbrokers or investment company, preferably in City. Experience considered. Tel: 0787 227782.

Senior Accountant

Papua New Guinea Harbours Board

£11,500 + free accommodation

Acting as the National Port Authority, the Board controls the operation and development of sixteen ports as a profit-making commercial enterprise. Based in the capital, Port Moresby, and reporting to the Secretary, the position carries responsibility for the supervision of all aspects of an efficient established management information and accounting system. Suitably qualified candidates, aged 28+, must possess a practical approach for part of the duties include training personnel in accounting techniques. Emerging nation situation experience would be advantageous. An initial 18 month contract is envisaged, with salary and bonus paid in PNG currency. Free furnished accommodation is provided, as are air fares and generous education allowances for children.

T. Collins, Ref: 13076/FT.

Male or female candidates should telephone in confidence for a Personal History Form to:

LEEDS: 0532-448661, Minerva House, 29 East Parade, LS1 5RX.

**Hoggett Bowers**
Executive Selection Consultants

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Our Client: A formal association of leasing companies, representing over 20 principal industrial nations, with a current \$m billion leased portfolio, whose aim is to strengthen the multinational capacities of its individual members.

The Manager: Has responsibility for every aspect of the smooth running of the Association, involving: regular liaison with member companies; research in relevant fields; publication of the Association's bulletin; international sales and marketing; organising international meetings; co-ordinating the Association's Executive Committee.

ACT NOW! For further information, or an application form, please contact the Association's adviser, Richard N. Goode, M.A., in the strictest of confidence, on 01-388 2051 or 01-388 2055 (24hr. Answerphone). Quote reference 305.

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THE MARKETING SCENE

IN THE stanchest Labour sorters must have been jolted by the shambles into their party's pre-election campaign, launched its "Keep an Labour and It Will Keep Better" campaign, they promptly decided that the looked a little ludicrous affairs—particularly on the strike front—got worse. The advertising was abandoned willy-nilly, and blank around the country simply used money from Labour's £100,000 fund. Doubtless many members of Labour Party's election campaign committee believe it to mere bad luck that theers, which were designed researched successfully in autumn of last year, later ed to be so inappropriate. It was not bad luck. It was planning. Would you, as next campaign might ask, just the management of your try to an organisation able of running a small poster campaign without doing it?

Like the Conservative Party, the impoverished Liberal with its tiny £20,000 poster Labour has resolutely nevered to use the services professional advertising agency. Instead it has always used committed Left-wing en, from a galaxy ofies, acting unpaid and y unorganised. Between 1970 and 1979, prompted initially Hugh Gaitskell, Labour's promotional activities were masterminded by David Kingsley, co-ordinator of the once hugely popular and successful KMP.

His efforts were by no is consistently crowned glory—his last sally was ill-starred Yesterday's Men political broadcast—he ruthlessly managed against odds to inject some order planning into an inherently situation. (The party's slogan committee, for example, which must approve Labour's ads, presently has 27 members; it includes almost everyone who is within the Labour move and quite a few who are.)

David Kingsley's supreme was belatedly taken over year, to many ad-peopple's chagrin, by Edward Gibbons. Mr. Boothorn is chairman of the Industrial Designers and Art Directors Association and a lighting in the world of advertising creativity. Neverless, he has no particular



The Tories are spending freely on their election advertising campaign. Winston Fletcher describes the impact of political advertising in the U.S. and Britain, and Michael Thompson-Noel examines the Tory agency's current fortunes

The persuaders prepare for the polls

reputation as an all-round campaign manager.

Meanwhile, in the other part of the forest, the Conservatives have been running their most thorough and aggressive drive since Harold Macmillan's famous 'Colman Prunts' and Varley campaign of 1959. Though the budget is a closely guarded secret—in any case, it will no doubt depend on the exact date of the election—it is now safe to predict that the campaign will be the most expensive in UK political history. Wincing painfully, Labour believe their opponents' spending may reach as much as £2m.

By comparison, the Conservatives' 1959 election cost an estimated £465,000, and was a direct descendant of Dwight D. Eisenhower's 1952 US Presidential campaign.

Surprisingly, the making of Ike

was the first ever major democratic election in which commercial-style media advertising was used in a significant way. Political posters, of course, have littered the polls since time immemorial, and in 1936 London for the first time used radio spots against PDR—unsuccessfully, as it turned out. In 1948, the chairman of Colgate-Palmolive, E. H. Little, offered Thomas Dewey a complete, pre-packed campaign created in New York by the Ted Bates agency.

Dewey rejected the idea—and lost. The two facts may have been casually connected, or they may not, but it was a risk Ike's campaign managers were unwilling to take. They returned

sceptics still needed convincing.

Thus prior to the 1964 UK election, first Hugh Gaitskell and then Harold Wilson were determined to deploy advertising as effectively as fashionable wisdom insisted that Macmillan and Kennedy had done. Predictably, Harold Wilson ran headlong into the difficulties which have endemically dogged all Labour's efforts: too little bread kneaded by too many cooks.

Nevertheless, the eventual outcome, David Kingsley's "Let's GO with Labour and We'll Get Things Done," easily trumped the Tories' feeble "Conservatives Give You a Better Standard of Living. Keep It!"

The success of Let's GO was further evidence of the vote-pulling power of ingenious advertising. Yet since 1964, as the success of Saatchi and Saatchi Garland-Compton's now seven-month long campaign must be a matter of conjecture, though a study of voting behaviour in Illinois in 1972 showed that in a contest without television advertising, newspaper ads alone swayed 3 per cent of voters from one party to the other. What can be in doubt is that Saatchi's work—particularly their "Cheer Up! Labour Can't Hang On Forever" 48-sheet poster—has provided a wonderfully sustaining tonic for all devoted Tory workers throughout this winter.

Above all, the Tory campaign demonstrates the benefits of employing a first-class advertising agency and directing its efforts single-mindedly. Many of the posters have been printed

promoted Eisenhower a quarter of a century before.

Carter's commercials depicted the candidate as an honest country lad who wouldn't recognise a dirty trick if he saw one, who spoke his mind on the issues without fear or favour (and generally without much content). The influence of Rafshoon's efforts in President Carter's victory is unknown, but clearly the President himself was impressed, since Rafshoon is now installed in the White House, having resigned from his own agency, charged with the task of re-polishing the President's less-than-sparkling image.

In contrast, if the recent polls are to be believed, Mrs. Thatcher's image shines brightly.

The extent to which this is the result of Saatchi and Saatchi Garland-Compton's now seven-month long campaign must be a matter of conjecture, though a study of voting behaviour in Illinois in 1972 showed that in a contest without television advertising, newspaper ads alone swayed 3 per cent of voters from one party to the other. What can be in doubt is that Saatchi's work—particularly their "Cheer Up! Labour Can't Hang On Forever" 48-sheet poster—has provided a wonderfully sustaining tonic for all devoted Tory workers throughout this winter.

The problem, presumably, is that compared with real commercials, they command far less cost and attention to detail per screened second so that the result, again compared with real commercials, inevitably looks cheap and flaccid.

Some of the Tory advertisements seem astonishingly verbose; none of them, except maybe the infamous "Labour

Isn't Working" dole queue and its recent "British Is Getting Any Better" successor, use strikingly interesting visuals;

and the poster headline, "If We

Can Cut Income Tax When

We're The Opposition Think

What We Can Do When We're

The Government," smacks of

being a wordily revised version

of a doubtless more succinct, if less strictly accurate, original.

Now has Saatchi and Saatchi yet come up with a basic campaign theme nearly as strong or as memorable as CPV's 1956 "Life's Better With The Conservatives. Don't Let Labour Ruin It!", of which the recently discontinued Labour slogan was a truly feeble copy.

Nevertheless, despite the Tories' less-than-perfect publicity, as the country and Mr. Callaghan canter down the home straight towards the election there can be no question that Mrs. Thatcher's well-stocked coffers, combined with Saatchi and Saatchi's considerable expertise—particularly the agency's nimble segmentation of separate creative messages to women, young voters, trade unionists, house buyers, etc.—will help win for the Conservatives a considerable number of floating votes. As for Labour's band of devoted helpers, it looks as though it is back to the drawing board.

Winston Fletcher is managing director of Fletcher Shellow Delaney.

Unilever butters up marge sales

THE SEARCH for a margarine that really does taste like butter is one that has preoccupied the alchemists of the food market for years. Whether Van den Bergs, the Unilever subsidiary, has worked the trick with Krona, its new premium quality margarine, remains to be seen, but it is confident that it has at any rate got closer than anyone before to making the breakthrough.

In terms of reproducing the butter taste, Van den Bergs says Krona's widespread acceptance in the highly competitive yellow fats market is due to the achievement of a taste and texture that makes it almost indistinguishable from salted butter."

Krona has a very long way to go before its sales can challenge Van den Bergs' Stork and Stork SB brands, whose combined sales at £50 million are thought to be around 50 per cent by volume.

Halfway through last year, Mintel, the market research company, said Van den Berg's long-time market dominance "must be related to the immensely strong consumer loyalty built up by years of consistent, if dull, advertising."

On the other hand it is clearly capable of spotting potentially lucrative opportunities, and as Krona is currently selling at around 44p per pound, or approximately two-third the current selling price of Anchor Butter, for example, it should do well. The brand has been test marketed in the Harlech and Westward TV areas since last October, where it won a claimed 10 per cent-plus of margarine sales within the first eight weeks.

A TV campaign for Krona in the London area begins March 26.



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brands and new assignments had come tumbling in from existing clients such as Dunlop, Allied Breweries, Cadbury Schweppes, Proctor and Gamble, United Biscuits, Austin Morris and Rowntree Mackintosh. MT-N.

The Saatchi group's recent figures for the year to last September 30 showed pre-tax profits up 50 per cent at £1.874m on a turnover of £59.1m. More significantly, the annual report, stressing the growth that lies ahead, observed that new

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LOMBARD

Britain's high cost farmers

By JOHN CHERRINGTON

IT IS fashionable to claim that British farming is more efficient than much of that in the rest of the Community because of what is called structural efficiency; that is, British farm size is large enough to enable unit costs of production to be reduced, or at least controlled. But size is far from being the only criterion as Goliath found out to his cost. The determinant of farming efficiency to my mind has always been the amount of profit made per acre or unit of production, coupled with the farmer's own expectations and readiness to live within his means.

Investment

The Milk Marketing Board's Low Cost Production Unit has recently made a comparison between the profitability of British and Irish dairy farming which certainly underlines the first of these propositions. The survey found that, at comparable price levels, Irish farmers with roughly half the herd size of their British counterparts, and with milk yields about two-thirds, were making at least double the profit per acre.

The basis of the Irish success was quite simply that they spent little or no money on labour, machinery, buildings, compound feeds or even rents. The British dairy farmers seemed to equate investment with progress, and were buying their increased production with borrowed money, on which they were finding it increasingly difficult to meet the charges.

British farming has got itself into a growing cost cycle from which even a complete devaluation of the £ would fail to rescue it. The fact that many farmers are still showing profits is mainly because they are farming with assets at low historic cost, and have not yet jumped on the increased investment bandwagon. The livestock sector is particularly vulnerable.

Britain's large dairy herds generally employ hired labour, which is absorbing an even greater proportion of returns. But on the Continent today the cost of labour, including social

charges, is now so high that practically none is employed in dairying or other livestock units. The farmer and his family do it all and the efficiency of family farming in terms of cost containment is obvious — particularly if the individual is prepared to work on in spite of price freezing and other attempts at output control.

There is nothing inefficient about German or other part-time farming although the prices there by the accident of currency distortion are higher elsewhere. Even if they were level with those in the rest of the Community, I doubt if it would make any difference to its business. Should Polaroid win in the end, the damage it suffered in the meantime could be easily assessed. Kodak agreed, on the basis of royalties, to the Polaroid system. Had the Court of Appeal upheld the injunction this would have sealed the fate of Kodak's factory in Stevenage, North of London.

Another consideration which had been important was that in most countries, including the U.S., the obtaining of such an injunction prior to the main trial is practically or absolutely impossible. Kodak could argue in the Appeal Court that a prohibition to manufacture in the UK would not prevent Kodak from competing with Polaroid outside the UK. The only effect of the injunction would have been that these other markets would have to be supplied from a factory on the Continent.

Assessment

The three appeal judges agreed then that there was no serious risk of Kodak driving Polaroid out of the UK market or causing irreparable damage to its business. Should Polaroid win in the end, the damage it suffered in the meantime could be easily assessed. Kodak agreed, on the basis of royalties, to the Polaroid system. Had the Court of Appeal upheld the injunction this would have sealed the fate of Kodak's factory in Stevenage, North of London.

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Polaroid wanted to take the interlocutory proceedings to the House of Lords but was refused leave to appeal. However, its counsel took a fairly relaxed view of the likely duration of the litigation. He estimated, correctly as it now seems, that the main infringement action would not take place before 1979. He also predicted that the whole dispute might not be resolved before 1984, by which time the contested patents would have immediately obvious to the onlooker, large companies may have good commercial reasons for employing their managerial manpower and legal depart-

ments in patent litigation lasting a decade. Also legal costs are tax deductible and there seem to be plenty of profits to deduct from

* * *

TURNING TO another example, one can see that even the trial of a relatively simple case between companies which are unlikely to be so oblivious of

a pipe leading from the space above the tank. A system of pipes remaining below the petrol level drain water either into another tank with the same function or into the soil or sewage system.

These interceptor tanks used to be constructed from bricks which either were impermeable or were rendered so with

the Conder product and patent. Hibbing designed a similar petrol interceptor consisting of a plastic lined concrete shell. Conder International sued Hibbing for infringement of its patent. The main claim of the patent was the replacement of bricks by plastics completely surrounded by concrete in the construction of an otherwise well-known device. After hearing witnesses Mr. Justice Graham concluded that the replacement of bricks by plastics and concrete was the obvious thing to do. As no patent can be granted for a technical advance which is obvious, he held that the claim was not valid and the whole patent and the infringement action collapsed with the claim.

* * *

IT IS comforting to note that in both cases discussed above, the extremely complicated patent litigation reached conclusions which appear eminently sensible—so much so—that one is tempted to think that they could have been arrived at even without the assistance of the numerous lawyers who took part.

Another pleasing conclusion

from the second case is that the English method of combining validity and infringement litigation is much more practical than the separation of the two, adopted on the German model

Without having ever heard of

the European Patent Convention. Leading German patent judges are coming round to the same conclusion and there is some hope that the European Patent Convention will be applied in a way which would allow the continued combination of validity and infringement proceedings.

Complications

However, both cases also support those who think that something much simpler than the present patent system is required to encourage and indeed sometimes make possible technological advance. The Patents Act, 1977, though clarifying some problems did not achieve this simplification. The European Patent Convention complicated matters even further and the proposed Community Patent Convention, if adopted, may add further complications. As Lord Lloyd of Kilgerran wrote recently, "the procedures associated with the patent system, European or national, must be simplified so as to minimise the costs, particularly to individual patentees and small firms. And this is precisely what the English and German Judges are trying to achieve."

"In his preface to *The Patents Act, 1977*, by Hugh Brett, ESC Publishing.

BUSINESS AND THE COURTS

BY A. H. HERMANN, Legal Correspondent

Walwyn's Gaffer has stamina to triumph in Gold Cup

RACING
BY DOMINIC WIGAN

generation in the winner's enclosure at about 10 minutes to four this afternoon.

Gaffer, the 3-1 market leader in most lists, seems certain to make a strong bid to become the fourth successive seven-year-old to triumph after the victories of Royal Pruit, Davy Lad and Midnight Court; while Night Nurse, a year older, will also be thereabouts, provided he gets the trip. Among the remainder, Strombolus and

Diamond Edge, both eight-year-olds, strike me as the best outsiders.

Although beaten on merit by Gay Spartan at Wincanton last out, Gaffer's performance in finishing a close second to the more experienced Gisburn chaser puts him in here with credentials second to none.

There is little doubt in my mind that none of the remaining 15 going for today's Piper prize would have bettered Gaffer's two-length deficit at level weights on the Somerset course, judged on this season's sketchy form.

Night Nurse, whose run of five consecutive victories ended again strictly on merit—when Silver Buck proved just too strong for him on the run-in to Haydock's Embroidery Premier Chase final a fortnight ago, would probably be favourite but for the state of the ground. Although he can handle the mud as well as any in the

field, there is a serious question against his getting 3½ miles (three-quarters of a mile farther than the Embassy) in such conditions.

In a race where surefootedness and stamina will be essential, I take Gaffer to add to Walwyn's already remarkable Gold Cup record.

The defeat of Corrib Chieftain in yesterday's Waterford Crystal Supreme Hurdle does not augur well for Royal Dipper in today's opener, the Daily Express Triumph Hurdle. But I still intend to stick by the Irish hurdler, who should have little to fear from a moderate bunch of home-trained four-year-olds. If he is to be beaten, fellow-raider Steel Bar will probably be responsible.

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THE ARTS

cord Review

Two Otellos by MAX LOPPERT

Otello: Carlo Cossutta, Margaret Price, Gabriel Bacquier, Peter Dvorsky, Jane Berbié, etc./Vienna Boys Choir, Vienna State Opera Chorus, Vienna Philharmonic/Solti. Decca D102D 3 (3 records) £12.75

These days, it seems, Verdi's recordings come not as spires, but in battalions. *Otello*, the grandest of all, the hardest of all to a candidate for its once-in-a-generation title role, has only been issued in double Decca set conducted by Solti. It was published late '78, the James Levine RCA early this year. Both mirror, minor variable elements in casting, productions led by conductors in the last few years. Solti in Paris, Levine in York; neither features the house orchestra or chorus to those live performances. (There must be strong reasons... why these two couldn't be made at the same time at the Metropolitan, and at the Metropolitan, it seems to me a pity, all same; whatever the quality of the orchestral forces here obeyed — and it is high — than the musical degrees of involvement invariably accompany a performance are missing). Toscannini left his mark on the opera, it became customary to review the contribution of the conductor in any appraisal of a new recording. But for many, the Italian tenor repertory, and on the gramophone there is a store



Plácido Domingo

will be Plácido Domingo's *Otello*. The singing is mostly magnificent: the voice pours out, full, shining, true, unstrained by all but the most heroic climaxes (a note or two near the close of "Si, per ciel," thins out a little). So boldly does he attack his music that gratitude for such vocal generosity should perhaps stay further criticism.

But *Otello* is the peak of the Italian tenor repertory, and on the gramophone there is a store

Othello is very far away. Comparisons between the Iagos and Desdemona afford interesting contrasts. Some have found Gabriel Bacquier (Decca) an unusually subtle and distinctive villain, a view one can respect as one respects the singer's intelligence and resourcefulness in expertly banding a voice no longer fully sufficient to the part while yet regretting how frequently insufficiency betrays intelligence, how often the sound is hoarse, thin, raw, or unsteady when a quick, Lucifer-like suggestiveness was the clear intention of its purveyor. Sherrill Milnes' Iago for RCA has, I feel, been underrated, a natural consequence of the singer's over-exposure on records. His respect for note values, regard for markings (nice differentiation of vertical and horizontal accents and degrees of staccato and legato), care over details of Italian enunciation bespeak an intelligence no less active than Bacquier's. If the full portrait misses ultimately individuality, there is still much that is keenly thought out, and stated with force and dexterity. Both Iagos Bray out a few unworthy bars of manic laughter after the final climax of the Credo.

Levine's account of the opera is in many ways reminiscent of Solti's at Covent Garden in the late 60s and early 70s. The latter's *Otello* is now less hard-driven. It conveys the shape of whole acts as well as the impetus of individual phrases and paragraphs; it is bigger, steadier, more temperate without the exaggerated orchestral fancies (and the cuts) of the later Karajan or the eccentricities of Barbirolli. It is not, however, one of Solti's most accurately played opera recordings. Moments of ever-so-slightly-awry ensemble that wouldn't be noticed in the theatre prove an annoyance on repeated hearings; a parting of the ways 13 bars from the end should have been set right. The chorus is very fine. The recording combines fullness, clarity, and atmospheric reverberance; everything is audible, nothing is unduly emphasised. A pity about those bursts of thunder and clinks of glass in the Brindisi. No clear preferences, then (except, once again, for Toscannini); RCA for singers and orchestra. Decca for Solti and recording might be an extreme summing-up.

And so to the conductors. Both might be thought of as "school of Toscannini"; when we return to his version of the

opera (currently out of the catalogue), we find that the reading, even more tremendous than we may have remembered it to be, is propelled by a rhythmic sense that marries unabated urgency to lightness of accent. The slanting home of points, the relentless drive, the over-emphatic articulation of repeated figures that Levine encourages are not truly Toscanninian—not, at least, in *Otello*. Neither are extremes of pace: Levine at his fastest is faster, and at his slowest much slower, than Toscannini. The new RCA is a very dramatic performance, played by the National Philharmonic with superlative precision and lucidity. Though in the strings there may be an ounce of Vienna's sweetness wanting, winds and brass speak more forwardly; the placing of the flutes under Desdemona's dying words is a marvel of exact weighting. Only the undernourished, undercharacterised chorus fail Levine—that and a dry, dull recording, confusing in its relation of voices to instruments, limited in range. (In addition, my set was horribly spattered with his crackle, bump, and thud.)

Levine's account of the opera stands out for dramatic and musical eloquence. Renata Scotti, Levine's Desdemona, sings with Callas-like intensity—Callas-like in focusing verbal meaning, in the fervent beauty of most phrases and in the curdled, squarely quality of a few. She has not the ability of Solti's Margaret Price to purr out with serene, radiant tone the long lines of duet, quartet, and ensemble, to remind us that Desdemona's glow of innocence expresses itself in the absolutely even rise and fall of intervals. But she possesses what the Welsh soprano so signal lacks: warmth of personality, strength of musical character, a decisiveness in the emission of every note. RCA's supporting cast is, except for Paul Plishka's imposing Lodovico, inadequate where Decca's is mostly well taken—Jane Berbié's Emilia is touching. Peter Dvorsky's Cassio very elegant.

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Wigmore Hall

James Kreger by NICHOLAS KENYON

In many ways, the American cellist James Kreger (who made his London debut on Tuesday at the Wigmore Hall) is a marvel. His command of the instrument is sure, his articulation precise, his range of expression bold yet well-controlled. In particular, his variation of weight and vibrato is managed with quite exceptional skill: in Beethoven's only full-scale slow movement for the cello, that in the Op 102 No 2 Sonata, Kreger began with an unearthly, grey, vibratoless *sotto voce*, only gradually building up the depth of tone.

These are technical points, however; in communicating the meaning of the music he played Kreger was less of a success. The finale of that Beethoven Sonata, for instance, demands a

pointed wit, however aggressively it is interpreted (the lead-in is a version of the First Symphony finale joke) — but Kreger ploughed through it with the single-mindedness of one looking neither to right nor to left, who could not stop to see any real humanity in the music. So it was with the controllable movements he played: a silly fragment of Tartini to begin, and a more substantial and worthwhile Schumann Adagio and Allegro later. They sang for all they were worth, and nobly; but they rarely breathed or smiled.

Kreger had most success with the one American work he brought with him: Samuel Barber's vigorous and inventive Cello Sonata of 1936. This

music's open-air toughness and heavy rhythmic activity suited Kreger's seriously extrovert manner, and he characterised the first movement's leaping themes and the second movement's framing Adagio with a clarity which at last made the music speak. Often, though, I found my attention drawn to his superb accompanist, Ursula Oppens (who has visited this country with the ensemble Speculum Musicæ); her relaxed, responsive style achieved just what Kreger missed through intensity of effort.

Conducted by Georg Solti. From

my seat Judith, in the comely person of Sylvia Sass, was often inaudible; Bluebeard's Castle evades one set of performance problems, only to tempt another. It is a difficult work to stage successfully—the limited amount of stage action, the need for a vividly pictorial realisation of its complicated scenic requirements, and the levels of symbolic significance beneath the progress of the plot all set tests for the unwaried producer, and traps for the too ambitious. In the concert hall, mind and inner ear conspire to solve all such problems; but in the concert hall, especially in one with the dry sound of the Festival Hall, balance between singers and a large orchestra no longer submerged in a theatre pit is not always comfortably achieved.

Such a balance was not comfortably maintained during Tuesday night's concert performance, in which the London Philharmonic Orchestra was

given in the concert hall. Textures were rich, not luminous. There was much "spotlit" orchestral detail: colours were brightly, not subtly mixed. It was a performance that succeeded—strongly and briefly—and on one dimension, leaving other dimensions of the music and of the music-drama unrealised.

It was not a concert to present Solti as the protean interpreter of Bartok that he has sometimes seemed to be in the past. The companion to Bluebeard was the Concerto for Orchestra, which opened the concert. The first page of its score, shaped with exquisite care (the *dans* string tremolos soft and mysterious as I have seldom heard them), promised a romantic view of music too often ripped and roistered through. But when that page was turned, the playing became prosaic, the transition from tempo to tempo went stiff-jointed, and romance evaporated.



Jo Thomas in "Bubbly"

of the Town

The Drifters

by ANTONY THORNCROFT

The Talk of the Town is a tale one this year. How many parties from Dagenham, the rainbow-tinted Danes, the Japanese and determined types from Eastern Europe have chewed through steak and sunk the house and gazed at the most spectacular that London has to offer in the way of cabaret and wonder. With its coming of age, Talk of the Town has become a curiosity, a place to be visited with affection because of longevity and the strange, to be observed there, mainly in the audience, rather than to be criticised.

I wanted to bite the hand that fed me I could say that the floor show "Bubbly," all £10,000 worth of it, which

opened this week, is a sham, the same legs and head-dress, with probably the same girls in between, the same sounding songs, the same absence of any Parisian naughtiness or Las Vegas nonsense. It is as bland as bread and milk and even the grand climax, bubbles bursting from champagne glasses (courtesy and plug-for-Meier) on an uplifted tableau, seemed tamer than the finale of the previous show, a gushing oil well. But with a theme of night spots of the world no new demands were placed on either singers or dancers—or on the costumes department, which must have coped with a lot of re-stitching.

Even a disco scene looked curiously wooden, and for the rest it was all our yesterdays.

After a decent pause to digest the predigested it was time for the Drifters, who are appropriately celebrating their twenty-fifth year in show business. All the originals apart from lead singer Johnny Moore drifted on years ago but it still sweetly croons some of the most amiable pop of the generation. The Drifters hits are better known than they are, and you can be pleasantly lulled with "Saturday night at the movies," "Save the last dance for me," "Kissing in the back row," and all those other memories of teenage innocence. The Drifters are as dated as the revue, but there is charm and musicianship, if a lack of bite, in their changeless routine.

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Arts news in brief

The Arts Council has agreed to make nine grants to increase the value of literature prizes. It was announced in June, 1978, that the trustees of any literature prizes could apply for grants to enable their value to be increased to a limit of £1,000.

The nine grants now being made include money for administration and fees to judges as well as increasing the value of the prize.

A grant of £950 has been made to the Hawthornden Prize Fund and one of £900 has been made to the John Llewelyn Rhys Memorial Prize. The Winifred Holby Memorial Prize receives a grant of £700 and the Tom-Gallion Trust Award gets a grant of £575.

Grants of £500 have been made to four prizes: the W. S. Heinemann Book Prize, the John Creasey First Novel Award, the Crime Writers Association Non-Fiction Prize and the Geoffrey Faber Memorial Prize.

* The 21st Annual W. H. Smith Literary Award has just been won by Mark Girouard for his social and architectural history *Life in the English Country House* (Yale University Press, £10).

The cheque for £2,500 was presented to him at a luncheon in Strand House by Lord Gibson, chairman of the National Trust. The judges were Rupert Hart-Davis, Christopher Ricks and Janet Adam Smith.

Hampstead

Normal Service

by B. A. YOUNG



Leonard Maguire and Bernard Hill

tools intended for some different function (Leonard Maguire); Freddie Jaquenell, so convinced that the Jaquenells fought at Flodden that he leads an office revolt against the decision of his boss Peter to put an exploding haggis into a programme (Bernard Hill); Murray, leaving at the end of the week (Roy Hanlon); Max with his half-digested culture; Bruce with a kit and a solid English accent (Nick Stringer).

At opposite ends of the community are Peter (Garfield Morgan), exercising his unstable authority over his staff, and Michael (Brian Pettifer), desperately slow, and so silly that when (offstage, alas) he is trapped in the film-library because the catwalk has fallen into the car-park, he signals for help by burning a valuable roll of captions. The only design work we ever see is the preparation of captions with a workout Letraset sheet lacking 't's, 'e's and 'r's (difficult when it comes to announcing Cliff Bennett and the Rebel Rousers). Spirits are dubiously maintained with endless coffee and tea brought by the pregnant secretary Isabel (Virginia Stark).

While Mr. Byrne tickles us with imaginative chaos that suggests total recall on his part, he subtly leads us to the dual climax where Michael, his wife having had a baby, becomes fighting drunk (the process represented by Mr. Pettifer with unusual finesse), and Murray, expecting next day to fly to Canada with his wife, learns as he is due to receive his farewell present that she has flown to Miami with a colleague instead.

Alan Dossor, the director, is particularly good with plays of this kind, switching the emphasis from one character to another with a just understanding of where the emphasis must fall in scenes in which there is comparatively little range of importance between them. Normal Service is a complete success, very funny, and very human.

Festival Hall

Bartok

by MAX LOPPERT

Given in the concert hall, Bartok's opera Bluebeard's Castle evades one set of performance problems, only to tempt another. It is a difficult work to stage successfully—the limited amount of stage action, the need for a vividly pictorial realisation of its complex scenic requirements, and the levels of symbolic significance beneath the progress of the plot all set tests for the unwaried producer, and traps for the too ambitious. In the concert hall, mind and inner ear conspire to solve all such problems; but in the concert hall, especially in one with the dry sound of the Festival Hall, balance between singers and a large orchestra no longer submerged in a theatre pit is not always comfortably achieved.

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And partly—a larger "partly"—it was the fault of Solti, whose heavily emotional conducting was in the vein of some Royal Opera performances of a decade or so ago, in which he appeared more recently to have eschewed. Climaxes were big (the door to Bluebeard's domain slammed open in huge, brazen sonorities). Phrasing was charged. Textures were rich, not luminous. There was much "spotlit" orchestral detail: colours were brightly, not subtly mixed. It was a performance that succeeded—strongly and briefly—and on one dimension, leaving other dimensions of the music and of the music-drama unrealised.

It was not a concert to present Solti as the protean interpreter of Bartok that he has sometimes seemed to be in the past. The companion to Bluebeard was the Concerto for Orchestra, which opened the concert. The first page of its score, shaped with exquisite care (the *dans* string tremolos soft and mysterious as I have seldom heard them), promised a romantic view of music too often ripped and roistered through. But when that page was turned, the playing became prosaic, the transition from tempo to tempo went stiff-jointed, and romance evaporated.

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Thursday March 15 1979

The big leasing way to lower Corporation Tax

BY MICHAEL LAFFERTY, Banking Correspondent

Half-way to peace

ALTHOUGH THE details of the proposals hammered out in Cairo and Jerusalem during the past few days have not yet been publicly revealed, it now looks very much as if a peace treaty between Israel and Egypt will be formally approved by their two governments in the next few days. The Israeli Cabinet went part of the way towards such an approval yesterday, and is expected to complete the process later this week. The Egyptian cabinet is due to discuss the peace treaty today. In the Knesset, Mr. Menachem Begin must expect to face violent heckling from extreme nationalists, and one cannot discount similar opposition to the treaty from their counterparts in Egypt. But it seems unlikely that anything can now prevent signature and ratification of a peace treaty.

Prestige

Nor is it merely a question of American prestige and influence in the Middle East, though there can be little doubt that it has suffered a severe blow in the aftermath of the downfall of the Shah of Iran. Just as important is the danger of serious dissension between the Arab countries and even, in the last analysis, the danger that the Israeli-Egyptian agreement may provoke instability where it was meant to bring peace.

In line with the rejectionist summit held last November in Baghdad, the Iraqi government has already called for a meeting of Arab governments to discuss sanctions against Egypt, and it would be foolish to dismiss this as merely another example of Arab quarrelsome ness. The Egyptian economy may not be vulnerable to an oil embargo, since it is self-sufficient in oil, but it is heavily dependent on financial assistance from the big Arab oil producers. No doubt most Egyptians want peace; but it is difficult to be confident that there will not be a backlash from those who are uneasy with a peace which alienates them from most of the rest of the Arab world.

Perhaps the Gulf States will not cut off funds for Egypt; if they do, the U.S. could find itself having to make good the shortfall, and thus becoming deeply identified with the regime of President Sadat. After Iran, the U.S. must be only too conscious of the dangers of such identification.

Goodwill

that the Camp David agreements offered no solution to the problems of the Golan Heights and East Jerusalem, while the provisions for the West Bank were left contingent on further negotiations and on a large amount of faith in Israeli goodwill. The peace treaty now on the verge of signature will only be step in the right direction if the Israelis can demonstrate that faith is justified.

In the process, however, he has risked alienating those Arab countries — and they include almost all the leading members of the Arab world — which have dissociated themselves from the Camp David agreements. The hostility of hard-line countries like Iraq

GOVERNMENT continues to become somewhat more open, though not necessarily more informative. It is not many years since a pre-Budget briefing by a Chancellor on his strategy, with some reasonably clear hints about tax changes, would have been unthinkable; but as economic discussion has become more widespread and better informed, the idea that the Red Box is full of total surprises has gone out of fashion. Mr. Healey felt able yesterday to give his backbenchers a fairly full briefing on strategy. Unfortunately the terms he was using are in present circumstances ambiguous enough to preserve a good deal of mystery.

The one hard figure in his briefing was not new: he repeated again his commitment to limit public sector borrowing next year to £3bn, thus surely removing any lingering doubts about his commitment to that figure, however it may be reached. He also took the opportunity to set some of his former words about the need to offset excessive wage increases with a fiscal squeeze: he now prefers to present his strategy as one of fiscal neutrality. What is not clear is whether this is a digression of policy, or of semantics.

Fashionable demand

A neutral budget is a fashionable demand at the moment. Both the CBI and the National Institute, for example, have recently called for such an approach. The CBI was perfectly clear about what this would mean: if tax allowances were indexed, as is fairly automatic under the Rooker-Wise amendment to last year's Finance Act, the borrowing requirement would come out at about £81bn.

Similar though somewhat less optimistic forecasts have been published in the City; but some weeks ago, at least Whitehall thought this forecast to be too optimistic. The view there was that if allowances were adjusted, and no other changes made, the borrowing requirement would be £1-£2bn higher than the Chancellor has promised.

That gap may now have been closed by the somewhat marginal adjustment of cash limits in light of recent increases in costs — a pressure for economy which is entirely welcome; but it seems that a gap may still remain. Mr. Healey talked of the need to raise some other taxes to pay for the "concession" of higher personal allowances. But

in real terms Rooker-Wise is not a cut; it is designed to prevent unplanned increases in the real tax burden due to the fiscal drag of inflation. Mr. Healey could be planning a covert tax increase, presented as a cut or a neutral stance.

This presentation trick is a bad old Treasury tradition, and if Mr. Healey is to be condemned for it, many previous Chancellors should join him in the dock. What counts is the strategy behind it, and this in some way marks a considerable advance in understanding in the last 12 months. He no longer talks of fiscal stimulus on top of a sharp rise in real consumer incomes; on the contrary, he makes it clear that such a stimulus would simply damage the balance of payments and drive up interest rates. This sounds very like our own account of what has actually happened in the last year. The change in outlook is certainly in the right direction.

Unfortunately it does not seem to have gone far enough. The Bank of England Bulletin, published yesterday, put the real priorities much more clearly: the rise in public sector costs and in real incomes calls for cuts in public spending plans.

It is a great pity that the Government does not feel secure enough to admit that the increase in real spending planned in the White Paper is nonsense in the circumstances which have emerged since, and is therefore limited to the cuts which can be made by stealth.

Too burdensome

The twin illusions about "neutrality" and "stimulus" carry a further price: the Government is not only inhibited from admitting openly that its spending plans are too burdensome, but that the planned borrowing requirement is still excessive. This year's troubles have been caused by the need to borrow about £8bn. Borrowing £8bn next year would afford very little relief, even allowing for the more rapid growth of money incomes; and it remains to be seen how far this figure allows for pay settlements still to come from Professor Clegg and his comparators. The stance looks somewhat more sensible than last year; but it seems that real improvement is too much to hope for in an election year.

LEASING is the most remarkable phenomenon to hit the British financial scene since the growth of secondary banking in the late 1960s. Already it is very big business, and it is still growing rapidly. Virtually all the banks operating in London are now believed to be in the market. Also a growing number of industrial and commercial companies—most of them unexpected household names such as Mothercare and Tesco—are entering the business as lessors, primarily with the objective of "sheltering" their profits from Corporation Tax. In between is an array of lease brokers, managers and advisers mainly drawn from the money broking and merchant banking communities. With so much City expertise around it has become a highly sophisticated industry.

The essence of leasing is a division between the use and the ownership of assets—be they cars, factory equipment, aircraft, ships or "caterpillars" for the oil industry. The people providing the finance to purchase leased assets—the lessors—have legal title to the goods. With legal title comes the right to all the tax allowances available under the UK tax system. Since 1972, this has meant the right to claim tax relief for 100 per cent of the cost of assets in the year of their purchase.

Taxable profits

Clearly, this is a great incentive for all businesses with taxable profits to take advantage of leasing. Most outstanding here, of course, are the clearing banks with subsidiaries like Lombard North Central, Mercantile Credit, Forward Trust and Lloyds Leasing which currently dominate the financial sector of the market. The clearers have seen leasing as a convenient way of obtaining some benefit from a tax system primarily designed to favour manufacturing industry. It seems highly likely that they have considerably reduced, if not largely eliminated, their UK mainstream Corporation Tax liabilities as a result.

The statistics of the Equipment Leasing Association, an organisation which now claims to account for more than 80 per cent of the UK leasing market, give some idea of the growth of leasing in the present decade. In 1971 annual leasing "written" by ELA members was only £159m. By 1976 the figure had risen to £421m, but was still insignificant as a proportion of total industry spending on capital goods. In 1977, however, ELA members achieved real business growth of 50 per cent, and last year activity went through the roof with total equipment leased rising from £675m to £1.2bn—a real growth rate of 67 per cent. To put this in full perspective it is necessary to recall

that spending of UK manufacturing industry on plant and equipment in 1978 was little changed on that five years ago.

Mr. Tom Clark, chairman of the ELA, calculates that leasing by its members accounted for some 12 per cent of the capital expenditure by manufacturing, distribution, and other relevant industries in 1978. This compares with 7.8 per cent the previous year.

But not everyone in the industry agrees with the ELA's figures. Mr. Graham Hill, a director of Hambros Leasing, reckons that industrial and commercial-based lessor activity could be somewhere between £500m and £1bn. Mr. Gavin Likely, a director of Morgan Grenfell's leasing subsidiary, thinks £500m is nearer the mark, but he believes that at the most only half this market has yet "been tapped". Mr. Robert Hawkins, editor of "Leasing Digest", suggests that the total amount of leasing currently written in the market is around the £2.5bn mark—and £2bn at the very least.

The truth is that nobody really knows. So much activity is going on, with more and more lessors entering the market every month, that it is impossible to judge. What everyone is agreed on is that leasing finance is now a major source of medium-term finance for British industry, and is growing more important every year. People in the industry reckon on real growth this year of at least 20 per cent, but it could be a lot more. By 1985, on current growth rates, leasing could account for as much as 35 per cent of capital expenditure by manufacturing and other industries.

The question is how long the present boom will last. An insight into the thinking of the Big Four clearing banks about the future of leasing came in this year's batch of accounts. Lloyds, the first to report, made no provision for deferred tax on its "big ticket" (high priced capital equipment) leasing business. This was justified on the grounds that the bank would be able to go on developing the business in the foreseeable future and was not involved in the more vulnerable area of car leasing. Barclays and National Westminster, the next to publish figures, were a little more cautious about car leasing. Both provided in full for a possible clawback of all capital allowances arising from car leasing. Finally, there was the Midland Bank, which decided to provide in full for deferred tax on all its leasing business. Was this not being a bit over-cautious? Mr. Stuart Graham, one of Midland's two chief general managers, simply says: "Something might happen. There might be a change in the law."

Certainly if something does happen to restrict the growth of leasing in the UK, Midland's decision will be justified. Two

years from now the other banks might find themselves having to pay taxes on business already done for which no deferred tax has yet been provided.

Car leasing is judged by many to be most vulnerable to legislative changes. In 1978 cars leased by members of the ELA accounted for £343m worth of business—more than six times the amount done by them in 1977. The most likely area for action is said to be the £5,000 anomaly." This refers to the position under which leasing companies can obtain 100 per cent tax relief for the cost of cars, whereas the relief available to industrial companies owning their own cars is limited to 25 per cent a year, with an overall write-off ceiling of £1,250 for each car.

But could the Government change the present overall commercial lessors is possibly the least known but the most controversial aspect of leasing today. The companies involved generally have large taxable profits and utilise leasing to shelter the profits from Corporation Tax. Companies involved include leading High Street retailers, insurance brokers, some manufacturing companies, and just about any other business in the fortunate position of having to pay mainstream Corporation Tax, payable on all dividend payments, cannot be sheltered.

Norwich Union, the insurance group, is in the business and is also an ELA member. Currently it writes £15m to £20m a year of leasing, generally for larger items of equipment. Ladbrokes, the gaming concern, is another prominent company in leasing. Over the past few years it claims to have written between £12m and £14m of leasing. Business has gone so well that Ladbrokes now runs its own lessor business, whereas it used to rely on outside banks for advice. By the end of the year Ladbrokes should be in a position to act as a lease broker in its own right, says

"reality" of the leasing transactions. Instead of treating the asset as part of its own fixed assets, with the related borrowing shown as a liability—known as capitalisation—the normal practice is simply to treat lease payments as an expense when they arise. Not surprisingly, lessors are against capitalisation, fearing it may only encourage the Government and the Inland Revenue to alter the tax system to give allowances to the lessee direct. The accounting profession has been debating the question for two years, but it is still a long way from an accounting standard on leasing, for both lessors and lessees.

Controversial aspect

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Mr. Derek Sate, its finance director.

Marks and Spencer is another company running its own lessor arrangements. It started off at the end of 1977, for the simple reason that it can get a better return from leasing than putting its surplus cash into the money market. In the first year M. and S. limited itself to a mere £2m of leasing, but it is now expanding the business. Lord Lew Grade's Associated Communications Corporation (formerly ATV) is into leasing in a modest way, but "only to the extent that we have UK taxable profits." Last year ACC wrote £2m in leases. Hogg Robinson, the insurance broking company, is another example of a lessor from outside the banking sector. Currently it writes around £5m a year, depending on the extent of the banking business's taxable profits.

GKN, the large Midlands engineering group, is the only industrial lessor which is a member of the Equipment Leasing Association. It leases to outside companies £6m worth of its vending machines a year. In effect it is converting stock into fixed assets which qualify for 100 per cent tax relief. Overall, however, GKN says it is not in a mainstream corporation tax paying-position in the UK.

Growing band of brokers

Primarily serving the industrial/commercial lessor market is a growing band of lease brokers. All the leading money brokers are involved in this business, which boils down to marrying up companies with taxable capacity which want to obtain a leasing shelter with lessees wanting the use of new equipment. The local authorities involved include leading High Street retailers, insurance brokers, some manufacturing companies, and just about any other business in the fortunate position of having to pay mainstream Corporation Tax, payable on all dividend payments, cannot be sheltered.

"There is always a danger in the fringe of such a rapidly expanding market," comments another. Examples already given are leases which appear to have been written on unprofitable margins, simply with the objective of securing tax shelter. "Companies get hooked on not paying tax. It's like a drug," he said. "It's how another banker described the dangers.

To some people the whole leasing phenomenon is simply the result of a crazy tax system.

Others are beginning to question whether what is now happening was ever intended by Parliament. As one lease broker put it: "It boils down to asking whether the situation is going to continue in which the non-tax paying sector of the economy gets the advantage of tax allowances intended for the taxpaying sector."

MEN AND MATTERS

Pouring powder

on Germany

The gulf between James Callaghan's view of the EEC food surpluses and the attitude in Brussels was demonstrated when I questioned an official there about the skimmed milk powder "mountain." It was declared the official, "not very alarming." The powder, a by-product of the better-known butter mountain, now amounts to 588,000 tonnes, worth something above £350m.

But if you dig into these "unalarmin" heaps of powder, you can unearth some curiosities. For instance, 425,000 tonnes is stored in Germany. As the official explained drily, it is "more interesting" for producers to sell it there, because of the strength of the Deutsche Mark;

as a Community product, it may not be refused at the German border. There are only 800 tonnes in the Netherlands and a mere 9,000 in France.

Unfortunately it does not seem to have gone far enough. The Bank of England Bulletin, published yesterday, put the real priorities much more clearly: the rise in public sector costs and in real incomes calls for cuts in public spending plans.

It is a great pity that the Government does not feel secure enough to admit that the increase in real spending planned in the White Paper is nonsense in the circumstances which have emerged since, and is therefore limited to the cuts which can be made by stealth.

Soaking the rich

Aggrieved taxpayers searching for an island in the sun would be well advised to pack their snorkels if they choose Minerva, near Fiji. Minerva is, I am told, the world's only underwater refuge from the attentions of the Revenue.

Previously known only as a hazard to shipping, the development of the reef has some way to go. A U.S. syndicate, appropriately named Ocean Life Research Foundation, became interested in combining Minerva's fiscal attractions with a marine research centre. Sadly, it has so far been discouraged by the gunboat diplomacy of the neighbouring King of Tonga.



Now they want to raise the rates to pay for their defence

cheque to the tax collector has brought to light some rival masochists. For instance, British Petroleum expects to pay more than £200m next month in Petroleum Revenue Tax on its North Sea production—and that for a mere six months. "The Halifax is just not in our league," said my BP informant with undisguised satisfaction.

This comes from the régime which has lately put down the Eritreans—and done so with the aid of Soviet weapons, Cuban troops, and the military guidance of a senior Russian general.

Edinburgh glee

The National Library of Scotland, normally a fairly sober institution, is hopping with excitement at having made the biggest single purchase of manuscripts in its history. For a total of £125,000, including commissions, it has bought at Sotheby's all the papers of James Grant, the African explorer. Fittingly enough, Grant was a Scot, from Nairn.

Alan Bell, the assistant keeper of manuscripts who masterminded the purchase, told me yesterday that the NLS had only a fortnight to muster the funds—and courage—to outbid American collectors.

Half of the money came from the Scottish Heritage Fund. Most of the Grant material, regarded as an academic treasure trove, has been "lost" for a century. "But if there were to be another surprise like this in the near future," says Bell, "it would be very hard to find the money."

Lloyd's List, the official newspaper, published a full report of the inquiry's findings last December. Since then Pearson has been agreeing—or as it turns out, not agreeing—the wording of his reply with Lloyd's List. Being insufficiently satisfied with the space he was allowed in this version, which is published today, Pearson has issued an extravagant brochure which he is circulating to clients. The Pearson report here appears unpurgated. It is, to say the least, highly robust.

Paying with pride

My report yesterday that the Halifax Building Society expects to set a record with a £150m

portion of the right of peoples to self-determination, in accord-

ance with the principles of the UN and OAU, was the cornerstone of its foreign policy. It was impossible for any one to misinterpret it.

This comes from the régime which has lately put down the Eritreans—and done so with the aid of Soviet weapons, Cuban troops, and the military guidance of a senior Russian general.

Safety in numbers

Much cynicism has greeted the French post office's national advertising campaign to shore up its public image, an effort which coincides with a renewed effort to bring French telephones into the 20th century. This is proving no mean feat, as anyone who has run the Gallic gamut of static electricity and disconnections will understand.

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Budget challenge for a statesman

The following letter addressed to Mr. Denis Healey, the Chancellor of the Exchequer, has been found in the offices of the Financial Times.

SECRET: FAILURE TO OBTAIN CONTENTS WILL BE EVIDENCE OF PREJUDICE TO THE NATIONAL INTEREST.

Chancellor,

readers of my Lombard in this Monday will you have been persuaded institute the practice of *prest purdah*. This is the custom by which the Chancellor has himself as much as possible from the outside world; he is forming his key moments—just the time when could be most in contact, as Amory, who was Chancellor 1955-60, long ago com-

is, therefore, necessary to make a simple suggestion. A few months ago I was by an old friend, now in a lost, what I should do if it in my power to take one measure which might it underlying British economic performance. My uniting answer was: "Reduce op marginal rate of tax to 1% cent."

is the kind of proposal you might expect a leftist in the Financial s to favour, and I must be a small interest in it. Neither fact makes the sal wrong; it is a sad sentary on Anglo-Saxon chism that so many people d be inhibited from speak- by that kind of considera- The case for the measure tive. The revenue cost for tical purposes zero. But this doubt does not end the discussion. Any favourable incentive effects of income tax depend on its average or "effective" rate. Maybe some people would work harder with a flat rate proportional tax of 35 per cent than with one of 25 per cent, in order to obtain

a given income goal. We do not know enough to generalise.

But we do know as a matter of simple logic that it is the marginal rates on increases of earnings which are the disincentive to extra effort, risk, or unpleasantness, or the taking of responsibility. This is one reason why the cost to the revenue of a 50 per cent tax ceiling would be so low, about £550m in a full year, or £275m in 1979-80 according to a tax model equivalent to the Inland Revenue's. Even the higher figure is only just over 1 per cent of total revenue, and is equivalent to the gain from indexing the specific duties on petrol, drink, and tobacco to make up for last year's erosion.

The official estimate is in fact a vast overstatement. For the Inland Revenue computation is quite properly based on simply adding up the total contribution made by higher rate taxes levied on existing incomes. It makes no allowance for the extra incomes which would be earned and declared once the threat of fiscal confiscation was removed. Indeed, I should be certain of three things. One is that the actual full first year cost of such a move would be a fraction of its official cost. The second is that within three to five years there would be a revenue gain. And third you could take the 1979-80 cost, conventionally stated at nearly £0.3bn on an Inland Revenue basis, and add it to the £8.5bn borrowing requirement limit without any adverse effect on internal or external financial confidence.

Of course for some people work itself provides the challenge, excitement and so on, irrespective of financial reward. Economic policy, however, works on the margin, on those who do respond to financial incentives. Moreover, even among those who are not primarily

motivated financially, there is still a choice of how far to go in accepting uncomfornable conditions, career risks and numerous other optional discomforts, if there is little to show at the end of it.

The main deterrent effects of very high marginal rates come however much earlier when a choice of job is made, rather than in efforts made in any given post. High rates inevitably put a premium on rewards which cannot easily be taxed: a quiet life, congenial workplace conditions, on-the-job satisfaction. Hence the popularity of academic life, administration or the media, as distinct from making or selling, especially if they involve frustrations of every kind and clique. Internal migration away from the corporate sector, or visible and taxed employment, is probably at least as great as the more publicised external brain drain.

Indeed the more immediate revenue gains would come from the decline of the tax avoidance industry. One reason why the official statistics may exaggerate Britain's poor growth performance is that they take insufficient account of the "secondary economy," publicly recognised in Italy, and much discussed in private conversation in this country too. You know the sort of thing: payment in kind, or simply the growing preference for work for which cash can be paid directly. But even in the officially recorded economy, the diversion of effort into tax management and the receipt of benefits in kind is one of the largest distortions we have.

What is so magic about 50 per cent as a top rate? It is not a scientific figure, simply an indication that however much inflation or incomes rise, half of one's marginal earnings will

be one's own. The trouble with the Conservative and Confederation of British Industry proposals for a top rate of 60 per cent is that within a few years, people quite far down the incomes scale would be paying it. Although I am all for indexation, this can never be as good a protection as a well-established 50 per cent ceiling introduced by a Labour Chancellor, although even the latter did not seem to do you much good in your abortive Phase Four.

It is often forgotten that the effective 50 to 60 per cent tax ceiling in the U.S. is largely the work of the Kennedy admini-

stration. When you thought you had some revenue to spare, you wasted it on a reduced 25 per cent tax band, rather than raising the real threshold itself. Indeed, some of your Treasury advisers felt that they had already demolished the case for the reduced rate band and were therefore not on their guard when you slipped that in on the advice of the Trades Union Congress, which did not seem to do you much good in your abortive Phase Four.

The fact remains that removing penal rates at the bottom is far more expensive than remov-

ing them at the top. For the former involves raising the starting point of every taxpayer. Although it would be far better to act symmetrically at both ends, is it sensible to refrain from removing a gross disinheritance at the top because you cannot afford this year to do the same at the bottom?

Is it fair to have concessions at the top when the Budget itself will be somewhere between tough and neutral? Are not socialism, and even social democracy, "about equality"? We should face this honestly. Economic equality has attracted people for different reasons. There is the positive goal of redistribution towards the poor, and the negative one of levelling down the rich. So long as the

resurgence of the U.S. economy in the 1960s owed more to the incentive effects of the Kennedy tax cuts than to the supposed stimulus from the budget deficits which did not come on any scale until a great deal later.

I am asking you to take a political risk. But more conventional courses are hardly viable. Unlike them, my suggestion offers you a chance of being remembered for something more positive than merely being less inflationary than the last Conservative Government.

Samuel Brittan

Letters to the Editor

the price of icon

the Director, and Meat Manufacturers' association

The Danish Minister of Culture is reported (March 1) to have used the hospitality of the International Food Fair at Olympia to attack government's attitude to the Agricultural Policy in 1971, and Mr. John Silkin's stance regarding the ness of monetary compensation of subsidies on bacon particular. He suggests that some of the UK producers' difficulties be solved by the modernisation of out-dated curing

fish cures regard the system in a very different from Mr. Kofoed and their are shared by producers processors in France and

The system is noted, as he implies, to sub-consumers, but to offset es in currency values in between EEC countries in agricultural products. pleased the Japanese be if their earnings in from trade with the UK protected by payments Brussels to offset the pound. It is a splendid n for strong currency ries, for the strong get er and the weak grow er. But the Japanese thrive se of their own efficiency, not the Danes?

is quite clear that in pre-circumstances they cannot generate sustained from the sale of bacon e current price of £1.10 on without the additional subsidy which is over £200 m. The British cures struggled to sell their unsubsidised in competition and cer- cannot operate profitably, the industry is slowly ring away. By the end of year our market share will dropped from 44 per cent to 40 per cent. Two others stopped production; others will follow.

ers would like to respond Mr. Kofoed's clarion call for privatisation. Investment in plant, new technology and marketing is the blood of any industry. For investment can only come from increased borrowing. In present conditions can be borrowed only if confidence about an adequate return. That con- can only be generated here is a genuine prospect in trading conditions in the re. It is time the Danes reg from their cosy shelter logies and their protected market and joined the French and Italians in their commitment to an phasing out of MCA's market forces and true petition become the arbiter ur industries' success.

Cornwall Terrace, NW1

misinterpreted the results of the research carried out for us by NOP Market Research. It is not true that only 4 per cent of those surveyed wanted all-day Sunday trading. The question we asked was "What extra shopping hours would you like?" It is true that only 4 per cent said that they wanted extra shopping hours in response to this but it must be borne in mind that 69 per cent of those who responded to our survey said that they already had late night or Sunday shopping in their area. And of course our survey included people in Scotland where there are no restrictions on Sunday trading (except for barbers and hairdressers). What the National Consumer Council wants to see is the freedom already enjoyed by traders and consumers in Scotland extended to the rest of the UK.

Destructive minorities

From Mr. G. Schmerling

Sir—Justinian is impudent (March 12). The crime of blasphemy is "archaic" or, "to say the least, obsolescent." The argument that there has been no prosecution for blasphemy for more than 50 years is really disingenuous. This country was world famous for its unwritten laws of decent behaviour, and that outrageous article would not have been published even 20 years ago, as Justinian will agree. In fact, no printer would have printed it. Now that the unwritten laws, in all spheres, are no longer observed, not less but more formal laws are required in order to maintain the effective status quo and protect the majority from attacks by destructive and apostate minorities.

G. Schmerling
c/o Chemical Club,
1 Whitehall Place, SW1.

Where the grass is greener

From Mr. R. Marshall

Sir.—The fallacy of comparability (March 9) is surely that it cannot be applied to groups without denying the existence of market forces. Whereas individuals among the 600,000 white-collar civil servants might well successfully obtain "comparable" jobs in the private sector with the increases of 26 per cent-35 per cent which they seek, it is unlikely that all 600,000 would actually succeed, or would even try. If so, the comparability is theoretical and may even not be accurate.

The only way to prove it is to show how many civil servants are actually leaving that relative job-security and those notorious pension "rights" behind and obtaining substantial increases by taking a job in the real market. With a collective monopolistic union to bargain for them and threaten anarchy, however, things look quite different, at least until a Howard Jarvis fosters public electoral protest at high inflation and high taxes, and 600,000 become 400,000, after a bout of taxation fever.

The other questions which your leader stimulates are: Can employed teachers be considered a group comparable with unemployed teachers, whose desire for work might indicate

that less pay is needed in order to find qualified people?

Similarly with an almost worldwide oversupply of adequately aspirants to the study of medicine, can UK doctors not take their envious eyes off the particular restricted markets of the EEC and the highly-sued U.S.? It is human nature to look for comparability with groups where the grass is greener and forget poorer relations.

R. Marshall,
25 Daneswood Close,
Weybridge,
Surrey.

Comparing work

From Mr. G. Macdonald

Sir.—The Commission on Pay Comparability has commenced to labour. I wonder if it is too much to hope that it will be sufficiently diligent in its tasks to compare the work content and manning levels of jobs in the private sector in establishing payments for public sector employees.

Each branch of public and civil service should be rigorously examined to ensure that over-manning ceases. The less efficient the manning levels for those whose wages stem directly from tax and rates, the truer that public sector employees are parasitic.

Before any pay rises are made as a result of comparability studies, there should be a rigid examination that goes beyond the manning really necessary to complete certain tasks. It should both pose and answer the more fundamental question of whether whole departments are necessary in themselves.

George Macdonald,
17 Copperas Lane,
Denton Square,
Newcastle-upon-Tyne.

Accounting standards

From Mr. R. Instone

Sir.—It is welcome news (March 9) that Deloitte Haskins and Sells in its letter to the Accounting Standards Committee, advocates an effective procedure for enforcing accounting standards. It is, however, odd that Deloitte should apparently have overlooked the fact that the necessary machinery already exists.

At present, as Deloitte recognises, statements of standard accounting practice (SSAPS) issued by the ASC have no binding force. Moreover they are in several respects at variance with, or even incompatible with, present statutory requirements.

This places auditors in an impossible position, since they are required by the 1967 Companies Act to certify that accounts have been prepared in accordance with the provisions of the Acts. All that is necessary for the purpose of giving SSAPS the force of law is that statutory provisions should be amended so as to reflect them. This would not necessitate a new Act, since the Department of Trade is already empowered by s. 43 of the 1948 Act to amend its accounting provisions by statutory instrument.

Before the Department introduced any such amendment, however, it would no doubt wish to consult other interested parties. It is surely undesirable that the accountancy profession should at one and the same time claim an exclusive right to determine how companies' accounts

should be framed, and also the right to impose their views on the rest of the community.

Ralph Instone,
13 Old Square,
Lincoln's Inn, WC2.

Equity in tax treatment

From Mr. M. Minter

Sir.—It has been reported that a tax amnesty is to be granted to one particular group of workers, while another group is to receive tax relief in respect of meals purchased. In the latter case the Inland Revenue appears to have given Section 159 of the Taxes Act, 1970, an entirely new interpretation and to have disregarded the decision reached in Calabotte v Quinn (1975). May I suggest that every tax payer should write to his local inspector asking if he can have similar treatment, and if not, why not?

Michael Minter,
73 High Street,
Orpington, Kent.

Newcastle in trouble

From the Leader of the Council

Newcastle-upon-Tyne.

Sir.—Hazel Duffy—Vickers runs into trouble in Newcastle (February 28)—fails to give due emphasis to the other side of the issue, which could be described "Newcastle runs into trouble with Vickers."

The social implications of Vickers' Scotswood closure on the Newcastle area are readily apparent: unemployment increasing from an already unacceptably high level, problems of economic dependency and out-migration from inner-city areas, reduction of job opportunities for the increasing numbers of unemployed school leavers and an increasing burden placed upon central and local government services. The cumulative effects of closures and redundancies recently experienced on Tyneside marks the end of the north east into a critical phase of industrial degeneration, which if not resisted could culminate in virtual industrial extinction.

Taxpayers already stand to foot a bill of between £1.8m and £2.4m in the first year following closure; how much more will they and the community at large have to bear if Lord Robens' view that heavy engineering in Britain "will in due course . . . virtually disappear" is realised, with a helping hand from himself?

(Clr.) Jeremy Beecham,
Civic Centre,
Newcastle-upon-Tyne.

of London attends City Music Society luncheon concert, Baring Hall, EC2, dines with Merchant Taylors' Company at Merchant Taylors' Hall, EC2.

City of London annual art exhibition opens at Guildhall Art Gallery, EC2 (until March

Overseas: President Sadat puts Carter's peace plan before the Egyptian Cabinet.

Dr. Kurt Waldheim, UN Secretary-general, to rule on Namahele (South-West Africa) ceasefire deadline: UN troops due to arrive.

Brazil's new Government headed by President-elect Gen. Joao Baptista Figueiredo, to be sworn in.

Archbishop of Canterbury on West African tour arrives in Accra, Ghana.

Twenty-seventh Scandinavian Fashion Fair opens in Copenhagen (until March 18).

Sir Kenneth Cork, Lord Mayor

OFFICIAL STATISTICS
Index of industrial production, January provisional figures.

PARLIAMENTARY BUSINESS
House of Commons: Consultation Fund

HOUSE OF LORDS: House of Com-

mons (Redistribution of Seats) Bill, third reading, Carriage by Air and Road Bill, third reading, Vaccine Damage Payments Bill, committee stage, Kilbride Independence Bill, committee stage, Marriage (Enabling) Bill, committee stage, South-West Africa) ceasefire deadline: UN troops due to arrive.

Chemical Industries Association publishes annual review.

Mr. Christopher Tugendhat, EEC Commissioner, lectures on the European Community at Heriot-Watt University, Edinburgh.

Twenty-seventh Scandinavian Fashion Fair opens in Copenhagen (until March 18).

COMPANY RESULTS
Final dividends: British Petroleum Company, T. Clarke and Co., William Collins and Sons (Holdings), Newey Group, Sale Tilney, Smith and Nephew Associated Companies, Steeley Company, Tricentra, Yule Catto and Co. Interim dividends: HTV Group, Wolesey-Hughes.

COMPANY MEETINGS
BAT Industries, St. John's Square, Westminster, SW1.

Baring Bros. SS, Leadenhall Street, EC3, 2.30, Corn Exchange, 2, Seething Lane, EC3, 11. Greenfinch Investments, 11, Amherst Chambers, EC2, 2.45, Hallam, Sleigh and Cheston, Holborn, EC1, 2.45, P. H. Jones, 3, Holborn, EC1, 2.45, Frederic Parker, Grand Hotel, Granby Street, Leicestershire, 2.15, White Child and Bener, Connaught Rooms, 61-62, Great Queen Street, WC1, 11.30.

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UK COMPANY NEWS

BTR jumps to £42.5m—current year starts well

FOLLOWING the first half improvement from £13.4m to £17.9m, profits before tax of BTR jumped £12.5m to a record £42.5m in 1978 from sales of £385.8m, compared with £247.8m.

The group had also made a good start in 1979 with the value of sales and orders running at higher levels than last year, despite the special problems facing industry in the UK during the opening weeks of the year.

Earnings per 25p share are shown at 35.1p against 30.4p, and the final dividend is the forecast £5.50 on increased capital making a total of 11p, against an equivalent 8.4p. A one-for-two scrip issue is also proposed.

The directors say the 43 per cent increase in profits before tax was mainly attributable to operations within the 1977 base whereas the 56 per cent sales increase derived chiefly from acquisitions during 1978.

The UK valuation of fixed assets has been re-assessed by the directors, based on useful lives. A surplus of £18.2m had been credited to reserves—the increase in depreciation arising from the valuation and changed depreciation rates in 1978 is not material.

	Year	£m	£m
Europe sales	1978	1977	
Western Europe	55.3	51.6	
Eastern	69.8	51.0	
Total sales	385.8	247.8	
Europe profit	39.5	23.2	
Western Europe	4.5	4.2	
Profit before tax	42.5	29.7	
Tax	12.5	10.4	
Minority interest	1.8	1.2	
Attributable	33.4	18.1	
Extr. items	0.2	0.7	

See Lex

Guthrie lower in Malaysia

Pre-tax profits of Guthrie Ropel Bhd, the Malaysian incorporated plantation subsidiary of Guthrie Corporation, were marginally lower in 1978 at 18.1m ringgit, against a record 19.1m ringgit. This was after a strong second-half recovery from the drought.

At the time of the merger last December between Ropel and Tenian Estates, full-year profits were forecast at 17.25m ringgit. This was after a strong second-half recovery from the drought.

The final dividend is 13 per cent on increased capital, making 18 per cent compared with 15 per cent last time.

The results include those of Tenian Estates.

HIGHLIGHTS

Lex considers the latest figures from BL which demonstrate how the group is gobbling up cash but is still within the framework of its overall plan. BTR has produced another year of extraordinary growth and Lex comments on the company's prospects, particularly with regard to its recent acquisitions. The reasoning behind GEC's choice of a £50m issue of sterling bonds to help finance overseas expansion is examined. Elsewhere, Invergordon's figures for nine months show a good rise though profit margins have not lived up to earlier expectations. Jeweller, James Walker has produced buoyant half-time figures.

Best-ever £0.53m for Montfort

Best ever £0.53m for Montfort RECORD TAXABLE profits of £528,055 for 1978 against £318,160 last time are reported by Montfort (Knitting Mills), on turnover up from £9.21m to £10.08m.

In January, announcing a proposed rights issue, the directors forecast that full-year profits before tax would be in the region of a record £475,000. At midway, profits advanced from £217,459 to £269,286 on £4.71m (£4.44m).

After tax of £164,491 (£134,101), stated earnings per 25p share are higher at 15.932p against 7.883p.

The net final dividend is lifted from 2.515p to 2.837p—as already announced—making 3.925p (3.49p). The directors said in January that they intended to recommend a 1979 dividend not less than those paid in the period under review.

Retained profit for 1978 came through at £249,990 against £101,885. Exports totalled £1.35m compared with £1.43m.

CU Australia omits interim

Commercial Union's Australian subsidiary, Commercial Union Assurance, lifted profit from £3.7m to £5.5m in the six months to December 31, but there will again be no interim dividend.

The directors said that although there had been an improvement in profit, an underwriting loss of just over £1m, which compared with a A\$808,000

loss in the same previous period, reflected the difficult market conditions.

Premiums, less reinsurance rose 9 per cent to A\$50.3m and new sums assured in the life insurance department rose A\$30m to A\$93m.

Robinson Brothers decline

DESPITE an increase in turnover from £9.43m to £11.49m, pre-tax profit of Robinson Brothers (Ryders Green) fell from £2m to £1.63m in 1978.

Earnings per share are shown to have fallen from 16.83p to 16.1p and, as forecast, the final dividend is 2.5p.

Provincial Laundries recovery

FOLLOWING the recovery from losses of £38,183 to a £32,119 profit in the first half, Provincial Laundries reports pre-tax profits of £100,026 for 1978, compared with £28,800 deficit in the previous year.

Earnings per 5p share are shown at 2.49p against an 0.64p loss. A final dividend of 0.2749p makes a maximum permitted return of 0.4349p against 0.3954p.

Turnover for the year improved £588,722 to £1.3m. There is no tax charge this time compared with a 1977 credit of £2,255.

Attributable profit is £64,961 (£10,515) after extraordinary debits of £35,063 (£36,057 credit).



Sir David Steel, chairman of British Petroleum, in London yesterday—annual results due today.

Invergordon ahead but margins slip

ON AN annualised basis profits before tax of Invergordon Distillers (Holdings), the Scotch whisky group, increased by 17 per cent in the nine months ended December 31, 1978, with turnover showing a 25 per cent rise.

The directors say that the profit in the nine month period is in line with expectations, amounting to £2.46m compared with £2.88m for the previous 12 months. Turnover for the period amounted to £14.95m compared with £13.83m for the year.

In the three months ended June 30, 1978, profit reached £577,000 on a turnover of £1.2m. The directors said in July that the rest of the period was expected to show a further increase in turnover and improved margins over the same period of last year.

After a tax credit of £384,023 (£377,908 charge) earnings per 25p share are stated at 14.58p for the nine months compared with 12.44p for the year. The final dividend is 1.14p making a total of 1.84p for the period compared with 2.2338p for the previous year. This represents an annualised increase of 10 per cent—the maximum allowed after application to the Treasury.

In June, 1978 it was announced that through the acquisition of a controlling interest in Carlton Industries, Hawker Siddeley Group had become interested in 76.2 per cent of the company's equity.

● comment

After the first three months of the nine-month period under review, Invergordon Distillers forecast a further increase in turnover and improved margins.

Sales may indeed be well ahead but it is clear from the latest figures that margins, which had enjoyed a steady improvement over the past few years, came under a little pressure. In the three months to June, for example, pre-tax margins were 18 per cent but over the next six months, which admittedly included the traditionally quiet July, they fell by more than two points to just below 16 per cent.

Overall pre-tax margins in the 12 months of 1977/78 were 17.5 per cent with little variation between first and second halves.

The company maintains that a change in accounting for depreciation has depressed profits but even so this does not explain the entire margin shortfall.

On the trading front exports, because of recent price increases, appear to be leading the way while extra capacity on the distilling side is helping the group meet good demand. Borrowings were up at end-December but this was simply a matter of timing and the company's gearing remains low. Hawker Siddeley's interest (through Carlton Industries) adds spice to the shares which at 193p stand on a p/e of 5.2m based on annualised earnings.

Whittingham forecasts further profit increase

A FURTHER significant increase in profits for the current year is anticipated by Mr. John Wardle, chairman of William Whittingham (Holdings). He adds, however, that as always this will not be obvious at the interim stage.

The directors intend to pay an interim dividend this year—the first since 1973.

Mr. Wardle says in his annual statement that the current year would appear to have started badly for the development and property division, with bad weather, high interest rates and tight mortgages.

As reported on February 16, pre-tax profits increased from £499,000 to £1.25m reflecting an improvement in the photographic side and interest charges almost halved. The dividend is lifted from 0.99p to 1.01p.

The effective capital employed in the development and property division, Mr. Wardle says, has been substantially reduced—a fact reflected in the lower interest charge—and only a relatively small proportion of such reduction is attributable to lower interest rates.

Investment income has shown

BL advances at trading level: raising £85m loan

WITH SALES improving 18 per cent to £1.07bn trading profit of BL rose 26 per cent from £56.7m to £71.3m in 1978. However, after all charges, including £13.6m for exceptional manpower debits of £42.7m (£43.9m) were mainly attributable to the costs of closure of plants or companies where operations are being discontinued.

Mr. Michael Edwards, chairman, said yesterday that profits were still inadequate but considerable progress had been made in the past year towards the restructuring of BL.

It was also announced that the company was finalising negotiations for a total of £285m unsecured floating rate seven-year sterling loans, from a group of seven foreign and British overseas banks.

Mr. Edwards described this as a clear vote of confidence in the future of BL from the international banking community.

Profits before tax and cost of exceptional manpower reductions amounted from £5.1m to £5.3m in the 12 months and after deducting the exceptional item the pre-tax profit is shown to have fallen from £1.71m to £1.7m.

Of interest costs of £5.8m some £2.5m was paid on state loans. Depreciation

charged amounted to £75.7m (£52.3m).

With tax up from £8.1m to £12.6m, the net loss for 1978 increased from £5m to £10.9m. Extraordinary debits of £42.7m (£43.9m) were mainly attributable to the costs of closure of plants or companies where operations are being discontinued.

The exceptional manpower reductions refer to the costs incurred in plants which continue in operation.

Total sales were broken down as to UK £1.72bn (£1.32bn) and overseas £1.36bn (£1.28bn). Of these, direct exports from the UK totalled £0.91bn (£0.85bn). BL is Britain's largest vehicle exporter.

The directors say that production losses, including those caused by unconstitutional disputes which bedevilled the British motor industry in 1978, had an impact on BL. It is estimated that because of this, sales revenue was reduced by at least £50m and trading profit by at least £50m.

Car operations achieved a profit before tax and extraordinary manpower reductions, of £20.5m compared with a £22m loss in the previous 12 months.

On the £55m of new loans BL will pay a favourable interest rate. The average spread over the life of the loan is 1 per cent over the London Interbank Offer Rate (LIBOR).

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Car operations achieved a profit before tax and extraordinary manpower reductions, of £20.5m compared with a £22m loss in the previous 12 months.

Gasco sent it a telex yesterday, informing it of its stake but the company's registrar, National Westminster Bank, has not yet written to underwrite contingency reserve of £250,000 compared with £500,000.

The move prompted another broadside from the ginger group trying to overthrow the board of Saint Piran. The five men, headed by Mr. Max Lewinsohn, who have been proposed as replacement directors of Saint Piran, rushed out a hastily prepared letter to the company calling for an explanation on "why the Board has consistently claimed that Mr. J. Raper had no influence over more than 1,000 shares."

Adding spice to the row Mr. Lewinsohn has said: "We understand from documents in the Far East that Saint Piran has recently guaranteed a loan of over £1m to an associate in Thailand. Why has this not been done without shareholders' knowledge or consent?"

The Gasco declaration came barely 24 hours after the ginger group requested the Board to seek an injunction restraining offshore nominee holdings who hold a 30.5 per cent stake in Saint Piran from voting at meetings.

This restraint, the group argued, should be applied until the nominee holdings reveal the true beneficial owners in accordance with the Companies Act 1976.

DIVIDENDS ANNOUNCED

	Date of payment	Corresponding date of last year
BTR	May 17	4.2
Invergordon	1.14	1.56
Jones & Shipman	4.55	3.75
London & St. L'kyde int.	10.6	4.48
Thomas Robinson	0.27	0.24
Trade Indemnity	5.92	5.33
J. Walker Goldth int	1	—
	April 29	1

Dividends shown pence per share net except where otherwise indicated.

* Equivalent after allowing for scrip issue. † On receipt increased by rights and/or acquisition issues. ‡ Includes tax adjustment of 0.08072p. § For nine months. || Includes tax adjustment of 0.0401p. || To reduce disparity—maintained final forecast.

R. Smallshaw (Knitwear) Limited

Salient points from the statement of the Chairman as circulated with the Report and Accounts for the year ended 30 September 1978.

- Turnover and profits achieved were a record
- Profits before taxation increased by 26% to £334,000
- Final dividend of 2.5p per share is recommended compared with 1.5p per share last year
- Considerable efforts are being made to obtain business from Western Europe
- A one for one scrip issue is proposed
- 1979 should see some further improvement in turnover and profits

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مكتبة الفضل

UK COMPANY NEWS

Walker Goldsmith moves ahead at six months

HOSTED BY worthwhile contributions from its recent acquisitions, James Walker Goldsmith & Silversmith expanded pre-tax profits from £0.88m to £1.1m for the half year to October 31, 78, on turnover, exclusive of AT, of £2.63m compared with £8m.

Since the half-year and throughout Christmas, turnover is shown a satisfactory increase over last year's record levels, the directors state.

Trading continues to be satisfactory, they add.

After tax of £573,000 (£489,000) pre-tax profits for the period rose by £24,000 to £528,000.

The net interim dividend is maintained at 1p per 25p share the previous year's total was 78p on £3.06m taxable

comment

James Walker has had a good start. It was not quite as good as the bald comparison suggests, and has perhaps not done as well as some competitors. Turnover, for example, was up 27 per cent against Walker's 25 per cent in a similar period and turnover was blundered by losses of £1.5m.

Also, Walker's

turnovers include a contribution from the West Country wholesaler acquired last year plus

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held annually, though dividends are not available as to whether dividends are interim or final and the sub-dividends are usually site-based mainly on last year's timetable.

TODAY
Interiors—The Mines of Nigeria March 20
Clark (Matthew) March 21
Howden March 22
Lowland Investments April 20
Tanks March 23
Stirlings March 23

Finals—
Booker McCannell March 25
Finlay Packaging March 18
Gurton Engineering March 22
Harwin (J) (Fento) March 22
Lilley (F. J. C.) April 5
Philips' Lamp March 22
Rockware March 21
Sokaloff (George) March 22
Orthokin Chemicals March 22
Amended.

profits from branches acquired at the end of 1977/78. Moreover, last year's first half was slightly

Jones and Shipman reaches £2.92m and paying 6.4p

TH A rise from £1.42m to £3m in second half pre-tax

profits, A. A. Jones and Shipman, maker of high precision machine tools, ended 1978 at a record £2m, compared with £2.25m previously. Turnover was up 22m to £16.86m.

Gated earnings increased from 1p to 23.3p per 25p share and, subject to Treasury approval, the dividend total is lifted to 6.4p. The full year profit included government grants of £0.21m at time, but was subject to tax £1.52m (£1.18m).

Confidence at J.S. and General Trust

A suite of uncertainties, the factors of the United States and general Trust Corporation are evident at least maintaining total dividend in the current year. Mr. W. R. Merton, chairman in his annual report, says in his annual report, to reduce disparity, it is intended to make a significant ease in the next interim which may entail a reduced final dividend for the year, the chairman says. In 1978, the trust paid a total dividend of 6.83p per share, adding a 5.08p final—the previous total was 5.94p. Net

depressed by the decision to forego investment income in favour of investment in stock. It paid off in terms of a big trading increase in the second half of last year which boosted the final profits by 27 per cent to £2.18m. Trading since last October has, with the exception of a poor January, been good and a record profits of around £3.7m look achievable in 1978/79. The shares slipped 1p to 138 yesterday giving a p/e of 12.6 and a yield (assuming a 10 per cent increase) of 2.9 per cent.

Growth for George Kent in Malaysia

Taxable profits of 3.7m Ringgit in the 1978 year are reported by George Kent Bhd, the 60 per cent-owned Malaysian subsidiary of George Kent. In the nine months ending December 1977 profits were 1.7m Ringgit.

The dividend is 17.5 per cent compared with 11 per cent for the previous nine months.

The company operates a factory outside Kuala Lumpur and is involved in the manufacture and distribution of meters and other precision equipment.

The household accounts were

This should redress the present imbalance between the group's U.S. and UK geographical distribution. In the five years prior to 1978 the value of the North American investments averaged 33 per cent of the portfolio, the chairman says.

Meeting, Becklersbury House, EC, March 14 at 2.30 pm.

NO PROBE
Mergers between Royal Bank of Canada and Lindsborough and Canicula and Woodhouse Drake and Carey are not to be referred to the Monopolies and Merger Commission.

Thomas Robinson edges ahead to finish on £1.1m

AFTER A profits increase of 573,000 in the second half, taxable profits of Thomas Robinson & Son, engineer and machine maker, rose from £98,000 to £1.1m in 1978. Turnover was up from £6.82m to £7.76m.

At the halfway stage, pre-tax profits were up slightly from £363,994 to £391,014, and the directors then reported that manufacturing resources were at full stretch.

The directors say that land and buildings have been revalued and the £720,000 excess has been transferred to capital reserves.

shown at 12.8p, against 11.8p. The final dividend of 2.5517p net lifts the total from 3.42195p to 3.77637p. The previous year's total included a tax adjustment payment of 0.0401p.

The total value of exports was £2.14m, against £2.02m, representing 38 per cent (39 per cent) of the turnover of the UK companies.

The directors say that land and buildings have been revalued and the £720,000 excess has been transferred to capital reserves.

Britannic Assurance hit by storm claims

The storms and floods in January last year and an adverse experience on UK motor insurance business, resulted in severe underwriting losses for Britannic Assurance Company for the year to December 31, 1978. The preliminary results show general branch profits of only £3,000 last year, compared with £175,000 last year.

Full details of the underwriting loss will not be available until the report and accounts for 1978 are published at the beginning of next month. In 1977 the company had an underwriting loss of £481,000, offset by investment income of £657,000. It looks as if last year the losses were around £700,000—about 10 per cent of premium income. This amount consists primarily of UK household and motor insurance.

The household accounts were

severely affected by the bad storms and floods at the beginning of 1978 and apparently the company could not recover sufficiently over the remainder of the year.

The profits drop, however, was more than offset by an increase in the company's long-term business profits. The actuary's 1978 valuation must have revealed a much larger surplus—split about 93 per cent to policyholders and 7 per cent to profit and loss.

A final dividend of 5.7905 per 5p stock has been declared payable on May 3, 1979. This lifts the total dividend from 9.17775p to 10.1455p. The p/e carry forward is £327,000 against £351,000.

The share price shed 4p to 178p on the results, yielding 8.8 per cent gross.

Switch to equities by Standard Life

THE Standard Life Assurance Company, the largest life company in Scotland, remained heavily committed to the gilt market last year. Mr. David Donald, the general manager and actuary, tells shareholders that in 1977/78 the group invested £131m in gilts—over two-thirds of the total amount of new money available for investment.

During the current year, however, the group intends to reduce the amount of investment in gilts to about 50 per cent of new money. Yet he points out that it is essential to adopt a flexible approach to investment and should yields rise again then the company could invest more in equities.

Mr. Donald says that at present the group considered equities to offer better prospects than buying completed properties and would continue the policy of concentrating property investment on development.

Overall the company invested £120m in fixed-interest securities last year—the highest investment in gilts being slightly offset by net disinvestment in other fixed-interest securities. A further £30m was invested in equities and £32m in property.

Standard Life has invested the majority of its new money in gilts over the past three or four years. This policy has been followed partly because of the high yields available and partly to match the high level of guaranteed liabilities, particularly on single premium pension business.

The annual accounts for the year to November 15, 1978, show that premium income advanced by 21 per cent from £177m to £214m and investment income by 12 per cent from £155m to £174m, although annuity payments dropped slightly to £37.6m.

Claims and expenses rose by nearly 10 per cent to £188m. After allowing for a £79m deduction because of the changes

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UK COMPANY NEWS

كما في المجلة

Scottish Equitable backs new tax plan

ERIC SHORT

FOR the new method of tax relief on life assurance premiums is given by Mr. Dawson in his chair review for 1978 of the terms of Scottish Equitable Assurance Society. It regards this system as being that all policyholders benefit by claiming instant relief and the job would be more efficient and at a cost than the current

s view is very much against current thinking of life company officials. At present, tax is claimed by policyholders on their tax returns and April 6, premium will be paid for tax relief and life times will claim this relief the Revenue. The general view of the life insurance industry has been that changeover is inefficient, it's costly to handle and costs the industry many of pounds to implement at back development processes by at least a year.

Mr. Alastair Robertson, general manager of Scottish Equitable, emphasises that it has a routine operation to make changeover. Once it was done, everyone would

certainly, it does not seem to hold back the group's development programme. The accounts for 1978 show that since the previous year a new savings plan had been launched on the market. Bond and the group has its managed pension fund diary. Mr. Done also noted that next month the plan would be launching the plan—a traditional with endowment assurance with a feature that would allow the investor to leave his money to earn further during the year, premium advanced by 26 per cent £37.5m to £47.6m and merit income by 24 per cent

Board changes at Johnson-Richards Tiles

The first Board changes have already been announced at H. & R. Johnson-Richards Tiles which this week failed to block its takeover by Norcros. Mr. Ken Roberts, Norcros managing director, is to become non-executive chairman of ceramic tile concern.

However, Mr. Alec Done, Johnson's current chairman, who bitterly opposed the Norcros bid is to remain with the group. He has been appointed deputy executive chairman.

The Board changes were announced following the first meeting between the Johnson and Norcros directors—since Norcros announced on Monday that it offer had gone unconditional with the group having acquired a 54.4 per cent stake in Johnson.

This announcement appears as a matter of record only.



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March, 1979

NOTICE OF REDEMPTION

to the Holders of

The Japan Development Bank

Fifteen Year 5 1/4% Guaranteed External Loan Bonds

Due October 15, 1979

NOTICE IS HEREBY GIVEN THAT Four Hundred Sixteen Thousand Dollars (\$416,000) principal amount of The Japan Development Bank, Fifteen Year 5 1/4% Guaranteed External Loan Bonds due October 15, 1979 and bearing the following serial numbers have been drawn for account of the Sinking Fund for redemption on April 15, 1979.

COUPON BONDS

31	954	1149	1657	2084	3015	3818	4635	5767	6307	7158	8203	10190	10884	11044	11957	12564
44	530	1163	1891	2082	3058	3223	4772	5841	6309	7163	8217	10224	10465	11134	12577	12577
121	962	1173	1689	2063	3073	3853	4782	5844	6422	7176	8239	10307	10665	11331	12062	12586
172	966	1188	1700	2096	3095	3856	4780	5880	6458	7185	8248	10350	10940	11401	12064	12617
178	976	1197	1708	2101	3111	3866	4822	5919	6443	7215	8259	10356	10945	11402	12068	12623
218	981	1207	1791	2126	3143	4119	4892	5950	6476	7276	8276	10445	10743	11449	12082	12645
224	987	1215	1802	2136	3159	4161	4908	5966	6484	7281	8281	10456	10749	11456	12092	12673
233	994	1221	1807	2234	3163	4161	5023	5974	6497	7405	8289	10459	10754	11462	12102	12683
340	998	1228	1812	2240	3169	4166	5028	5978	6498	7412	8293	10464	10757	11466	12104	12685
346	1003	1235	1818	2246	3201	4175	5220	5992	6542	7459	8298	10468	10758	11533	12120	12689
715	1009	1550	1844	2388	3218	4439	6330	6006	6769	7673	8750	10531	10804	11537	12131	12897
721	1018	1563	1863	2405	3221	4471	5370	6338	6859	7718	8777	10560	10805	11549	12132	12900
878	1027	1582	1880	2423	3230	4488	5387	6043	6874	7762	8782	10565	10814	11552	12133	12925
904	1033	1589	1894	2433	3236	4498	5394	6051	6878	7781	8788	10572	10824	11557	12132	12926
905	1033	1598	1904	2433	3237	4502	5426	6083	6889	7793	8793	10573	10824	11557	12132	12926
906	1071	1619	1926	2443	3244	4511	5429	6123	6926	7798	8798	10585	10824	11567	12122	12926
908	1085	1616	1924	2454	3244	4510	5446	6148	6945	7802	8802	10586	10826	11568	12122	12926
916	1087	1620	1932	2467	3495	5501	5677	6178	6956	7813	8803	10587	10827	11570	12123	12926
917	1087	1620	1932	2467	3495	5501	5677	6178	6956	7813	8803	10588	10828	11571	12123	12926
931	1107	1633	1942	2493	3571	4616	5825	6332	7236	8110	9287	10606	10973	11822	12471	12926
938	1117	1638	1942	2495	3636	4619	5677	6351	7141	8150	9287	10607	10976	11822	12475	12926
942	1127	1646	1954	2517	3638	4627	5711	6358	7145	8159	9352	10621	11010	11874	12483	12926
945	1134	1652	1958	2509	3601	4633	5749	6378	7150	8223	9353	10624	11019	11894	12483	12926

The Bonds so called for redemption will become due and payable on April 15, 1979 at the full principal amount. The holders of the above Bonds should present and surrender them for redemption on April 15, 1979 and subsequent coupons attached at The Bank of Tokyo Trust Company, 100 Broadway, New York, New York 10006, or at the offices of The Bank of Tokyo, Ltd. in London, Paris, and Dusseldorf, or at the office of the Banque Internationale à Luxembourg, Boulevard Royal 2, Luxembourg. Coupons payable on April 15, 1979 should be detached and collected in the usual manner.

Interest on the Bonds so called for redemption will cease to accrue from and after the redemption date, to wit, April 15, 1979.

THE BANK OF TOKYO TRUST COMPANY
as Fiscal Agent

Dated March 8, 1979

NOTICE
The following coupon Bonds previously called for redemption have not as yet been presented for payment.

456	3439	4300	5652	6065	6767	7831	8671	9085	10404	11635	12891	13785	15238	17950	19426
122	3563	4812	5772	6851	6772	8711	9088	10582	11654	12893	14048	17864	19431		
1524	3794	5777	5967	6081	7383	8305	8732	9059	10785	11774	13178	14022	17144	18209	
2332	3808	5706	5777	6147	7383	8780	8781	9145	10258	11774	12822	13745	16110	17238	18209
2413	3844	5757	5789	6050	7382	8407	8780	9260	11357	12670	13760	15122	17817	18461	
2490	4177	5760	5781	6052	6757	7742	8407	8780	9260	11357	12670	13760	15142	17844	18461
2331	4221	5762	5823	6042	6765	7745	8461	8783	9571	11485	12682	13790	15142	17844	18461

BIDS AND DEALS

Vickers joins battle for Australian heavy engineer

THE BATTLE for Jaques, a

Melbourne-based heavy engineer, has been joined by Vickers Australia with a share and cash offer, which tops an earlier bid by Clyde Industries, the Sydney engineering and industrial group.

Vickers is 66 per cent owned

NORTH AMERICAN NEWS

Woolworth has record year earnings

BY JOHN WYLES IN NEW YORK

F. W. WOOLWORTH, the multi-national retailer, yesterday celebrated its centenary year by publishing record earnings in 1978 which seem to testify to the progress of a new corporate strategy.

Frank W. Woolworth opened his first five and ten cents store in Utica, New York, on February 22, 1879, since when the name has become a high street institution in the U.S. and other countries. But increased competition from other retailers allied to management errors, lodged the companies earnings firmly in the \$83m to \$108m range in four of the five years between 1973 and 1977.

However, the size of the 1978 profits rise was inflated by accounting rules which depressed 1977 income because of foreign currency changes. The net effect was to wipe 72 cents a share off 1977 earnings com-

pared with only 7 cents in 1978. Woolworth's fourth quarter profits ended January 31 rose 27.7 per cent to \$83.3m compared with \$65.2m. Sales increased from \$1.732bn to \$1.954bn. This brought full year earnings to a peak of \$130.3m (\$4.34 per share) compared with \$95.5m (\$2.81 per share). Sales increased from \$5.53bn to \$6.1bn.

The company's net income included its 52.7 per cent share in F. W. Woolworth of Great Britain, whose fourth quarter income contribution was \$22.3m compared with \$15.9m the year before. Full year profits from

All of the company's stores at home and overseas apparently had a good year with Kinney Shoe Corporation being an outstanding domestic performer.

The Richman Brothers men's clothing stores made a record contribution to operating earnings after a disappointing year in 1977.

Overseas, UK, Canadian and West German operations have all recently won praise from the company's management.

Capital worry for car groups

WASHINGTON — Linda Dorian, assistant director of the Federal Trade Commission's Consumer Protection Bureau, said she was concerned that Chrysler Corporation and American Motors Corporation might not be able to find sufficient funds to make capital investments needed to accomplish required mileage improvements in their cars.

Mr. Charles Schulze, the chairman of President Carter's Council of Economic Advisors, said that the council hoped to have a preliminary assessment by the middle of April on the economic effects of easing the mileage improvement standards in the early 1980s.

He said the government still intended to reach its 1985 goal of an average automobile mileage of 27.5 miles per gallon from the present 18 to 19 miles per gallon.

Mr. S. L. Terry, Chrysler Corporation's vice president, told the subcommittee that the U.S. auto industry would have to invest nearly \$80bn in new facilities, equipment and technology, to accomplish the improvements.

McDonnell Douglas nearer goal

BY OUR FINANCIAL STAFF

MCDONNELL DOUGLAS Corporation is making substantial progress toward its long-time goal of an even balance between commercial and government business, the aerospace corporation says in its 1978 annual report.

A record \$6bn backlog of firm orders is divided equally between commercial and Government business.

At the same time, McDonnell Douglas has announced that according to preliminary indications it was, for the third consecutive year, first in the U.S. in the dollar value of prime defence contracts awarded.

The report says that the F-18 Hornet strike fighter that McDonnell Douglas is building

for the U.S. Navy is demonstrating excellent handling characteristics and engine performance in its flight test programme.

Last month, the U.S. Department of Defence said it was increasing the number of Hornets it intended to procure from McDonnell Douglas from \$11 to 1,386—68 per cent increase.

The McDonnell Douglas report also announced cash and short-term investments of \$588m and debt of \$80m. "We have, accordingly, no financing needs at present and are in an increasingly good position to invest in the plant and equipment, research and development and new programmes that are essential to long-term success in the aerospace industry."

The report says that the F-18 Hornet strike fighter that McDonnell Douglas is building

On the commercial airline side, firm orders for the DC-10

wide-bodied transport increased 48 per cent in 1978 and that orders for the DC-9 twin-jet liner were up 29 per cent.

Almost all delivery positions for the DC-10 are sold out until the second half of 1981.

The company made progress in the recovery of deferred costs of the DC-10 programme. Such costs declined from \$629m at the end of 1977 to \$574m at the end of 1978.

"More importantly," it is said, "we now forecast that about \$131m of these costs will be amortised by the 55 firm DC-10 orders on hand." This leaves 78 more firm orders required to complete the DC-10 accounting pool of 400 airplanes, and a substantial part of these is expected from the 56 conditional orders and options on hand.

Continued on page 10

Brazilian exchanges re-list Petrobras

RIO DE JANEIRO — Shares in Brazil's 80 per cent state-owned Petroleo Brasileiro (Petrobras), were re-listed on the Rio and Sao Paulo stock exchanges again yesterday after their suspension on Friday.

Petrobras has clarified that it intends to raise its capital to

Cr 56.61bn (\$25m) from Cr 37.74bn by increasing the nominal value of each share to Cr 1.50 from Cr 1.

The exchanges suspended trading in Petrobras on the grounds that it had not supplied Paulo areas, again for reasons of capital increase, originally capital.

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Citicorp, Dreyfus examine cash plan

BANK OF ENGLAND QUARTERLY

Analysis defends role of the Euromarkets

BY MARY CAMPBELL

THE LATEST issue of the Bank of England's Quarterly Bulletin, contains an article which joins in the debate on whether Euromarkets actually contribute to international financial instability.

In making these statements, the Governor of the Bank was rebutting suggestions from German and U.S. Central Banks that the Euromarkets is in some respects an independent pool of funds.

Meanwhile, the latest of the Bank of England's regular reports on the maturities of London banks' Eurocurrency deposits and loans, suggests that there has been a further improvement at the short end. The statistics relate to last November and showed that an improvement had already occurred between May when the banks were particularly exposed to withdrawal of short-term deposits) and the next reporting date in August.

Between August and November, the banks' net deposits at maturities of under eight days fell from 4.5 to 3.6 per cent of total deposits, if one counts certificates of deposit as immediately realisable assets, or from 6 to 5 per cent of the total otherwise. Net deposits in the next maturity band (eight days to under a month) also fell slightly in relative terms.

This further cut in banks' vulnerability to short-term deposit withdrawals was accompanied by greater exposure at the middle maturity of between one-month and three-months, rather than a separate monetary engine.

The article deals with the relationship between domestic and Eurocurrency interest rates, notably in the case of U.S. dollars and Deutsche Marks. However, the author, Mr. R. B. Johnston of the Bank of England's overseas department, suggests in his analysis that many arguments that the Euromarkets create credit independently of domestic monetary systems are invalid.

Citicorp has taken the lead in New York in placing automatic tellers at its branches which allow customers to make deposits and withdrawals 24 hours a day.

The Dreyfus proposal is that the computer system be adapted to allow its customers to withdraw funds directly from the Dreyfus Liquid Assets Fund, a fund investing primarily in money market instruments.

Money market funds have been booming over the past year, as returns have risen with higher interest rates.

Some of the funds are offering investors cheque writing facilities.

The rapid growth of these new savings schemes has been cited as one of the explanations of the puzzling performance of the U.S. money supply. It is suggested that investors have transferred funds from bank accounts which are counted in the money supply to money market funds which are not.

Continental bid runs into anti-trust snag

By David Lascelles in New York

CONTINENTAL GROUP, the major New York-based insurance concern, said that it had been queried by the anti-trust division of the Justice Department about its proposed acquisition of California World Financial Corporation, the West Coast insurer.

In a letter, the Department said the acquisition "raises serious and substantial questions under the anti-trust laws as to the possibility of a violation." The letter information requested clarification and more information.

The Justice Department's action could be significant in the context of the numerous mergers afoot in the insurance industry, the full anti-trust implications of which are not clear. The largest is Aetna's bid for American Re-Insurance, worth \$340m.

Although insurance is not strictly trade within the meaning of the anti-trust laws, certain aspects of its business, like consolidation of agencies, are affected.

Record start for Dayco

DAYTON—Drayco Corporation, manufacturer of rubber and plastics products, achieved record earnings for the first quarter of \$4m after tax against \$2.3m last time.

Fully diluted earnings per share were 54 cents compared with 37 cents, restated to reflect 10 per cent stock dividends.

Revenue was 23 per cent up at \$173.4m.

Mr. Richard J. Jacob, the chairman and chief executive, said the first quarter results reflected continued earnings growth of virtually all Dayco's divisions.

Speaking last week at the annual meeting, Mr. Jacob said he was hesitant to predict record results in 1979, but was confident the company would do well.

He added that Dayco had a number of new or additional products planned for introduction in 1979.

The Kingdom of Thailand

U.S. \$30,000,000

Floating Rate Notes 1984

In accordance with the provisions of the Notes notice is hereby given that the Rate of Interest for the initial 6 month Interest Period has been fixed at 11 1/2% per annum. The Coupon Amount of U.S. \$58,4479 will be payable on 17th September, 1979 against surrender of Coupon No. I.

15th March, 1979

Manufacturers Hanover Limited Agent Bank

February 1979

Other statistics in the Bulletin show that there was a \$4.25bn flow of funds from the U.S. to the London market during the fourth quarter. The biggest takers of funds were the Western European industrial companies for over \$2bn, Switzerland for about \$2bn, and Belgium/Luxembourg—the entrepot centre for Deutsche business—over \$1bn.

The oil-exporting countries also took \$2bn on a net basis but due to cuts in imports rather than increases in bank lending.

Growth slows

Overall, the Bank says that the underlying growth of the Eurocurrency market in London was probably a little slower than in the third quarter, after allowances for seasonal factors and the statistical effects of currency valuation changes.

Central bank deposits in London fell very sharply during the last quarter of last year from their peak level of \$15.5bn to \$11.9bn.

EUROBONDS

Welcome for GEC £50m issue

BY FRANCIS GHILES

THE WARM reception afforded to the £50m issue announced on Tuesday night for General Electric Company, which carried a 12½ per cent coupon

was the major talking point in the bond markets yesterday. The success of what is the largest sterling denominated bond to date is seen as a sign that the Eurosterling sector could be facing happier times than has been the case until recently.

Union Bank of Switzerland has confirmed that the Swiss Fr. 300m issue for Canada has not been covered. Receipts amounting to about two-thirds of the total amount of the bond are believed to have been received.

A domestic issue and a Swiss Government bond were under-subscribed last month, a most unusual event.

It is believed to be the first time this has happened while publicly acknowledged where a foreign bond is concerned.

The big three Swiss Banks who operate an informal calendar of new foreign bond issues, may well decide when they meet before the end of March that the volume of new issues of foreign bonds for the next quarter should be reduced.

In the dollar sector trading was quiet with prices easier on the day.

Prices of Swiss franc denominated bonds moved up by ½ a point across the board: essentially the pressure from sellers stopped. The market has still some way to go for recovery, however.

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FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published Closing prices on March 1.

U.S. DOLLAR STRAIGHTS

	Issued	Bid	Offer	day	week	yield	Change on	Change on
Aga Akt. Bt. 84	25	94	94	-0	-0	10.23		
Amer. Corp. Bt. XV 72/73	25	94	94	-0	-0	10.23		
CECA Bt. 84	25	94	94	-0	-0	9.90		
Canada Bt. 83	400	97	98	-0	-0	9.44		
Denmark Bt. 84	25	95	95	-0	-0	9.81		
Dow Chem. O/S 84	200	97	97	-0	-0	9.93		
EIB Bt. 84	25	97	97	-0	-0	9.93		
EIB Bt. 85	125	104	105	+0.5	+0.5	9.83		
Export Dv. Cpn. 85	150	104	105	+0.5	+0.5	9.83		
Exxon Bt. 84	200	97	97	-0	-0	9.76		
Exxonportions 9 82	50	95	95	-0	-0	9.76		
Finland Bt. 85	100	96	96	-0	-0	10.08		
Finland Bt. 86	100	96	96	-0	-0	10.02		
Gulf Int. Fin. 84	50	97	97	-0	-0	9.93		
Gulf Int. Fin. 85	50	97	97	-0	-0	9.93		
Hospital Bt. 84	200	97	97	-0	-0	9.93		
Hospital Bt. 85	200	97	97					

INTL. COMPANIES and FINANCE

Bergen Bank hit by currency deals

RAY GLESTER IN OSLO

N BANK, Norway's largest commercial bank, cutting its dividend for 6 per cent, from 9 per cent, because of losses of Nkr (\$10m) on foreign dealings last year, lay trading in the bank's was temporarily suspended on the Oslo Stock Exchange.

At the same time the head of the bank's foreign currency department, Mr. Svenn Haga, has said. He told the Press he felt he no longer had the full confidence of management.

Finn E. Henriksen, Bank's managing director, said there was no doubt the allocation of responsibil-

ity for the loss. During a period when currency rates had been fluctuating strongly, the bank's standing instructions regarding limitation of risk on "open positions" vis-a-vis other banks had not been followed.

In addition to the losses on currency trading, Bergen Bank made known write-offs totalling Nkr 39.3m last year, compared with Nkr 15.9m a year earlier. Some Nkr 19m of this year's losses were on shipping loans, and Nkr 16m resulted from a bankruptcy of an industrial firm, Stavanger Stål.

The board does not at present see any further large loan write-offs, but points out that "the serious profitability problems in business and industry make

forecasting for 1979 more uncertain than usual."

Net profits at Bergen Bank fell to Nkr 25.5m from Nkr 32m. Total assets showed only a small rise, by Nkr 600m to Nkr 11.9bn at end-1978.

In sharp contrast, the report presented by Den Norske Creditbank, Norway's largest commercial bank, shows profits after tax and depreciation sharply up to Nkr 102.2m (\$20.4m) from Nkr 85.3m a year earlier. Ironically, the improvement was due mainly to increased profits on foreign currency transactions and a rise in net interest income from 2.52 to 2.80 per cent of average capital employed.

The present Norwegian price

is the same as the previous year.

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see any further large loan write-offs, but points out that "the serious profitability problems in business and industry make

Suez Finance lifts dividend

BY DAVID WHITE IN PARIS

LAST YEAR'S assurances by Compagnie Financière de Suez, holding company for the French Suez group, have been more than fulfilled with a proposed increase in dividend despite a slight fall in net profit.

The shareholders' payout is being put up to FF 18 per share from FF 17, or, including the fiscal benefit, from FF 25.50 to FF 27. Net profit for the company, which heads a wide-ranging financial, industrial and property empire, dropped back to its 1976 level of FF 169m (\$36m), after showing a small improvement in 1977 to FF 171m.

The board said that the 1977 result had been swollen by exceptional earnings: operating profit last year was well up at FF 181m compared with FF 157m. Suez plans to ask shareholders' authorisation to increase its permanent funds either by a share issue or by convertible bonds, but the board added that it had no detailed plans at present for using this facility.

* * * THE LESIEUR GROUP, the leading French edible oils producer which completed a reorganisation in its ownership structure last year, is moving into the tinned food business, its first major diversification.

Lesieur Cottelle et Associes, the operating company, announced preliminary agreement to take over control of William Saurin, an important group in the sector with an annual turnover of about FF 350m (\$88m). William Saurin is estimated to account for about a quarter of

French output of pre-cooked tinned foods, mainly instant meals such as Sauerkraut and Sausage. It is currently 82 per cent controlled by a family holding company, *Omnium de Participation Agro-Alimentaire*.

Lesieur said its agreement with the majority shareholders of the latter company would enable it to take over control "subject to diverse conditions being met". It gave no financial details of the operation.

The Lesieur operating company was last year brought under almost entire control of Cie Financière de Lesieur, whose principal shareholders are Banexi, part of the State-owned BNP banking group, and the Lesieur family. Barclays Bank has a small indirect shareholding.

Write-offs send Pakhoed net profits tumbling

BY CHARLES BATCHELOR IN AMSTERDAM

CONTINUING PROBLEMS with its tank storage activities in Holland further reduced profits of Pakhoed Holdings in 1978. Substantial profits on the sale of property were more than offset by write-offs caused by the closure or revaluation of the assets of some of its operations.

Pakhoed proposes paying no dividend for the second year running after last paying Fl 4.20 in cash and 4 per cent in shares per share in 1976. Net profit of the Rotterdam-based storage, transport and property group fell to Fl 500,000 (\$250,000) from Fl 3.9m.

These figures are in sharp contrast with the profit of Fl 43m achieved in 1976.

Pakhoed reduced its net interest charge by Fl 9.2m to Fl 39.7m. This was largely due to interest income earned on funds which became available after the sale of property. It booked the Fl 40.6m after-tax profit on these property sales

Iran to keep its Deutsche Babcock stake

By Our Financial Staff

THREE NEW Iranian government has no plans to sell its 25.02 per cent shareholdings in Deutsche Babcock it was announced yesterday at the annual meeting of the West German engineering group.

Herr Hans Ewaldsen, chairman of the managing Board, told shareholders that the Iranian government had also expressed the hope that future co-operation with Deutsche Babcock would be "good."

The Iranian shareholding, acquired in 1975 for DM175.3m, is estimated to be worth over DM300m (\$162.1m) currently. Recently rumours in German financial circles have suggested that the Iranian government was about to dispose of its shares, along with those owned in the Krupp steel empire.

As to the trading outlook at Deutsche Babcock, Herr Ewaldsen said total group sales in the current year—ending next September—would increase by 13.5 per cent to DM4.2bn from DM3.71bn last year. He told shareholders that order inflow would be DM4.6 to 4.8bn after last year's DM4.38bn. Group incoming orders fell to DM1.9bn (DM2.5bn) during the first five months because of weak foreign demand.

Orders in hand rose to DM9.4bn against DM5.4bn at the end of the last financial year, according to Herr Ewaldsen. Of present orders in hand, DM7.4bn came from abroad and only DM800m are not covered by the German government-backed Hermes export insurance agency.

Maltese buy control of bank

By Godfrey Grima in Valletta

THE MALTESE Government has purchased from Barclays International a 40 per cent shareholding in the Mid-Med Bank of Malta. The shares have changed hands for M£2.1m (\$5.6m) and the deal effectively seals the Maltese Government's control of the Mid-Med.

in banks

report yesterday on the of the European Unit of it was incorrectly at Kredietbank was the Belgian bank. The position is as follows:—1. Société de Banque with last assets of BEF 748bn, the Brussels Lambert and 3. Kredietbank

John today announced to reorganise its strip division into a company of 5 per cent would be held in the. The latter could supply certain types of steel currently produced by Uddelholm at Häggers, Uddelholm to shift staff technical resources to its pensive tool steel opera-

per cent to Sch 388m compared to 1977 and was in fact only marginally above the level reached in 1974.

Even more revealing is a comparison of interest income calculated in terms of the total balance sheet. Interest income (including mortgage business) rose between 1974 and 1978 from Sch 1.5bn to Sch 2.4bn. But as a percentage of the assets it fell from 2.3 per cent in 1974 to a mere 1.7 per cent last year.

The importance of CA in financing Austrian exports is illustrated by two figures. The bank accounts for 25.8 per cent of all the foreign assets of all Austrian banks and export finance amounts to 23.6 per cent of loans extended last year as against 18.8 per cent a year earlier. Taking business as a whole in foreign currency, the share of foreign business is put at about one-third of the balance sheet, roughly the same scale as recorded in 1977.

Turning to the general financial situation in Austria, Dr. Treichl pointed out that the process of falling interest rates could be coming to an end. He has continued to do so. Thus profit, after net allocations to rate. Thus profit, after net allocations to earnings will "at the very least

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How a British instrument company succumbed to barter dealing

BY TERRY OGG

"AND NOW, Comrade, we will talk about the payment for your machines. Would you like 100,000 left foot only Polish shoes or two tons of square roller bearings from Bulgaria?"

It is an old joke that still gets a few laughs from managers of export-oriented companies with growing markets in Europe and the U.S. who have heard about trade possibilities with Comecon countries but have not attempted to test the water.

Instron, a scientific instrument maker at High Wycombe with 350 employees, an annual turnover around £13m and a highly successful export business stopped listening to the wags and closely examined the possibilities of contra-purchase trades in 1975.

New policy

It had been exporting to Comecon countries for some ten years but had been able, until then, to resist such deals. But the aftermath of the oil crisis brought a fundamental shift in Comecon hard currency balances and led to a policy of tying hard currency imports as closely as possible to sales of their own products.

The State Trading Corporation of Czechoslovakia was the first to point out to Instron that its international competitors were getting a slight edge by agreeing to enter "trading partnerships." Instron checked around, found that this was

indeed the case and then made two checks: the trade balances and current accounts of its Comecon customers. As a result of the two investigations it concluded that contra-purchase was becoming a permanent feature of the trade and that it had better learn a lot about it.

"The first deal, in 1975, was worth £50,000 and we struggled through it," Mr. Ian McGregor, Instron's marketing manager explained. "We read widely about the subject and then talked to people at various exhibitions we attended."

"But it took us a while to work through. The second deal came along before we had completed the first and then there was a third deal. But by this stage we were getting a pretty well-oiled operation and had learnt a lot of the wrinkles of the business. In all, we have signed around 15 contra-purchase agreements."

Mr. McGregor explained that

it means he has to find a purchaser for Comecon equipment to the value of £20,000 and will pay a penalty of £2,000 if he fails.

Typical terms are for the Western exporter to agree to purchase goods worth 20 per cent of the value of the contract from the country of the buyer. A term of 12 to 18 months is usually allowed for completion of this obligation with a penalty should there be a default of 10 per cent of the value of the Comecon goods being exchanged.

In other words, if a western exporter gets a contract worth £100,000 which includes a 20 per cent contra-purchase agreement

it means he has to find a purchaser for Comecon equipment to the value of £20,000 and will pay a penalty of £2,000 if he fails.

It appears that the State Trading Corporations are set specific contra-purchase targets by their Ministries and are quite prepared to be flexible about execution of contracts.

They are usually prepared to extend the period during which the contra-purchase sale is to be executed rather than enforce the penalty and, in some special cases, have widened the variety of the exchangeable goods.

But, as Ian McGregor points out, Comecon goods which are readily saleable in the West are rarely listed as qualifying contra-purchase items. While

left foot only shoes and square roller bearings are jokes, the Western exporter generally finds that he has to shift goods that are difficult to move.

Instron solved the problem by introducing a third party into the arrangement. "Finding the third party is an entrepreneurial function," Mr. McGregor explains. "It means

maintaining a long list of contacts and keeping an eye out for opportunities to make a

agent of the State Trading Corporation concerned," Mr. McGregor said.

"We ask him to note on the order document words to the effect that the order is placed on condition that it qualifies for fulfilment of a contra-purchase arrangement with Instron."

"When the equipment is delivered, the partner gets the invoice but we ask him not to pay until we get the contra-purchase release document. He pays the agent full value for the goods and we pay the partner the agreed sum."

From the document point of view there are two contracts.

One is the straight export contract and the other is a very simple agreement listing the nature of the contra-purchase goods, their value, the time to

completion and the size of the

penalty. All are subject to negotiation at the time of the contract.

Between the exporter and the

partner there is initially a phone call, which is sometimes followed up by an exchange of letters.

There is no huge bureaucratic "contra-purchase department." At Instron, Ian McGregor handled most of the initial contracts but has since pushed the work down to his senior sales manager.

"For a company trading continuously with Comecon countries it is possible to arrange a contra-purchase account with the State Trading Organisation," he said. "If the opportunity presents itself, it is possible to go into credit."

Most UK companies involved

in contra-purchase arrangements with Comecon are reluctant participants, and would oppose any move to extend the system.

As one company official put it: "Why invent money if all you are going to do is barter?" It also raises questions about

back-door dumping by Comecon countries. In effect Western exporters are subsidising sales of goods which Eastern European countries find difficult to shift. The scope of the practice is still relatively small (only 40 per cent of all deals with Comecon involve contra-purchase) but should it grow too rapidly there would undoubtedly be a Western backlash at the trades union and Government levels as well as the corporate level.

The extension is not likely to come from Comecon so much as from China and some Third World countries with limited hard currency but high demand for the developed world's technology.

Outlook

And there is likely to be an extension in scale. Russia, with its vast natural resources, does not do contra-purchase deals on small, individual contracts. But it has done "co-operation" deals involving financing the construction of large petrochemical complexes by guaranteeing to supply products to Western petrochemical companies.

So it appears that those who take the trouble to avoid the jargon, examine the contra-purchase process and include an element in their export sales may end up with the last laugh. Comecon, China and the Third World are very large, technology-hungry markets for Western exporters.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1975=100); retail sales volume, retail sales value (1971=100); registered unemployment (excluding school leavers) and unfilled vacancies (000s). All seasonally adjusted.

	Indl. prod.	Mfg. output	Eng. order	Retail vol.	Retail value	Unemployed	Vacs.
1977							
4th qtr.	105.3	101.9	100	104.7	239.6	1,431	157
1978							
1st qtr.	106.9	102.1	100	106.4	246.4	1,409	188
2nd qtr.	110.9	104.7	96	107.9	254.1	1,367	213
3rd qtr.	111.3	104.9	103	110.7	266.6	1,350	211
4th qtr.	119.3	102.7	100	110.7	272.5	1,340	226
Sept.	110.5	104.2	107	109.6	265.9	1,378	219
Oct.	108.9	102.1	101	110.2	267.9	1,360	227
Nov.	119.6	102.5	101	110.5	269.7	1,339	221
Dec.	111.3	103.6		113.8	279.8	1,331	221
1979					109.6	273.1	1,339
Jan.					111.5	1,363	221
Feb.							

OUTPUT—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1975=100); housing starts (000s, monthly average).

	Consumer goods	Invst. goods	Intmd. goods	Eng. output	Metal mnfg.	Textile etc.	Hous. starts
1977							
4th qtr.	164.9	97.1	114.3	96.2	95.4	100.2	207
1978							
1st qtr.	165.2	99.1	116.1	100.9	95.0	97.5	173
2nd qtr.	177.8	93.6	122.6	100.0	107.8	101.0	271
3rd qtr.	167.3	100.2	123.3	101.0	104.6	102.8	245
4th qtr.	166.3	93.3	123.0	96.0	97.7	100.0	216
Sept.	167.6	92.0	123.0	99.0	100.0	101.0	215
Oct.	165.0	96.0	121.0	96.0	98.0	100.0	215
Nov.	165.0	96.0	123.0	93.0	93.0	102.0	223
Dec.	167.0	93.0	125.0	98.0	101.0	101.0	223
1979							
Jan.					109.6	273.1	1,339
Feb.					111.5	1,363	221

EXTERNAL TRADE—Indices of export and import volume (1973=100); visible balance; current balance; oil balance; terms of trade (1973=100); exchange reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms of trade \$/£
1977						
4th qtr.	117.3	102.4	-16	+580	-659	102.4
1978						
1st qtr.	110.5	113.8	-590	-361	-628	105.4
2nd qtr.	122.2	109.3	+135	-414	-414	104.3
3rd qtr.	122.9	114.4	-383	-49	-501	105.7
4th qtr.	127.1	122.8	-1	+559	-480	106.7
Oct.	125.9	111.3	+40	+160	-135	106.0
Nov.	123.8	114.1	-108	+12	-162	107.3
Dec.	125.7	113.0	+67	+187	-183	106.8
1979						
Jan.	113.1	107.3	-119	+1	-60	107.7
Feb.						108.1

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); domestic credit expansion (£m); building societies' net inflow; HP new credit; all seasonally adjusted. Minimum lending rate (end period).

	M1 %	M3 %	Bank advances %	DCE £m	RS inflow	HP	M3 %
1977							
4th qtr.	23.2	12.6	8.7	+698	1,639	1,189	7
1978							
1st qtr.	24.3	23.8	17.5	+1,811	1,049	1,283	61
2nd qtr.	8.5	13.7	21.6	+3,301	694	1,388	10
3rd qtr.	16.8	5.3	8.6	+524	746	1,425	10
4th qtr.	9.7	9.7	8.8	+1,190	878	1,425	12
Oct.	13.8	5.5	1.9	+541	363	470	10
Nov.	12.1	10.7	9.9	+113	261	506	12
Dec.							

INTERNATIONAL COMPANIES and FINANCE

**Major
profits
oost
or AMIC**

Jim Jones in Johannesburg
LO AMERICAN Industrial
Corporation (AMIC), the
steel arm of the South
African mining house, Anglo
American Corporation, has
told a 42.2 per cent pre-tax
improvement to R84.2m
(\$2m) from R88.8m for the
to December 31.

Improvement is, however,
entirely the news of better
conditions for the
group. Mondi Paper,
4 per cent owned by AMIC
consolidated for the final
months. Spanker, which
is a subsidiary of wholly
Bruynzeel Plywoods, was
liquidated for nine months,
the food-processor, Africats
was consolidated for
months.

The initial applications for
May soared to Y125bn, but this
will be divided between May
and June under present guidelines
which call for a ceiling of
around Y80bn per month in
two or three issues.

In May Sweden is expected
to issue Y200m in ten year bonds
while Norway floats Y400m in
five year bonds, for which

market conditions are more
favourable. In June, Thailand
is planning Y10bn in bonds,
Indonesia Y15bn and New
Zealand Y40bn.

After June, the prospects for
Yen bonds are much less clear.
The Asian Development Bank
and World Bank are expected
to come to the Tokyo market
after this summer and the
Spanish Government is said to
be considering an issue.

Electricité de France (EDF)
apparently does not have plans

to issue in Yen although it was
thought earlier they might be

in the market this spring.

Bond market conditions in
Tokyo have improved slightly
over the past week or so, after
the Government announced

plans to raise the issuing
coupon rate on its 10-year bonds
to 6.5 per cent from 6.1 per
cent.

The Government, however,
will be issuing national bonds
during the fiscal year which
starts April 1, amounting to
more than Y13,000bn. Pressure
from these bonds and an
expected increase in private
borrowing as the economy
recovers is worrying many
underwriters.

After May the outlook is
uncertain. Yields on Samurai
bonds issued in March are
reaching the highest levels
since the summer of 1977, and
show signs of continuing their
upwards trend later in the year.

The higher profit was largely
due to a cut in tax from AS4.8m
to AS1.6m, reflecting investment
allowances for a new cement
kiln plant and grinding mill
in New South Wales. The direc-

tors said demand for cement in
NSW improved modestly, but
steadily during 1978, following
some improvement in the con-

struction industry. Demand in
Victoria remained depressed.

They said the sustained im-

construction industry was
largely dependent on inflation
and interest rates being held to
acceptable levels.

The new plant facilities would
put the group in a strong position
to take advantage of any
upturn in the industry.

Contracts for the sale of the
company's surplus coal production
in NSW were negotiated
during the year. Although the
tonnages would be relatively small,
the company was constantly reviewing
prospects of developing its steaming coal
deposits. Because the new plant
will reduce Blue Circle's coal
requirements, the group's surplus
of coal for sale is expected to
increase.

Australia's largest company,
Broken Hill Proprietary and
Associated Portland Cement
Manufacturers of the UK each
owns 42.5 per cent of Blue
Circle.

SAMURAI BONDS**Upsurge in issues seen**

BY RICHARD C. HANSON IN TOKYO

EIGHT FOREIGN borrowers
are expected to issue Samurai
bonds in the April-June quarter
for a total value of Y185bn
(equivalent to \$885m) compared
with the Y105bn planned for
the first quarter.

The Yen bonds will be by Den-
mark for Y30bn, Austria for
Y20bn and the Finnish Public
Power Corporation for Y10bn.

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will be divided between May
and June under present guidelines

which call for a ceiling of

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thought earlier they might be

in the market this spring.

Bond market conditions in
Tokyo have improved slightly
over the past week or so, after
the Government announced

After May the outlook is
uncertain. Yields on Samurai
bonds issued in March are
reaching the highest levels
since the summer of 1977, and
show signs of continuing their
upwards trend later in the year.

The higher profit was largely
due to a cut in tax from AS4.8m
to AS1.6m, reflecting investment
allowances for a new cement
kiln plant and grinding mill
in New South Wales. The direc-

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They said the sustained im-

provement in the building and

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largely dependent on inflation
and interest rates being held to
acceptable levels.

The new plant facilities would
put the group in a strong position
to take advantage of any
upturn in the industry.

Contracts for the sale of the
company's surplus coal production
in NSW were negotiated
during the year. Although the
tonnages would be relatively small,
the company was constantly reviewing
prospects of developing its steaming coal
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will reduce Blue Circle's coal
requirements, the group's surplus
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Australia's largest company,
Broken Hill Proprietary and
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Manufacturers of the UK each
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New issue
March 15, 1979

All these bonds having been sold, this announcement appears as a matter of record only.

Banco Nacional de Desarrollo

Buenos Aires

DM 100,000,000
7 1/4% Bonds due 1986

guaranteed by the

Argentine Republic

according to law no. 21629 (Charter of Incorporation of Banco Nacional de Desarrollo)

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GIROZENTRALE

COMMERZBANK
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Banque de Paris et des Pays-Bas

Banque de l'Union Européenne

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Morgan Grenfell & Co.
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Morgan Stanley International
Limited

The Nikko Securities Co., (Europe) Ltd.

Nippon European Bank S.A.

Nordeutsche Landesbank
Girozentrale

Österreichische Länderbank
Aktiengesellschaft

Sal. Oppenheim Jr. & Cie.

Orion Bank
Limited

Postbank

Privatebanken Aktieselskab

Renouf & Co.

Rothschild Bank AG

Salomon Brothers International
Co.

Skandinavische Enskilda Banken

Smith Barney, Harris Upham & Co.
Incorporated

Société Générale de Banque S.A.

Sparbankerna Bank

Svenska Handelsbanken

Swiss Bank Corporation (Overseas)
Limited

Hessische Landesbank
— Girozentrale —

Hilt Samuel & Co.
Limited

Istituto Bancario San Paolo di Torino

Kansallis-Osake-Pankki

Kidder, Peabody International
Limited

Kleinwort, Benson
Limited

Kreditbank N.V.

Kreditbank S.A. Luxembourgeoise

Kuhn Loeb Lehman Brothers
International

Landesbank Rheinland-Pfalz
— Girozentrale —

Lazard Brothers & Co.,
Limited

Lloyds Bank International
Limited

Loeb Rhoades, Hornblower International
Limited

WestLB Asia
Limited

Dean Witter Reynolds International
Wood Gundy Limited

Yamichi International (Europe)
Limited

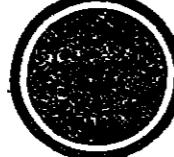
127
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1978 1979 1980
NOV DEB JAN FEB MAR

GUARDIAN TRADE-WEIGHTED INDEX

These bonds have been sold outside Japan and the United States of America. This announcement appears as a matter of record only.

NEW ISSUE

March 15, 1979



Orient Finance Co., Ltd.

Tokyo, Japan

DM 30,000,000.-

4 3/4% Convertible Bonds due 1987

Issue Price: 100%

COMMERZBANK
Aktiengesellschaft

NOMURA EUROPE N.V.

CREDIT COMMERCIAL DE FRANCE

DAI-ICHI KANGYO INTERNATIONAL LIMITED

ROBERT FLEMING & CO.

Limited

Weekly net asset value
on March 12th 1979

Tokyo Pacific Holdings N.V.
U.S. \$64.06

Tokyo Pacific Holdings (Seaboard) N.V.
U.S. \$46.68

Listed on the Amsterdam Stock Exchange

Information: Pierson, Holding & Pierson NV Herengracht 214,
Amsterdam.

VONTobel Eurobond Indices		
PRICE INDEX	14,576 = 100%	
DM Bonds	102.77	102.84
HFL Bonds & Notes	98.39	99.28
U.S. & Other Bonds	95.22	95.32
Can. Dollar Bonds	92.73	96.10
		10.163

CLIVE INVESTMENTS LIMITED		
1 Royal Exchange Ave., London EC3V 3LU. Tel: 01-288 1101.		
Index Guide as at March 6, 1979 (Base 100 on 14.1.77)		
Clive Fixed Interest Capital 145.42		
Clive Fixed Interest Income 118.43		

ALLEN HARVEY & ROSS INVESTMENT MANAGEMENT LTD.		
45 Cornhill, London, EC3V 3PB. Tel: 01-623 6314.		
Index Guide as at March 8, 1979		
Capital Fixed Interest Portfolio 106.95		
Income Fixed Interest Portfolio 102.52		

CURRENCIES, MONEY and GOLD

Sterling falls

The pound staged a moderately sharp turnaround in yesterday's foreign exchange market after its strong performance over the past month, and lost ground against most major currencies. There appeared to be little in the way of fresh factors to influence trading and sterling's decline probably reflected a peaking of commercial demand together with a little profit taking. The Bank of England appeared to show little outward concern when its calculation of the pound's index fell to 65.1 from 65.3 on Tuesday, having stood at 65.4 in the morning and 65.2 at noon, and there was no obvious official intervention.

Against the dollar, sterling opened at \$2.0430/2.0440 and

closed at \$2.0430/2.0440.

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Against the dollar, sterling

FINANCIAL TIMES SURVEY

Thursday March 15 1979

Shield
or
our oil
wealth

Kevin Done
FT Correspondent

OIL industry has faced challenges in developing the oil and gas reserves of North Sea. But if production is to be maintained at a level companies must also solve the complex problems of extracting, maintaining and repairing the network of platforms and pipelines many miles offshore. There is a massive investment to protect.

At present there is now more than three-quarters self-sufficient in oil production and the rest of net self-sufficiency will be reached next year. Production from the 12 fields now in operation has risen to more than 1.5m barrels a day and more fields are under development or will soon be brought up for development. To gain production from these first 19 oil fields involved an investment of £14bn (at 1978 prices), the smallest breaks in action can prove extremely effective repair and maintenance is already playing an increasingly vital part in oil operations. The reason is the shut-down of one platform in the northern North Sea because of defective equipment resulting in a daily loss of production, with more than 10 operational failures occurring on North Sea rigs only months after installation. In November, an oilfield in the northern North Sea with three production platforms in operation had to be shut down - two of them because of an oil leak caused by failure of a single pipe. Although production was reduced on one platform, a few days later the total loss in and new designs of manned and

OFFSHORE INSPECTION AND MAINTENANCE

In these more mature days of North Sea oil and gas recovery the emphasis has shifted from the pioneering work on drilling platforms and production rigs to the technology of protecting the whole multi-million pound operational investment. As this survey shows, the skills involved are no less extensive.

output was substantial. On the same field, one of the production risers (the pipe leading up from the seabed to the platform) had to be replaced because of rapid corrosion.

Exploration in the North Sea is now levelling off and last year declined sharply. Offshore work is moving quickly into production phase with fields beginning a production life of usually 20-30 years. But problems with offshore equipment exposed to the ferocious weather conditions in any oil province in the world, makes it essential that production systems are designed with ease of access to critical components to minimise inspection and maintenance, which must be carried out regularly.

At first the oil industry was slow to appreciate the technological demands and the magnitude of the task of working in the North Sea and the earliest structures were designed, built and installed without any clear concept of the requirements for inspection and maintenance, especially underwater.

However, new techniques are now being developed in such areas as non-destructive testing to combat corrosion in the steel structures and concrete platforms, riser systems and under-sea equipment. Divers are being forced to develop new forms of expertise as underwater engineers

unmanned submersibles are being researched and demonstrated.

Above the waterline, better design for the layout of equipment has been called for to give inspectors and maintenance crews better access. The hectic rush of the early years of North Sea development has been replaced - because of the build-up of first production and partly because of the rapidly rising costs of offshore work - by an era dawning in which careful planning and cost control are the paramount considerations.

The emphasis is being put on the quality rather than the quantity of work and this, in turn, is putting a heavy premium on training and experience.

Emergencies

The market for scheduled repair and maintenance work in the North Sea could be worth about £200m in the early 1980s and this figure could be boosted by as much as another £50m a year in unplanned work to deal with emergencies as they arise.

Inspection, maintenance and repair form a significant market sector in their own right and as in other sectors such as on-shore fabrication and offshore exploration, considerable opportunities are also likely to develop in such export markets as Mexico, Venezuela, Argentina, Brazil, China, south-east Asia and Australia. The North Sea, with its fiercely testing conditions, could serve as a useful springboard to export opportunities and joint ventures overseas.

tina, Brazil, China, south-east Asia and Australia. The North Sea, with its fiercely testing conditions, could serve as a useful springboard to export opportunities and joint ventures overseas.

British industry has been fairly successful in meeting the challenges of the domestic market, and one or two companies have begun to win contracts overseas. But there are still significant gaps in the capability of UK companies to carry out all the tasks necessary on the UK continental shelf, especially in areas of high investment or new specialised technology. Through the Offshore Supplies Office, the Department of Energy has worked hard to try to increase the share of offshore work in the UK sector of the North Sea falling to British industry. But it will need special initiatives if the UK is to catch up and take a substantial share of work in activities such as drilling, some aspects of underwater engineering and heavy-lift operations.

It has been argued that the amount of inspection and maintenance work on offer in the North Sea will increase steadily as the age of the various structures rises. But many oil companies now suggest that the extra opportunities offered by the ageing of facilities will be more than offset by improvements in inspection and main-

tenance technology. The market for such work in the southern North Sea gas fields, for example, is expected to remain more or less constant over the next five years.

The overall inspection, maintenance and repair market splits into two principal sectors governing work above and below the waterline. The value of each sector will probably be similar, but the activities call for very different skills. Work above the waterline is chiefly concerned with maintaining topside equipment. The various parts of the process and power generating units installed in modules on the platform deck.

Keeping these process modules in full working order could be costing the oil companies as much as £50m a year by the early 1980s. In addition there could be work worth £5m a year in servicing drilling rigs and more than £10m a year in inspecting and maintaining onshore terminals. Much of this topside work will call on the kind of skills and experience already well tested in the running of refineries and petrochemical plants onshore.

This sector of the market is already marked, therefore, by sharp competition, because service companies can readily adapt their existing skills. Competition is especially severe for work in the southern gas fields, many of which have

now been in production for more than 10 years, and competition in the more northerly oil fields is also being stepped up as more companies try to enter the market.

With such sophisticated skills in demand for topside inspection and maintenance, the content of labour costs in the £55m total for this sector is necessarily high, perhaps as much as 60 per cent of the total. The remainder is accounted for by material costs, but much of the supply work here will be out of reach for new entrants to the market because oil companies will tend to return to original suppliers for replacements. As much as 90 per cent of the materials needed for scheduled topside work can be expected to go to original suppliers.

Specialists

Increasingly the larger oil companies are looking for specialist companies with local bases in the oil and gas field service towns such as Great Yarmouth and Aberdeen, to take on topside maintenance tasks. For companies that have been involved in the construction of platform modules and overall engineering design, it would be an attractive proposition to provide a complete package for inspection and maintenance to the oil

companies on a turnkey basis. This approach has appealed to some of the smaller operators in the North Sea, but the larger oil companies seem to prefer to keep overall management control of these tasks in their own hands, contracting out only the specialist items of work as they arise. One oil company, British Petroleum, has gone into the business itself by becoming a partner in the Omisco inspection and maintenance consortium.

Much topside maintenance calls on skills that have existed in the oil industry for many years, but beneath the water level an entirely new set of problems is presented.

For companies willing to take on the challenges of this work there is a market that by the early 1980s could be worth in excess of £100m a year. Offshore loading systems have already provided several problems in the relatively short producing lives of fields such as Beryl and Thistle. The annual maintenance bill could be running at about £50m a year in the early 1980s, especially when more fields such as Maureen and Fulmar are brought on stream. Loading straight into tankers at the field. Underwater work on the maintenance of wells and the servicing of risers and subsea flowlines will probably total about £35m a year.

CONTINUED ON PAGE III

year, with a further £25m being spent on pipeline work.

The problem of valuing the subsea part of offshore inspection and maintenance work available to the open market is made more difficult because many tasks will be carried out by the new generation of specialist vessels, often semi-submersibles, which the oil companies have designed both as floating workshops and as emergency vessels to cope with incidents such as blow-outs and platform fires. Work worth up to £50m a year could arise from the need to tackle special emergencies.

Many of the contracts for inspection and maintenance work on oilfields already in production have been placed in recent months. The E&E group, part of Plessey, for example, has taken several contracts for servicing communication equipment on fields such as Dunlin, Cormorant, Brent, Heather and Thistle. Ferranti is doing a similar job for the British National Oil Corporation.

Services

Mainwork is providing engineering services including maintenance planning, materials control, training and handbook for the Statfjord A platform, while the John Wood Group is handling electrical, electronic and instrumentation work on part of the Frigg field.

There is no shortage of companies looking for entry into the subsea market but many are short of the necessary training and underwater experience. There is particular scope for better training in this sector.

Eventually, according to some oil companies as much as 90 per cent of routine underwater inspection work will be undertaken by remote controlled vehicles. But in the short term the present generation of unmanned submersibles offer great problems in navigation and reliability. A number of companies, such as P and O and Vickers, have found insuperable problems in this highly competitive branch of subsea work, and both have withdrawn from some of their interests in the field.

The threats to offshore structures from corrosion, marine growth and scouring remain, however, and although the market in the southern fields is unlikely to show much growth in the next few years, the

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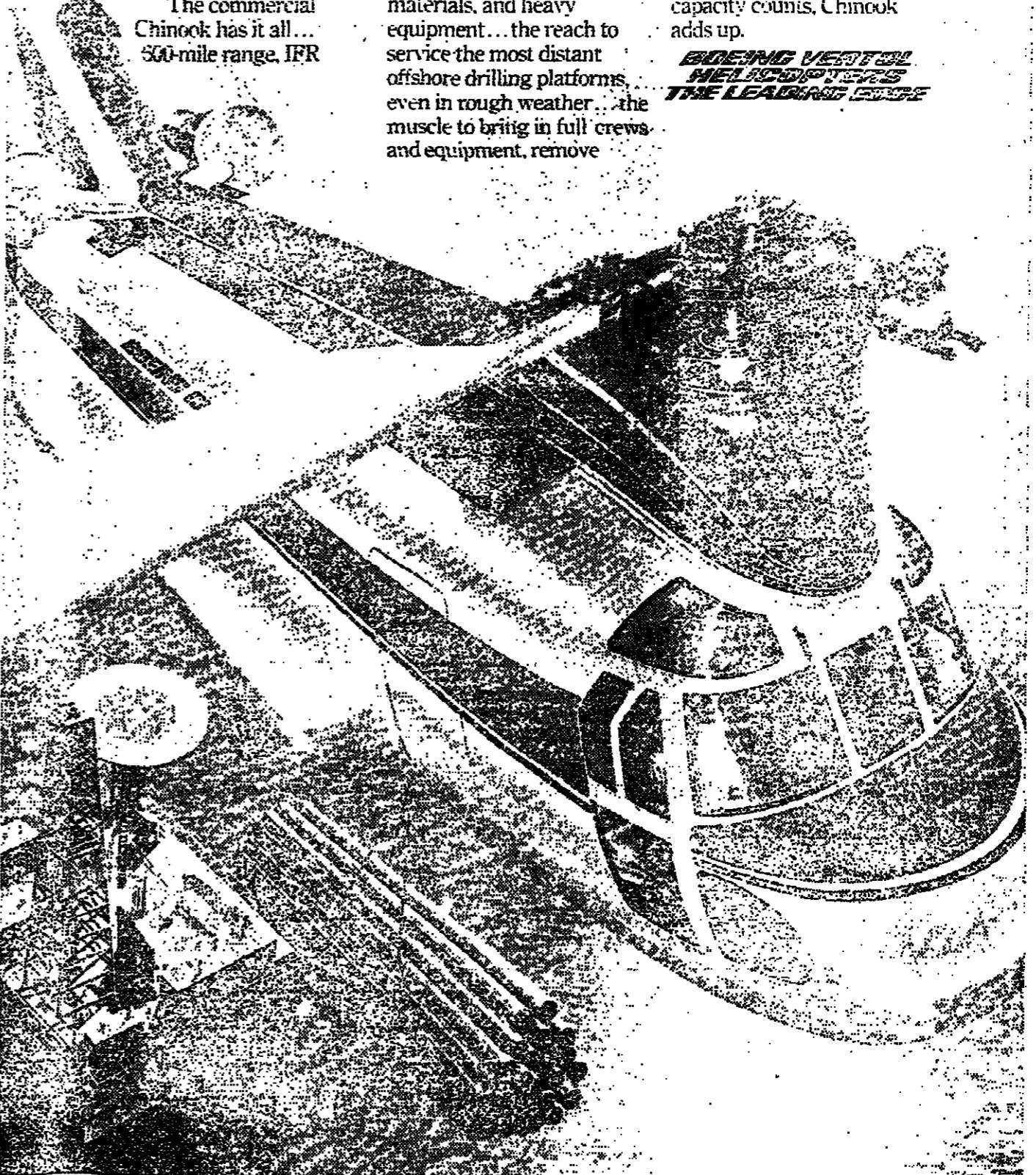
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capacity, 14-ton payload, large interior with loading ramp, and a three-hook exterior cargo handling system. It adds up to ultimate versatility... the ability to bridge the way to remote development sites with men, materials, and heavy equipment... the reach to service the most distant offshore drilling platforms even in rough weather... the muscle to bring in full crews and equipment, remove

big payloads from isolated timber stands... the precision to position entire transmission towers over inaccessible terrain, save time and money in urban areas.

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A New International Management Report from The Financial Times Business Publishing Ltd.

OFFSHORE INSPECTION AND MAINTENANCE

by Michael Baker, Stephen Parkinson and Michael Saren,
Department of Marketing, University of Strathclyde

Recent forecasts suggest that the demand for North Sea offshore maintenance will rise from an estimated £95m p.a. in the early 1980's to about £280m p.a. by the end of the decade. Despite the size and potential of this market, surprisingly little is known about its nature and scope. OFFSHORE INSPECTION AND MAINTENANCE seeks to remedy this by supplying information on the state of the market world-wide and the North Sea in particular.

The Report gives a world perspective of inspection and maintenance from the relatively benign conditions in the Gulf of Mexico and Venezuela to the hostile regions of Alaska and the Northern North Sea. It explores the factors—economic, political, environmental, legal and technological—which influence oil producers, and provides a technical survey of inspection and maintenance methods.

The authors have examined the needs and buying practices of three types of oil producers; multi-nationals, companies using sub-contractors and companies just beginning to drill production wells. They have interviewed over 100 senior executives in 72 offshore supply companies in the U.K., U.S.A. and Norway and established profiles of their experience and capabilities. Based on their research they offer a ten-point plan for market entry.

OFFSHORE INSPECTION AND MAINTENANCE is of vital importance to existing and potential offshore suppliers, oil company executives, government departments, banks, insurance companies and others with offshore interests.

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OFFSHORE INSPECTION AND MAINTENANCE II

New underwater techniques

OFFSHORE contractors working on a "live" platform for the first time are often in for a surprise—even though they have had plenty of experience in the construction phase.

Safety regulations are more tough. Welding, for example, can only be done after permits have been obtained and strict precautions have been followed. Planning is more difficult. The operating staff do not always take kindly to interruptions from maintenance people. And accommodation, too, can be a bigger problem.

Above all, costs to the field partners rise enormously if the platform has to be shut down. Downtime on one of the Forties platforms, for example, could cost BP around £1m a day in lost production alone.

"There's nothing new about this really," comments Mike Taylor of Omisco, the UK-owned maintenance consortium. "Why do people keep on having to invent the wheel? Stop a VLCC for need of a vital part and it can cost £30,000 a day or more."

But there are, Mr. Taylor agrees, two important differences. One is scale: sooner lose £20,000 on a crippled VLCC than £1m on a shut-down platform. The other is that ship designers, with longer traditions, have borne maintenance more in mind than the designers of some oil platforms.

"On many ships, for example, you'll find a lifting eye above every large piece of plant that may have to be moved. You won't often find this on an oil platform. The beam above a piece of platform equipment may not even be strong enough to take its weight."

Hence some maintenance companies are evolving an approach which gives an extended meaning to the truism that downtime is money. It pays to spend a lot of time on the elaborate design of the work programme, they find, with the object of reducing time spent offshore.

It also pays to avoid "calendar" maintenance. Operators are moving towards "health monitoring" of their equipment. Vibration analysis and other techniques make it possible to know, with considerable precision, when rotating machinery is likely to fail.

Known, unfairly, as "cliff-edge" maintenance, and, more kindly, as "predictive" maintenance, this saves much unnecessary interference with healthy machinery.

On some platforms, vibration analysis has been worked out at the design stage. On others it

is being looked at now. One company in this area, Structural Dynamics, worked out vibration levels on Chevron's Ninian platform on a theoretical model before placement, and is now doing this for Shell's Fulmar platform. It has also begun a baseline measurement survey for Shell on Brent "A" and "D" and the Cormorant "A" platform which will help in the development of a fully predictive maintenance programme.

These principles are also being applied below the water-line. With Government backing, three companies—Seatek, Structural Monitoring and Structural Dynamics—have installed equipment on three platform jackets—on Forties, Montrose and Claymore—to assess the response of the jacket to sea and wind agitation. If the signal varies from the norm, a mini-computer calculates the type of failure and where it occurs.

Experimental

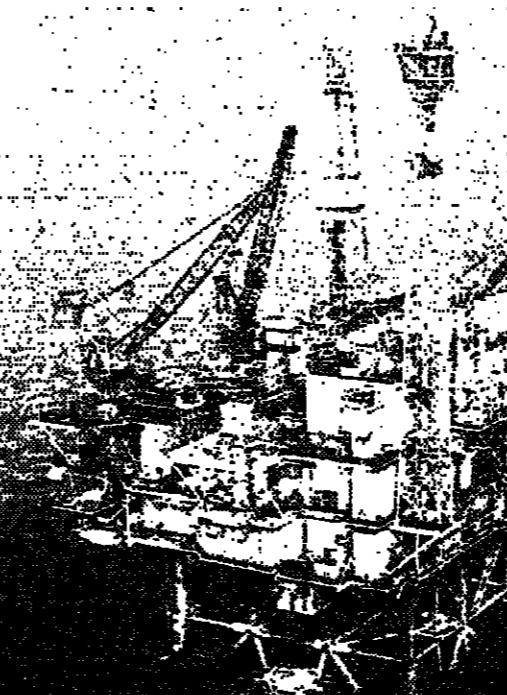
"It's still experimental," comments Dr. Tom Mellings, of Structural Dynamics, "but we expect the method to prove highly effective, continuously monitoring jacket integrity. Faults will be picked up the moment they occur and the operator will know exactly where to send the divers."

Knowing just where to send divers can be valuable. It costs £5,000 an hour to place a diver/instructor at a depth of 150 metres.

The diving companies, in turn, are changing their techniques. As North Sea experience grows, companies are moving away from traditional methods such as MPI (magnetic particle inspection), based on surface techniques, and placing more emphasis on closed circuit television, ultrasonic and photographic methods, helped by Government grants to improve design.

Comex recently produced a colour television system claimed to be particularly suitable for inspecting concrete structures, where colour contrast and high resolution are essential to data evaluation.

A shortage of skilled manpower, not equipment, is the diving industry's real problem. To train a fully-qualified inspector to become a diver can take two to three years, in addition to £5,000 for a basic training course at one of Britain's three diving schools. There were 2,300 divers at work on Europe's north-west continental shelf last year—and the demand for them is expected to grow at about 5 per cent a year.



An oil production platform in the North Sea—if a shutdown occurred here it could cost around £1m a day in lost production alone.

The increased use of underwater vehicles, one-atmosphere suits and bells and remote-controlled devices, may help. On a multi-function support vessel, ordered by Occidental, there will be a one-atmosphere mobile diving unit. Experts in NDT can descend in the "shirt-sleeve" atmosphere, direct divers outside and tabulate and interpret their findings. There are, however, consider-

able differences of opinion on

the best methods of underwater

inspection to use. For example,

engineers at Elf Aquitaine,

the Frigg field operator, have said

that they regard saturation diving as expensive and, because

of its psychological effect on

the divers, unlikely to be 100

per cent reliable.

On Frigg all saturation

workers are watched at all times

by TV and it is the company's

policy to reduce diving operations wherever possible and eventually to use remote-controlled vehicles (RCVs) for all underwater inspection.

Engineers of Chevron, Ninian field operator, take a similar view. They have said they would like to avoid the use of divers not only because they regard them as expensive but because the company is greatly concerned at the risks involved.

Every offshore equipment exhibition sees the unveiling of yet another underwater inspection device. Some have proved their worth but a number have yet to do so. Even the RCVs, a popular choice, have navigation and reliability problems.

Consequently, a full report is awaited with interest of the first North Sea platform to be removed from location—a small steel jacket which served BP's West Sole gasfield in the southern North Sea for 12 years.

It appears to be in generally good condition. "The overall impression was that little corrosion has occurred, especially below astronomical tide level," said Mr. P. F. Lawrence of Harwell Corrosion Service, after a preliminary examination.

"The coating had been effective and even where damage had occurred no corrosion had taken place due to the efficiency of the sacrificial anode cathodic protection system." The Ultrasonic Non-Destructive Testing Company found three minor weld cracks.

These reports offer some comfort to the owners, operators and designers of the many structures now in the water. But it remains to be seen whether the much larger structures in the northern North Sea will fare so happily.

Bruce Andrews

UK companies offer a wealth of expertise

THE NORTH Sea can be a store all the available information about an offshore structure and the equipment on it—Omisco claims to have developed its computerised systems further than most of its rivals.

The use of computers clearly makes it easier to plan inspection and repair work more efficiently. Computers also make it possible to ensure that key personnel are kept completely up to date on inspection results—a point stressed by Scotia Software Services, a new company which launched a computer-based data retrieval system for offshore inspection data last month. Scotia claims that the difficulties of handling large amounts of information have led to delays in inspection programmes on some offshore platforms.

Other maintenance and repair companies that offer package deals include P and W Offshore Services and Mapel—both part of the William Press group—and McAlpine Sea Services, which was set up last month by the McAlpine group. Many of them are beginning to look to the opportunities offered by overseas offshore markets such as South America and India.

The North Sea inspection and maintenance market is thought to be worth about £200m a year, though some would put the figure higher.

Today there is evidence that the pattern of repair and maintenance service on offer both in the North Sea and abroad is beginning to change.

Emphasis

There appears to be a growing emphasis on package deals although the idea has been slow to take off—partly because of conservatism of some of the oil companies. This trend has been encouraged by the bringing together of different kinds of expertise under the umbrella of a single company.

Omisco, for example, has been formed by British Petroleum and Wimpey on a 50-50 basis. BP, the first major operator in the North Sea, had acquired great expertise in inspection, maintenance and repair and felt the time was right to exploit this on a general commercial basis as well as using it on its own rigs.

Wimpey had not been involved in inspection and maintenance at all but it had been in the business of offshore construction. In 1977 the two companies therefore decided to combine some of their resources and set up Omisco.

Omisco started by offering a complete offshore inspection and maintenance service including overall planning and management and it admits that the initial response from the oil companies was poor. The main problem was that most of the big oil companies were anxious to keep the general management of their own inspections and repairs under their own control. They were prepared to contract out individual jobs to specialist companies but they were determined to keep the planning side in their own hands.

According to Omisco, this approach often led to unnecessary inefficiency—sometimes over such simple matters as finding adequate sleeping accommodation for different groups of contract workers on the same oil rig at the same time.

But the company feels that resistance to package deal maintenance and inspection is beginning to break down. Perhaps one reason for this is the growing use of computers to

inspection and maintenance companies believe their biggest export opportunities are likely to come from Brazil, Mexico, India and China. Their major rivals for international offshore business are the North American companies which have been involved with offshore oil and gas operations for much longer than any British concerns.

But although the North Sea dominates their own domestic offshore repair and maintenance market—and UK-based companies see little hope of this changing—British-based concerns often have a knowledge of working in poor weather and in deep water that their U.S. counterparts lack. This can be particularly important when it comes to inspection and repair jobs off the South American and Indian coasts.

Reputation

Another factor in winning contracts is the internationalism of the oil industry. A company that earns a good reputation for work done in the North Sea is often approached to take on jobs in other parts of the world—perhaps by the same oil major that employed its services in the North Sea.

Meanwhile, it is clear that the Chinese are planning a huge expansion of their oil production and this will mean offshore exploration. The Chinese has already given British Petroleum a seismic survey contract and

the group is planning to hold an offshore oil exhibition there this summer. North Sea-based inspection and maintenance concerns are now starting to weigh up the opportunities that China will offer in a few years' time.

Some of these companies already operate extensively abroad in the maintenance and inspection field. For example, Tokola, which became independent of Comex and John Brown last year, is working in Mexico and Korea and hopes to win contracts in Libya. Tokola says the techniques it has developed in the North Sea for dealing with such problems as marine growth and erosion will be useful in other deepwater areas.

Tokola reckons that the average cost of inspection and maintenance—excluding major repairs—for an oil rig or platform offshore is now between £600,000 and £750,000 a year. It adds that the application of North Sea knowledge to the design of a Mexican offshore installation can bring about a saving of between 10 and 20 per cent in maintenance costs.

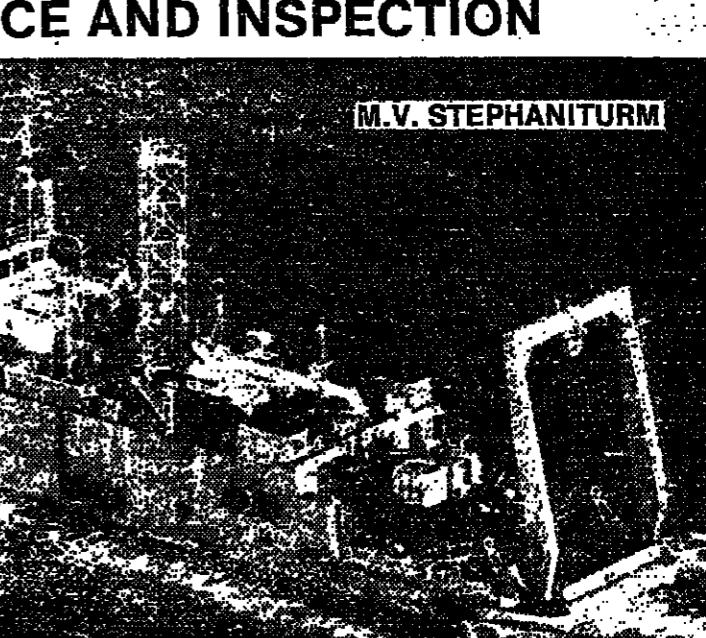
If expertise gained in the North Sea can bring improvements in cost efficiency of this order, it is likely that companies which have specialised in UK offshore inspection and maintenance will find ready export markets for their skill and their technology.

Sue Cameron

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OFFSHORE INSPECTION AND MAINTENANCE III

Problems for vessel makers

ENORTH SEA, which in the 1970s appeared to promise much for Britain's marine industries, has inevitably turned to be something less than manza.

UK shipowners responded quickly to the opportunities, mainly in the supply boat support vessel field, but they have found the financial returns either dull or downright disastrous.

The most spectacular example seems likely to be Vickers, which shut down its east coast subsidiary last August after heavy losses and has still sold the two mother ships related submersibles. Since it has become clear that company intends to disengage further from energy interests with the probable sale of its stake in the Beatrice field, most as spectacular, the UK engineering rather than oil-drilling side, has been the selling of Vickers' interest in Vickers Oceans, having sold its offshore interest to National Enterprise Board British Shipbuilders.

Difficulties

There has been no such drama in the UK supply industry, but there are seated overcapacity problems which operators have so failed to resolve. Meanwhile other shipping companies entered the drilling field, very mixed results.

One of the difficulties can undoubtedly be put down to operators' inexperience of ore work and the problems

of any industry in which technology is rapidly developing, thus creating the possibility of rapid obsolescence or sheer lack of economic viability in misjudged designs.

The submersibles field has probably been the most difficult in this respect, with both Vickers and P&O offering manned craft which were far more expensive than straightforward diving systems—but not sufficiently more productive.

Even Intersub, a company which has survived and obtained a reasonable rate of utilisation of its vessels (over 50 per cent last year) has produced only modest financial returns.

Intersub, a subsidiary of the Anglo-U.S. Northern Offshore, claimed 60 per cent of the North Sea submersibles market last year and expects this to increase in 1979 since the demise of its two main competitors.

This year, Intersub is offering five "spreads" (support ship plus submersible) with Fred Olsen Oceans offering one or two and the Vickers situation unclear because of the takeover negotiations.

Intersub's success in at least surviving and establishing the products which it own France-based research and development staff have largely designed, has been based on its well received automatic pipe-tracking system, coupled with a diver lock-out capability. Other new ventures in preparation include an underwater acoustic holography system for non-destructive testing and the company's first remote controlled vehicle (RCV).

Opinions differ about the

future of RCV's and Intersub says it wants to carefully evaluate the first craft before committing itself. Others maintain that only an unmanned vehicle will successfully compete on cost with a conventional saturation diving system. There are estimated to be between 10 and 20 RCVs available for work in the North Sea, although the range of jobs they are involved in is very wide. New models regularly offer themselves, indicating the continued high degree of uncertainty about optimum design and the reason why operation is such a risky business.

Slowdown

In supply boats, where most of the British shipping industry's efforts have been concentrated, the problem is one of straightforward overcapacity, which is not being helped by the general slowdown in North Sea exploration and development.

British owners argue strongly that the UK sector of the North Sea, which is worth about £80m a year in supply boat terms, would not be overtaken but for the very large tax incentives given by the Norwegian Government in recent years to encourage small investors to build boats in order-hungry Norwegian shipyards.

The British fleet of 85 supply and anchor handling vessels (excluding small tugs) has been overwhelmed, according to British owners, by the Norwegian fleet of 88 vessels which, despite some sales last year, is likely to continue growing as vessels already ordered are completed.

According to the General Council of British Shipping, of the 100 supply boats employed in the UK sector at the end of January, half were foreign. Meanwhile operators claim they are barred from Norwegian contracts by the flag preference attitudes of the Norwegian Government.

A recent survey by a British operator of diving support boat operators of all nationalities agree is that rates are too low. Some Norwegians say current levels are downright unprofitable and British operators suggest there is room for a 20 per cent increase. Naturally, the oil companies do not share this view.

The more outspoken British companies, such as Offshore Marine, the Conard subsidiary—which has a fleet of 27 vessels—want the Department of Energy to adopt a similar stance to the Norwegians or persuade the Norwegians to open up their waters to UK operators.

But the General Council, after a series of exchanges with the Government, appears to have accepted that a full-scale preference war would be counter to Britain's wider shipping interests and, indeed, counter to the free trading philosophy which the industry has traditionally espoused.

To make matters more complicated, the Norwegians tend to turn the tables and accuse the British Government of protectionist attitudes against their industry. It is true that although no formal legal powers exist for such preference, a number of European and U.S. operators

have taken the trouble to establish bases in Britain, to use British crews and fly the British flag.

Offshore Marine maintains that action to protect the British industry must therefore be based upon vessel ownership rather than mere flag. Conversely, number of British companies, such as Seafarm Maritime and Ocean Income, have established Norwegian connections to try to reverse the process, although not with much apparent success.

One point on which supply boat operators of all nationalities agree is that rates are too low. Some Norwegians say current levels are downright unprofitable and British operators suggest there is room for a 20 per cent increase. Naturally, the oil companies do not share this view.

There are no early prospects of such an increase occurring, having regard to the latest Terminal Operators forecasts of North Sea demand for supply boats. This suggests that demand will decline steadily for the next three years before a sharp recovery in 1983.

According to the General Council of British Shipping, of the 100 supply boats employed in the UK sector at the end of January, half were foreign. Meanwhile operators claim they are barred from Norwegian contracts by the flag preference attitudes of the Norwegian Government.

The problem is that these vessels are extremely expensive—£50m for the BP craft under construction—and therefore unlikely to be built purely speculatively.

One of the most successful multi-purpose support craft in the North Sea, the Uncle John, was financed jointly by Ellerman Lines and Furness Withy, but the operating company, (Houlder Offshore) has not so far risked a follow-up order.

Something of an exception to this rule is Stolt Nielsen, whose £50m Seaway Swan was launched last year but which has only just taken on a 120-day contract with Shell. The company's other diving support vessels are all on long-term contracts. It is interesting to note that the recently formed Anglo-Norwegian company Swan Offshore, headed by a former managing director of Vickers Offshore Engineering, Mr Richard England, is following a similar policy of introducing extremely sophisticated multi-purpose tonnage.

For the most part, however, large, semi-submersible emergency-maintenance-support vessels are likely to be ordered only against firm oil company commitments, the next of which should be from Shell/Esso for a vessel to serve in the vanes' East Shetland fields.

British Shipbuilders is hoping to follow up its success in winning the BP order by also winning this contract for its Scott Lithgow yard, which specialises in offshore work. It has been underbid, however, by Harland and Wolff, the Belfast shipbuilder.

One way out of the general gloom of the staple supply boat industry is for companies to specialise in the increasingly sophisticated, purpose-built multi-purpose maintenance, emergency and support vessels.

Result

As a direct consequence, UK operators are looking outside the North Sea for employment for their vessels. One third of Offshore Marine's fleet is outside North Sea waters and at the end of January just over half the UK fleet was on contract in the British sector, with 16 vessels contracted abroad and the rest either running the sport market, under repair or unemployed.

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Ian Hargreaves

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CONTINUED FROM PAGE ONE

market for inspection, maintenance and repair in the more northerly fields is set to expand at 10-12 per cent a year as more facilities are installed and more fields come into production.

Analysis

The market on the UK continental shelf alone is large, reflecting the massive investment that is being made there, but it is not an easy one to enter, as several companies have found to their cost. It is a market that needs careful analysis and one most available to those with specialist skills to offer.

The techniques of offshore inspection and maintenance, especially underwater, appear certain to improve significantly as methods such as vibration analysis, crack monitoring underwater through acoustic emissions and techniques of non-destructive testing are developed. Such sophistication will be particularly necessary as production moves into deeper water. The new generation of equipment such as tension leg platforms and subsea production systems, designed for water depths of more than 600 feet, will necessarily demand the development of new inspection and maintenance and repair skills to keep pace.

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WORLD STOCK MARKETS

Dow 1.6 off at mid-session on profit-taking

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AFTER STARTING on a bright note, Wall Street stocks tended to drift back on profit-taking in another fairly active early trade to leave declines leading gains by a small margin at mid-session.

The Dow Jones Industrial Average improved 3.21 to 850.14 at 10:30 am, before reacting to 845.37 at 1 pm for a net loss of 1.56. The NYSE All Common In-

Closing prices and market reports were not available for this edition.

des was 9 cents down at \$55.90, after initially rising to \$56.05. Trailing volume amounted to 17,359 shares, against the previous day's 1 pm figure of 19,055.

Analysts said news that the Israeli Cabinet had accepted the latest compromise proposals aimed at achieving a peace treaty provided traders with a good opportunity to cash in on recent gains.

They added that the market may need some more time to consolidate the gains of the past

two weeks, which have resulted in a near 40 points rise in the DJ Industrial Average.

Energy issues and Gold shares were among the few groups showing gains, although some individual issues continued to respond to corporate developments.

Active Exxon gained 1 to \$53.1 and Standard Oil of Ohio \$1 to \$46.1. Sohio lost 1 on Wednesday after dropping plans to build a California to Texas oil pipeline.

Southern Royalty put on 1 to \$56 and Tenneco 1 to \$50. They have jointly agreed to buy oil and gas assets of International Paper's general crude oil unit for \$70.5m. International Paper added 1 to \$44.1.

Dorr-Oliver advanced 21 to \$23.1. Carlisle-Wright is buying the Dorr-Oliver shares it does not own for \$28 apiece. Carlisle-Wright eased 1 to \$14.2.

IBM shed \$1 to \$307. Du Pont also \$1 to \$351. Teledyne 1 to \$117. Smithkline 1 to \$80. Polaroid 1 to \$40 and Eastman Kodak 1 to \$81.1.

National Airlines were unchanged at \$40. Texas International Airlines may meet with National to discuss modifications.

of the merger proposal that National has rejected. Texas International receded 1 to \$11.1 in American stock exchange trading.

THE AMERICAN SE Market Value Index was still 0.24 higher at 170.39 at 1 pm, after earlier reaching 170.97. Volume 2.30m shares (2.38m).

Amerex volume leader, Canadian Superior Oil moved about 31 to \$58. It may merge with its parent, Superior Oil, which rose 2 to \$34.6 in New York stock exchange trading.

Golden Nugget added 1 to \$24 despite a fourth-quarter loss. Nolex declined 1 to \$41. Its nipp-nip carton packaging machine needs more business.

Anglo Dominion Gold put on 15 cents to \$14.15 following a fixed price offering of 125,000 shares at \$13.06.

Vulcan Industrial Packaging fell 1 to \$C7.1 after a two-day halt for news that the company is to terminate operations of its Chicago subsidiary.

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Profit-taking more than erased an initial market improvement yesterday, leaving stocks lower for choice on the day after another moderate business. The Nikkei-Dow Jones Average ended 1.78 to 209.96. Banks 0.40 to 300.84 and Papers 0.31 to 164.49. Golds 1.73 to 173.00. Yen 1.03 to 447.76. Turnover matched Tuesday's level of 250m shares.

Leading the early rise were

energy-related issues, such as oil companies, drawing fresh support from the U.S. Exxon's plan to cut crude oil supplier to unaffiliated Japanese companies.

Tekoku Oil gained 1 to 16.20 and Mitsui Mining 7 to \$30. Uncertainties over Japan's economic outlook and possible revival of inflation in Japan depressed general market sentiment later in the day, but Real Estates continued to find favour as a hedge against inflation.

A sharp rise in the dollar against the yen on the Tokyo foreign exchange market prompted early gains in export-related issues, but these were later eroded by profit-taking. Pioneer Electronic were still \$20 at Y2,200 and Honda Motor Y4 firmer at Y453, but Nissan Motors closed Y10 off at Y560 and TDK Electronics Y20 down at Y1,780.

Bourse employees continued their two-week-old strike yesterday in the absence of any contacts with the stockbrokers to discuss their wage claims.

The Paris Stockbrokers Association published forward share quotes, but markets in these shares were very narrow and could only be taken as a rough guide to share price levels.

The Financial Times list of Paris stocks has been updated with these notations.

Wednesday, Mar. Foreign Loans were narrowly mixed.

Paris

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Indices

NEW YORK - DOW JONES

	1978-79 Since Compl'tn									
	Mar. 15	Mar. 13	Mar. 9	Mar. 8	Mar. 7	Mar. 6	High	Low	High	Low
• Indust'l's	846.85	844.82	842.68	844.26	828.55	807.74	782.12	801.71	816.71	41.22
H'ome B'nds	84.43	84.46	84.54	84.70	84.75	84.56	82.58	84.22	84.84	1124.15 (2/15)
Transport	215.87	215.87	214.81	215.82	211.76	202.37	201.48	211.78	218.81	12.25
Utilities....	183.85	183.55	184.16	184.05	185.58	183.48	171.27	181.75	185.58	1.40
Trading vol. 000's	\$1,170	\$1,740	\$1,580	\$1,020	\$2,350	\$4,580	—	—	—	—
• Day's high	855.60	low	840.76							
Ind. div. yield %	5.87		6.04		5.85		6.14			

STANDARD AND POORS

	Mar. 15	Mar. 13	Mar. 9	Mar. 8	Mar. 7	Mar. 6	High	Low	High	Low
• Indust'l's	111.12	111.12	110.89	110.85	108.67	108.67	108.71	108.51	108.84	1.83
Composite	93.67	93.67	93.54	93.54	92.44	92.44	92.77	92.50	92.50	1.40

N.Y.S.E. ALL COMMON

	Mar. 15	Mar. 13	Mar. 9	Mar. 8	Mar. 7	Mar. 6	High	Low	High	Low
Issues Traded	1,876,1	1,948	1,885	1,885	1,876	1,876	1,874	1,874	1,874	1,874
Rises	685	685	677	677	677	677	676	676	676	676

TUESDAY'S ACTIVE STOCKS

	Mar. 15	Mar. 13	Mar. 9	Mar. 8	Mar. 7	Mar. 6	High	Low	High	Low
Stocks	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Closing price	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400
Change	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Stocks Closing on Mar. 15, Mar. 13, Mar. 12, Mar. 9	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400

MONTRÉAL

	Mar. 15	Mar. 13	Mar. 9	Mar. 8	Mar. 7	Mar. 6	High	Low
Industrial Combined	240.85	238.71	238.05	238.05	238.05	238.05	238.05	238.05
TORONTO Composite	1414.1	1404.7	1408.0	1402.0	1414.1	1403.7	1403.7	1403.7

JOHANNESBURG

	Mar. 15	Mar. 13	Mar. 9	Mar. 8	Mar. 7	Mar. 6	High	Low
Gold shares	215.0	215.0	215.0	215.0	215.0	215.0	215.0	215.0
Industrial	231.0	231.0	231.0	231.0	231.0	231.0	231.0	231.0

AUSTRALIA

	Mar. 15	Pre- 1978-79	1978-79	1978-79	1978-79
	14	vious	High	Low	Low
Australia (*)	511.54	511.54	501.87	491.11	491.11
Belgium (1)	105.84				

AUTHORISED UNIT TRUSTS



FINANCIAL TIMES

Thursday March 15 1979

STEEL
 FROM
John Williams
 CARDIFF 33622

UK accused of Europe budget default

BY GILES MERRITT IN BRUSSELS

BRITAIN, France and Denmark are to be taken before the European Court for their refusal to contribute to the Community's 1979 Budget at the rate required by the European Parliament.

The Brussels Commission is preparing formal notifications to the three defaulting governments, requiring an answer within one month. They will be sent before the end of this week. Continued defiance by the governments would probably result in the affair reaching the European Court in early summer.

The UK, French and Danish stand revolves around the central issue of the European Parliament's powers. It is part of a heated constitutional wrangle between the European Parliament and the Council of Ministers over budgetary authority which now looks certain to intensify with the run-up to the first direct elections to the Parliament.

The Commission's decision to begin the legal proceedings, as laid down in Article 109 of the Rome Treaty, is explained in Brussels as a result of its obligation to enforce the treaty. But it also follows a lengthy discussion here last week between the EEC Foreign Ministers' council and a delegation from the European Parliament's Budget Committee.

The European representatives are understood to have indicated that, for a compromise supplementary budget to be negotiated, the original budget would have to be approved without reservation by all member governments.

Since the budget row broke at the end of last year, the Commission has been placed in the uncomfortable position of

Continued from Page 1

Callaghan claims summit success

the costs involved could not be justified.

Far from being isolated in the Community, Mr. Callaghan claimed, there was now more agreement on Britain's analysis of the situation and the need to re-order priorities than he had ever known.

Immediately after his statement Mrs. Thatcher demanded that the Premier drop his "abrasive and critical attitude" in Market negotiations, and behave "more genuinely" as a Community partner.

It was a remark that had Labour MPs cheering in amusement and disbelief, while Tories sat looking glum.

They were clearly torn between their desire to support the Conservative Market and fight Labour critics, and their realisation that public hostility to the Community would be difficult to overcome.

Mr. Callaghan firmly rejected

the Opposition view that it had been a disappointing summit.

"It was not disappointing to Britain. For the first time, the arguments we have been advancing seem to have gone home."

John Hunt writes from Strasbourg: Mr. Callaghan had used the Paris summit for "naked domestic political propaganda." Mr. Francis Pym, the Shadow Foreign Secretary, said in Strasbourg yesterday.

Mr. Pym, accompanying Tory candidates to the European Parliament on a visit to Strasbourg, said: "The fact is that our partners are no longer prepared to make adjustments when faced with demands from a living Labour Government."

Five years of "take and no give" had characterised the Labour Government's attitude to Europe, and the British people had suffered for it, said Mr. Pym.

Continued from Page 1

BL 'recovery'

But he revealed that negotiations were to begin shortly to see if something can be done to recognise productivity increases which have been achieved so far. We could rightly be accused of being extremely rigid if we did not recognise the progress being made.

The group's pre-tax profit, before taking account of provisions for exceptional manpower reductions, rose from £3.1m to £15.3m in 1978.

The car businesses contributed £20m profit at this level against a £22m loss in 1977. The rest of the group swung into a £5m loss last year, shared about equally between Leyland Vehicles, the truck, bus and tractor divisions, and SP Industries, the specialist engineering side.

The two Bathgate truck plants disputes cost sales worth £120m and 9,000 "lost" vehicles. In all disputes cost 11,000 units within Leyland

Vehicles last year or 20 per cent of planned production. As a result, sales were only slightly ahead, from £409m to £422m.

BL's corporate plan for 1979 has been accepted by the National Enterprise Board, its major shareholder, and will very shortly be considered by the Government.

Mr. Edwards said it was in line with the previous £1bn long-term plan agreed with the Government. There was £375m still left to be drawn and the BL Board would prefer to have the cash in return for equity.

He would give no indication of how much BL was asking for in 1979 but said it did not expect to have to go back to the private sector.

Continued from Page 1

Healey hints

As a result of a Labour back-bench amendment to the 1977 Finance Act, personal allowances are indexed to the rate of inflation; but yesterday Mr. Healey appeared to be indicating that he was sympathetic to the idea of a real increase in personal allowances over and above that provided for by amendment. He also encouraged some Left-wingers when he said he was not doctrinally

opposed to import controls. Nevertheless, most speakers wanted a very different Budget to that which Mr. Healey had in mind. But given the desire of most Labour MPs to avoid an early election at almost any cost, Mr. Healey can probably count on the support of most of the party for his Budget unless he tries to force through anything directly counter to the Left-wing's policy of giving priority to the lower paid.

Breach of 5% rule 'not pay explosion'

By Peter Riddell, Economics Correspondent

OFFICIAL FIGURES suggest that there is no evidence of a pay explosion, although settlements appear to be well above the level of the Government's original 5 per cent guidelines.

The picture is, however, distorted by the large number of workers who have yet to settle and by the recent spate of strikes.

In January the lorry drivers' strike caused lay-offs and production cutbacks, and this coupled with the bad winter weather, meant less overtime and more short-time working.

The result was that the index of average earnings for the whole economy fell by 1.7 per cent between December and January to 135.7 (January 1976 = 100, not seasonally adjusted), bringing the rise over the last 12 months to 12 per cent.

The older index for production and some service industries, which is seasonally adjusted, declined by 1.9 per cent in January to 344.4 (January 1970 = 100), where it was 12.5 per cent higher than a year ago.

These distortions have meant that after six months of the current pay round the whole economy earnings index has increased by only 1.6 per cent while the older index has risen by 3.5 per cent.

Whitehall officials point to the comment in this month's Treasury Economic Progress Report — that monitoring evidence suggests that settlements have averaged about 11 per cent, including the cost of self-financing productivity and other permitted exceptions to the pay guidelines.

This is broadly in line with the evidence of the Confederation of British Industry's data bank.

Many economists believe that the rise in average earnings over the current round will probably be no higher than the 14.1 per cent increase of 1977-78. The difference is that the main pressure is now in the public rather than the private sector.

The Department of Employment said yesterday that by January only 1.6m workers in major groups had settled new pay deals compared with 2.3m a year earlier.

The latest estimate is that 3.5m workers have settled—the rise is mainly explained by the local authority manual and water supply workers agreements.

But only 40 per cent of private sector employees and 20 per cent of those in the public sector have so far settled.

John Elliott writes: CBI leaders last night called on the Government to publish a Green Paper on pay policy before the start of the next wage round.

During talks with Mr. Denis Healey, Chancellor of the Exchequer, they said this should cover the Government's assessment of how the level of inflation could be reduced to under 5 per cent by 1982. It should also include guidance on details of the next pay round, and wider proposals for pay bargaining reform. But there should not be a pay norm.

T. Bailey Forman, which

Bank call to cut public spending

By PETER RIDDELL, ECONOMICS CORRESPONDENT

CUTS IN PUBLIC spending to reduce the need for tax increases and to contain public sector borrowing are called for this morning by the Bank of England in its latest quarterly bulletin.

The Bank warns that the deterioration in inflation prospects in recent months means that a firm stance in fiscal and monetary policies is all the more necessary, although monetary control alone will be insufficient to prevent wage rises working through to higher prices.

The bulletin says that to accommodate inflation now by relaxing the thrust of monetary policy would be a signal that reduced priority was being given to containing inflation.

The implication is that the target for the growth of sterling M3, the broadly-defined money supply, should be no higher than the present 8 to 12 per cent range.

In addition, fiscal policy should be "particularly cautious." The Bank stresses that higher costs incurred by public corporations should not be reflected in higher borrowing. This means that nationalised industries should respond to higher wages by increasing their prices promptly.

Tax burden

The bulletin also points to the possible trimming of expenditure programmes through the operation of cash limits, but adds that "given both the need to contain the size of the Public Sector Borrowing Requirement and to reduce the necessity for adding to the tax burden, there appears to be a clear case for containing more strictly the rise in public spending."

The suggestion that the planned rise in spending should be cut back will receive a

distinctly mixed reception at Westminster and in Whitehall. There are signs that Ministers are hoping to avoid a large overt package of cuts by a back-door squeeze through cash limits.

The bulletin renews the call made by Mr. Gordon Richardson, Governor of the Bank of England, that recent disputes of whether MLR should again be adjusted downwards, the pressure has come right of interest rates. Yet the reasons for the Bank's caution about too rapid a fall are apparent in its latest Quarterly Bulletin, where the warning is that excessively rapid growth in money incomes "will exact a price in terms of higher interest rates than would otherwise have been necessary."

A tough fiscal stance is called for, ahead of the acceleration of inflation into double figures which yesterday showed up in the Price Commission's early warning six-month index.

Growth rate

These comments are set against projections that the 12-month rate of retail price inflation may reach double figures by the summer, although the current very slow growth might later be followed even by "declines in real living standards. If present trends continue."

In addition, fiscal policy is likely to dampen down activity and total output may grow by no more than 2 per cent over the next 12 months, compared with the 3 per cent rate of expansion expected in the last bulletin in December. This is slightly more pessimistic than most major private sector forecasts.

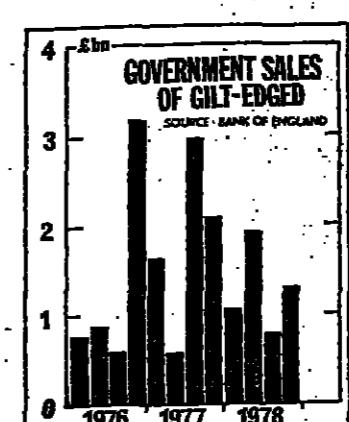
The result is that unemployment is quite likely to begin to rise later this year, although, on the other hand, the increase in earnings may still mean a 4 to 5 per cent increase in living standards against 1978 this year.

Details, Page 10; Euro-markets defended. Page 30

THE LEX COLUMN

Projecting BL's cash needs

Index rose 3.3 to 509.9



tained on its domestic sterling investments.

All this might count for little if the Eurosterling loan has to be repaid out of external sterling. But the exchange control regulations state that external debt can be repaid out of domestic resources if the borrower can show that there have been "matching benefits" to the UK balance of payments from the overseas investment. So long as GEC can satisfy the Bank of England that the flow of dividends, royalties, export business and the like during the next 10 years is adequate, then in effect it will be able to pay for its overseas purchases out of its sterling resources in the UK which is what, in a logical system, it would have been able to do in the first place without all the fuss.

BTR

BTR's constellation of immensely glamorous but formidably efficient businesses has had another year of rapid growth. Pre-tax profits rose from £29.7m to a 1978 figure of £42.5m, with acquisitions accounting for some £3m of the increase. Without the acquisitions, pre-tax margins rose for the eighth successive year.

This year the new members of the group should contribute more effectively. In Britain Allied Polymer, much less profitable than BTR as a whole, should be showing better returns. And a great deal is expected from BTR's 15 plants in the U.S., a strong manufacturing base from which to push for higher market share.

Shareholders' funds, boosted by an £18.2m fixed asset revaluation on top of last September's rights issue, rose to around £135m from £81m in 1978 and the group's gearing is lower than for some time, with net debt representing less than 20 per cent of capital employed.

With luck, its cash flow could be usefully higher this year. Smoother production runs would obviously be a very big help, since trading profits in 1978 would have been more than £50m higher if BL had been able to avoid production upsets. In addition, the depreciation charge is rising fast and finance costs will benefit from last year's £250m equity injection and the new arrangements for financing distributors' stocks.

But BL will still be leaning heavily on taxpayers' finance in 1979. Under the plan, it has a further £375m of Government funds to draw down by 1981.

The crucial years on the financial front will be 1980 and 1981, when BL's operating cash flow will have to rise to, say, £300m a year or more if it is to reach its targets. This will require a major improvement in productivity and profit margins, which BL hopes to secure by its reformed pay structure and by the progressive impact of new products.

BL, at any rate, thinks it can be done. Meanwhile its finances are in a better state than they

were last night taking counsel's advice on the legal implications of the ban.

The NUG is in dispute with the Nottingham Post over T. Bailey Forman's refusal to reinstate journalists in the recent national provincial news paper strike.

• NGA leaders gave a warning that selective industrial action would begin in British Printing Industries Federation and News paper Society offices from March 23 unless a pay offer was improved.

Official of the NGA were last night taking counsel's advice on the legal implications of the ban.

The NUG is in dispute with the Nottingham Post over T. Bailey Forman's refusal to reinstate journalists in the recent national provincial news paper strike.

• Outlook: Cold generally, with widespread frost. Wintry showers in most parts.

Weather

UK TODAY
OUTBREAKS of rain sleet or snow in most areas. Mostly dry with sunny spells in Wales and South West England.

London, S.E., E. Anglia
Cloudy. Rain, sleet or snow.

Cent. S. England, Midlands
Scattered wintry showers. Some bright intervals.

Wales, N. England, S.W. England
Mostly dry. Scattered showers over hills.

Ulster, Isle of Man, S.W. Scotland
Sunny spells.

THE REST SCOTLAND
Scattered snow showers. Bright intervals.

Outlook: Cold generally, with widespread frost. Wintry showers in most parts.

WORLDWIDE

	Y'day midday	Midday midday
Ajaccio	S 17	63 J'burg
Algiers	R 20	L Pima
Anadom	F 13	R 63 L
Antarct.	R 13	73 Lisbo
Argentina	R 13	R 13
Bahrain	C 14	70 London
Barcelona	C 17	57 Luxemb.
Barfur.	C 17	63 Luxor
Berlin	C 17	R 17
Bolivia	C 1	24 Majorca
Berlin	C 1	57 Malaga
Bernitz	C 11	59 Melbina
Bingham	C 10	39 Melbina
Borde.	C 10	50 Milan
Boulog.	C 3	59 Minn.
Bristol	R 14	28 Moscow